### 2024 Current Fiscal Year Report: Industry Advisory Group

Report Run Date: 04/19/2024 01:16:12 PM

| 1. Department or Agency   |                         | 2. Fiscal Y     | 2. Fiscal Year        |  |
|---|-------------------------|-----------------|-----------------------|--|
| Department of State   |                         | 2024            | 2024                  |  |
| 3. Committee or Subcommittee 3b. GSA  |                         |                 | Committee No.         |  |
| Industry Advisory Group 13857   |                         |                 |                       |  |
| 4. Is this New During 5. C  | Current 6. E            | Expected        | 7. Expected           |  |
| Fiscal Year? Cha  | arter Rei               | newal Date      | Term Date             |  |
| No 07/2   | 27/2023 07/             | 27/2025         |                       |  |
| 8a. Was Terminated 8b. Specific   |                         |                 | 8c. Actual            |  |
| During FiscalYear? Terminatio   |                         | on Authority    | Term Date             |  |
|   | title 22 of t           | he USC          |                       |  |
| No  | sections 26             | 651a and the    |                       |  |
|   | fsba                    |                 |                       |  |
| 9. Agency   | 10a. Legis              | lation Req to   | 10b.                  |  |
| Recommendation for  | Terminate               | -               | Legislation           |  |
| Next FiscalYear   |                         |                 | Pending?              |  |
| Continue  | Not Applica             | able            | Not Applicable        |  |
| 11. Establishment Autho   |                         | •               |                       |  |
|   | 13.14.EffectiveCommitee |                 | 14c.<br>Presidential? |  |
|   |                         |                 |                       |  |
|   | Date                    | Туре            |                       |  |
|   | 10/25/2001              | 6               | No                    |  |
| 15. Description of Comm   | nittee Nation           | nal Policy Issu | ie Advisory           |  |
| Board   |                         |                 |                       |  |
| 16a. Total No Repo  | orts for                |                 |                       |  |
| Number of this Fisca  | alYear                  |                 |                       |  |
| Reports   |                         |                 |                       |  |
| 17a.<br>0 17b. Closed 0 17c. Partially Closed 0 Other Activities 0 17d. Total 0<br>Open |                         |                 |                       |  |
| Meetings and Dates  |                         |                 |                       |  |
| No Meetings   |                         |                 |                       |  |
|   |                         |                 |                       |  |
| CurrentNext   |                         |                 |                       |  |
|   | F                       | Y FY            |                       |  |
| 18a(1). Personnel Pmts to<br>Non-Federal Members  |                         |                 |                       |  |

| 18a(2). Personnel Pmts to<br>Federal Members                      | \$0.00\$0.00 |
|---|--------------|
| 18a(3). Personnel Pmts to<br>Federal Staff                        | \$0.00\$0.00 |
| 18a(4). Personnel Pmts to<br>Non-Member Consultants               | \$0.00\$0.00 |
| 18b(1). Travel and Per Diem to<br>Non-Federal Members             | \$0.00\$0.00 |
| 18b(2). Travel and Per Diem to<br>Federal Members                 | \$0.00\$0.00 |
| 18b(3). Travel and Per Diem to<br>Federal Staff                   | \$0.00\$0.00 |
| 18b(4). Travel and Per Diem to<br>Non-member Consultants          | \$0.00\$0.00 |
| 18c. Other(rents,user charges,<br>graphics, printing, mail, etc.) | \$0.00\$0.00 |
| 18d. Total  | \$0.00\$0.00 |
| 19. Federal Staff Support Years<br>(FTE)                          | 0.00 0.00    |

## 20a. How does the Committee accomplish its purpose?

The IAG will provide advice and recommendations in the areas of property development, ownership, and management, including research and development, acquisition and sales, leasing, asset management, design, engineering, construction, historic preservation, climate security & resilience, emergency operations, security, planning, operations and maintenance, and program development. The functions of the IAG are advisory only.

# 20b. How does the Committee balance its membership?

The Director of Overseas Buildings Operations will appoint no more than 35 U.S. public members who will be representative members or special government employees who represent a cross-section of interested and qualified professionals with significant, relevant experience and diverse opinions. They will not be regular U.S. government employees. The public members will be members of professional organizations and trade groups that are involved in property management issues and have expertise in the general areas listed in section 4 of the charter, and who have a professional interest in OBO's vital mission. Each member will either serve as a representative of the firm or company by whom he or she is employed or be retired from the public or private sector. An individual with the desired expertise who does not represent an organization or company may be appointed as a special government employee. Members will serve two-year terms, although the Director may, at her or his sole discretion, remove or replace members at any time.

## 20c. How frequent and relevant are the Committee Meetings?

It is anticipated that the IAG shall meet annually to provide the advice as requested by the Director. These meetings are open to the public. Subcommittee meetings are not limited on meeting frequency and will operate on a continuing basis as required and at the discretion of the OBO Director. In FY 23, OBO engaged the IAG 9 times this year related to design reviews and program evaluation. The FY 23 annual meeting was held on September 21, 2023 in-person at the Loy Henderson Auditorium at the Harry S. Truman Building.

## 20d. Why can't the advice or information this committee provides be obtained elsewhere?

This committee is essential to ensure that OBO is knowledgeable about the most efficient processes,

optimal solutions, and best new technologies possible to provide safe, secure, functional, and resilient facilities for U.S. diplomatic missions worldwide and to oversee the Department of State's real property assets.

## 20e. Why is it necessary to close and/or partially closed committee meetings?

Because certain topics discussed are of a sensitive nature, it is necessary to restrict access to some or portions of certain meetings from the public.

### 21. Remarks

The reviews, roundtables, and panels are essential to ensure the Bureau of Overseas Buildings Operations is knowledgeable about the most efficient processes, optimal solutions, and best new technologies. Due to the sensitive nature of Embassy planning, design, construction, and operations abroad, OBO officials take recommendations/suggestions made by members and implement them where appropriate. As many of our buildings have classified functions, no reporting is required. Additionally, due to lifecycle of our projects (buildings) and our committee engagement with during that cycle many recommendations are not able to be implemented during the same FY.

### **Designated Federal Officer**

#### **Rollie Miller DFO**

| Committee<br>Members | Start      | End        | Occupation                                 | Member<br>Designation    |
|----------------------|------------|------------|--|--------------------------|
| Anderson,<br>Jeralee | 04/20/2021 | 03/31/2025 | President/ CEO                             | Representative<br>Member |
| Bailey, Paul         | 04/01/2019 | 03/31/2025 | Director                                   | Representative<br>Member |
| Brock, Sandra        | 04/20/2021 | 03/31/2025 | Vice President,<br>Director of<br>Planning | Representative<br>Member |

| Budd,<br>Christopher     | 04/20/2021 | 03/31/2025 | Principal  | Representative<br>Member |
|--------------------------|------------|------------|--|--------------------------|
| Drake,<br>Susannah       | 04/01/2019 | 03/31/2025 | Principal  | Representative<br>Member |
| Ehrenberg,<br>Maureen    | 04/01/2019 | 03/31/2025 | President,<br>Commercial<br>Division                     | Representative<br>Member |
| Farland, Bryant          | 04/20/2021 | 03/31/2025 | Regional<br>Executive Officer                            | Representative<br>Member |
| Grimsley, C Kat          | 04/01/2023 | 03/31/2025 | Director, MS in<br>Real Estate<br>Development<br>Program | Representative<br>Member |
| Heidelberger,<br>Suzanne | 04/01/2023 | 03/31/2025 | President Fidelity<br>Real Estate<br>Company             | Representative<br>Member |
| Hiller Fiore,<br>Alysen  | 04/01/2023 | 03/31/2025 | Director   | Representative<br>Member |
| Kienzl, Nico             | 04/01/2019 | 03/31/2025 | Founding<br>Director                                     | Representative<br>Member |
| Lanigan, Cara            | 04/20/2021 | 03/31/2025 | CEO Central<br>Group                                     | Representative<br>Member |
| Lehman-Smith,<br>Debra   | 04/01/2013 | 03/31/2025 | Partner  | Representative<br>Member |
| Mathews,<br>Daniel       | 04/01/2023 | 03/31/2025 | President  | Representative<br>Member |
| McCaffery,<br>Patricia   | 04/01/2023 | 03/31/2025 | Principal  | Representative<br>Member |
| Moody,<br>Jonathan       | 04/20/2021 | 03/31/2025 | President/ CEO   | Representative<br>Member |
| Oppenheimer,<br>Nat      | 04/01/2013 | 03/31/2025 | Executive Vice<br>President, Senior<br>Principal         | Representative<br>Member |
| Organschi,<br>Alan       | 04/20/2021 | 03/31/2025 | Principal/Director,<br>Yale Building<br>LAB              | Representative<br>Member |
| Phifer, Thomas           | 04/20/2021 | 03/31/2025 | Partner  | Representative<br>Member |
| Robbins, Mark            | 04/01/2019 | 03/30/2025 | Emeritus   | Representative<br>Member |
| Rubin, David             | 04/20/2021 | 03/31/2025 | Founding<br>Principal                                    | Representative<br>Member |
| Sciame, Frank            | 04/01/2013 | 03/31/2025 | CEO/Chairman   | Representative<br>Member |
| Seck, A Paul             | 04/01/2023 | 03/31/2025 | Partner and Chief<br>Operating Officer                   | -                        |
| Sesil, Daniel            | 03/30/2015 | 03/30/2025 | Partner  | Representative<br>Member |
| Smedley, Stacy           | 04/20/2021 | 03/31/2025 | Executive<br>Director                                    | Representative<br>Member |
| Smith, Carolyn<br>"Jane" | 04/20/2021 | 03/31/2025 | Partner  | Representative<br>Member |
| Snow, Julie              | 03/30/2015 | 03/30/2025 | Founding<br>Principal                                    | Representative<br>Member |

| Svedberg,<br>Robert     | 04/01/2019 | 03/31/2025 | Principal  | Representative<br>Member |
|-------------------------|------------|------------|--|--------------------------|
| Tehrani, Nader          | 04/01/2023 | 03/31/2025 | Principal  | Representative<br>Member |
| Watts,<br>Jeremiah      | 04/20/2021 | 03/31/2025 | Principal  | Representative<br>Member |
| Weiss, Marion           | 04/01/2019 | 03/31/2025 | Co-founder   | Representative<br>Member |
| Weisz, Claire           | 04/01/2019 | 03/31/2025 | founding partner   | Representative<br>Member |
| Whittaker,<br>Elizabeth | 04/20/2021 | 03/31/2025 | Founder &<br>Principal/<br>Associate<br>Professor in<br>Practice in<br>Architecture -<br>Harvard<br>University | Representative<br>Member |

Number of Committee Members Listed: 33

### **Narrative Description**

The purpose of the Industry Advisory Group (IAG) committee is to serve the Bureau of Overseas Buildings Operations (OBO) Director (hereinafter referred to as the "Director") and OBO staff in an advisory capacity with respect to industry and academia's latest concepts, methods, best practices, innovations, and ideas related to property management that are applicable to OBO's vital mission to provide safe, secure, functional, and resilient facilities that represent the U.S. government to the host nation and support our staff in the achievement of U.S. foreign policy objectives

## What are the most significant program outcomes associated with this committee?

Checked if Applies

| Improvements to health or safety | $\checkmark$ |
|----------------------------------|--------------|
| Trust in government              | $\checkmark$ |
| Major policy changes             | $\checkmark$ |
| Advance in scientific research   |              |
| Effective grant making           |              |
| Improved service delivery        | $\checkmark$ |
| Increased customer satisfaction  | ~            |

Implementation of laws or regulatory requirements Other

### **Outcome Comments**

Advice and recommendations provided assistance to the Bureau in enhancing and improving its programs and processes throughout the year. The committees participation in design, program and process reviews supports OBO's mission.

### What are the cost savings associated with this committee?

 None
 ...

 Unable to Determine
 ...

 Under \$100,000
 ...

 \$100,000 - \$500,000
 ...

 \$500,001 - \$1,000,000
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 \$1,000,001 - \$5,000,000
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## Cost Savings Comments

NA

## What is the approximate <u>Number</u> of recommendations produced by this committee for the life of the committee? 482

### Number of Recommendations Comments

The majority of the recommendations are related to the subjects below: Program Cost, Control Planning, Programming and Design Process, Consultant Selection, Peer Review Project Delivery, Research Industry Outreach, Public Art, Public Outreach, Construction, Facility/Operations Management, Broader Engagement with Profession and Other Government Agencies. Most recommendations were made a couple of weeks before the end of the FY at the Annual Meeting and there was not enough time to implement.

What is the approximate <u>Percentage</u> of these recommendations that have been or will be Fully implemented by the agency?

20%

### % of Recommendations Fully Implemented Comments

Recommendations given were fully implemented where feasible and appropriate.

# What is the approximate <u>Percentage</u> of these recommendations that have been or will be <u>Partially</u> implemented by the agency?

12%

### % of Recommendations Partially Implemented Comments

Partially implemented recommendations are currently in the process of being implemented.

# Does the agency provide the committee with feedback regarding actions taken to implement recommendations or advice offered?

Yes 🗹 No 🗌 Not Applicable 🗌

### **Agency Feedback Comments**

The IAG provides feedback during roundtables, design and program reviews, training, and the annual meeting. The public can attend the annual meeting and some roundtables and listen to the IAG give recommendations. If unable to attend they can check the website where we post our decks and recordings,

https://www.state.gov/obo-annual-industry-advisory-group-meeting

# What other actions has the agency taken as a result of the committee's advice or recommendation?

|                                   | Checked if Applies |
|-----------------------------------|--------------------|
| Reorganized Priorities            | $\checkmark$       |
| Reallocated resources             |                    |
| Issued new regulation             |                    |
| Proposed legislation              |                    |
| Approved grants or other payments |                    |
| Other                             |                    |

### **Action Comments**

NA

### Is the Committee engaged in the review of applications for grants?

No

## Grant Review Comments

NA

### How is access provided to the information for the Committee's documentation?

|                           | Checked if Applies |
|---------------------------|--------------------|
| Contact DFO               | $\checkmark$       |
| Online Agency Web Site    | $\checkmark$       |
| Online Committee Web Site | $\checkmark$       |
| Online GSA FACA Web Site  | $\checkmark$       |
| Publications              | $\checkmark$       |
| Other                     |                    |
|                           |                    |

### **Access Comments**

N/A