

2025 Current Fiscal Year Report: Defense Health Board

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1. Department or Agency	2. Fiscal Year
Department of Defense	2025
3. Committee or Subcommittee	3b. GSA Committee No.
Defense Health Board	30555

4. Is this New During Fiscal Year?	5. Current Charter	6. Expected Renewal Date	7. Expected Term Date
No	12/06/2024	12/06/2026	

8a. Was Terminated During Fiscal Year?	8b. Specific Termination Authority	8c. Actual Term Date
No		

9. Agency Recommendation for Next Fiscal Year	10a. Legislation Req to Terminate?	10b. Legislation Pending?
Continue	Not Applicable	Not Applicable

11. Establishment Authority Agency Authority

12. Specific Establishment Authority	13. Effective Date	14. Committee Type	14c. Presidential?
Agency Determination	10/11/2006	Continuing	No

15. Description of Committee Non Scientific Program Advisory Board

16a. Total Number of Reports No Reports for this Fiscal Year

17a. Open 1 **17b. Closed** 0 **17c. Partially Closed** 0 **Other Activities** 0 **17d. Total** 1

Meetings and Dates

Purpose	Start	End
The purpose of this meeting is to provide a progress update on a specific task before the DHB. In addition, the DHB will receive an information briefing on current issues related to military medicine.	11/19/2024	11/19/2024

Number of Committee Meetings Listed: 1

Current FY	Next FY
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18a(1). Personnel Pmts to Non-Federal Members	\$0.00	\$0.00
18a(2). Personnel Pmts to Federal Members	\$0.00	\$0.00
18a(3). Personnel Pmts to Federal Staff	\$0.00	\$0.00
18a(4). Personnel Pmts to Non-Member Consultants	\$0.00	\$0.00
18b(1). Travel and Per Diem to Non-Federal Members	\$0.00	\$0.00
18b(2). Travel and Per Diem to Federal Members	\$0.00	\$0.00
18b(3). Travel and Per Diem to Federal Staff	\$0.00	\$0.00
18b(4). Travel and Per Diem to Non-member Consultants	\$0.00	\$0.00
18c. Other(rents,user charges, graphics, printing, mail, etc.)	\$0.00	\$0.00
18d. Total	\$0.00	\$0.00
19. Federal Staff Support Years (FTE)	3.00	3.00

20a. How does the Committee accomplish its purpose?

The Board provides independent advice and recommendations to the Secretary of Defense and the Deputy Secretary of Defense, through the Under Secretary of Defense for Personnel and Readiness and the Assistant Secretary of Defense for Health Affairs, on matters pertaining to DoD health care policy and program management; the delivery of high-quality health care services to DoD beneficiaries; the promotion of health, wellness, and prevention within the DoD; the treatment of disease and injury by the DoD; health research priorities; and other health-related matters of special interest to the DoD. Pursuant to DoD policies and procedures, the Under Secretary of Defense for Personnel and Readiness may act

upon the Board's advice and recommendations.

20b. How does the Committee balance its membership?

The Board is composed of not more than twenty members, and as determined by the Secretary of Defense, the Board's total parent-level and subcommittee-level membership cannot exceed 50 members unless otherwise directed by the Secretary of Defense or the Deputy Secretary of Defense . Membership consists of private and public healthcare leaders with a diversity of background, experience, and thought in support of the DHB mission in one or more of the following disciplines: health systems, clinical health care, infectious disease, public health, trauma medicine, beneficiary representation, health informatics, patient care safety/quality care, neuroscience, and/or behavioral health. Board Members and Subcommittee Members appointed by the Secretary of Defense or Deputy Secretary of Defense, who are not full-time Federal officers or employees, shall serve as Special Government Employees under the authority of 5 U.S.C. § 3109.

20c. How frequent and relevant are the Committee Meetings?

Estimated Number of Meetings per Year is 4 per the Charter. The Board meets at the call of the Designated Federal Officer (DFO), in consultation with the Board's President. The number of subcommittee meetings varies with each subcommittee's workload. Each subcommittee meets as needed, as determined by the DFO.

20d. Why can't the advice or information this committee provides be obtained elsewhere?

As part of its overall committee management, the Department of Defense established the Defense

Health Board to provide the Secretary of Defense a broader view of health issues, leveraging the knowledge of national and international subject matter experts, that confront the Department of Defense and its beneficiaries.

20e. Why is it necessary to close and/or partially closed committee meetings?

Meetings are not closed to the public unless the Department of Defense determines that items on the planned agenda meet the closed meeting provisions of 5 U.S.C. § 552b(c). Pursuant to DoD policy, closed meetings can only be authorized by the DoD Sponsor, the Under Secretary of Defense for Personnel and Readiness, and only after consultation with the DoD Office of General Counsel.

21. Remarks

Designated Federal Officer

Shawn Clausen Designated Federal Officer

Committee Members	Start	End	Occupation	Member Designation
Abbo, Lilian	06/26/2024	04/24/2025	University of Miami	Special Government Employee (SGE) Member
Alizondo, Maria	04/19/2022	04/24/2025	Director, Health Information Management Services, UCLA Health System; DHB Parent Board Member; DHB Health Systems Subcommittee Member.	Special Government Employee (SGE) Member
Alleyne, E. Oscar	04/07/2022	04/24/2025	Former Managing Director, Public Health Division, The MITRE Corporation; DHB Parent Board Member	Special Government Employee (SGE) Member

Armstrong, John	03/15/2022	04/24/2025	Associate Professor of Surgery, University of South Florida; Former Florida State Surgeon General; DHB Parent Board Member; DHB Trauma and Injury Subcommittee Member and Chair	Special Government Employee (SGE) Member
Berwick, Donald	04/19/2022	03/07/2025	President Emeritus and Senior Fellow, Institute for Healthcare Improvement; Lecturer, Harvard Medical School; DHB Parent Board Member	Special Government Employee (SGE) Member
Bishop, Wilsie	02/16/2022	04/24/2025	Vice President of Health Affairs and Professor Emerita, East Tennessee State University; DHB Parent Board Member; DHB Public Health Subcommittee Member and Chair	Special Government Employee (SGE) Member
Browne, Michael-Anne	03/16/2022	04/24/2025	Associate Chief Medical Officer, Stanford Children's Health; Clinical Associate Professor, Stanford University, School of Medicine; DHB Parent Board Member; DHB Health Systems Subcommittee Member and Chair	Special Government Employee (SGE) Member
Chilton, Kevin	03/18/2022	04/24/2025	President, Chilton & Associates, LLC; DHB Parent Board Member	Special Government Employee (SGE) Member
Chinn, Colin	03/16/2022	02/22/2025	Chief Medical Officer, Humanetics Corporation; DHB Parent Board Member	Special Government Employee (SGE) Member
Clegg Dodd, Jackie	03/22/2023	04/24/2025	Clegg International Consultants, LLC	Special Government Employee (SGE) Member

Guice, Karen	03/29/2022	04/24/2025	Retired; Former Executive Director and Chief Medical Officer, Ernst & Young Government and Public Employee Sector Advisory Services; DHB Parent Board Member and President	Special Government (SGE) Member
Jacobs, Lenworth	03/10/2022	04/24/2025	Director, Trauma Institute, Hartford Hospital; Professor of Surgery, University of Connecticut; DHB Parent Board Member and First Vice President; DHB Trauma and Injury Subcommittee Member	Special Government Employee (SGE) Member
Lazarus, Jeremy	02/16/2022	04/24/2025	Clinical Professor of Psychiatry, University of Colorado, Denver; Past President, American Medical Association; DHB Parent Board Member and Second Vice President; DHB Neurological/Behavioral Health Subcommittee Member	Special Government Employee (SGE) Member
Luby, Christi	03/29/2022	04/24/2025	Independent Consultant and Researcher; DHB Parent Board Member	Special Government Employee (SGE) Member
Maybank, Aletha	04/12/2022	01/22/2025	Chief Health Equity Officer and Group Vice President, American Medical Association; DHB Parent Board Member	Special Government Employee (SGE) Member
McCaw, Brigid	02/23/2022	03/14/2025	Senior Clinical Advisor, California Quality Improvement Learning Collaborative, University of California, San Francisco; DHB Parent Board Member; DHB Health Care Delivery Subcommittee Member and Chair	Special Government Employee (SGE) Member
Medows, Rhonda	04/27/2022	04/24/2025	Consultant, Dr. Rhonda Meadows Health Services Consulting, LLC ; DHB Parent Board Member	Special Government Employee (SGE) Member

Parkinson, Michael	03/14/2022	03/10/2025	Principal, P3 Health, LLC; DHB Parent Board Member; DHB Health Care Delivery Subcommittee Member	Special Government Employee (SGE) Member
Valadka, Alex	02/18/2022	04/24/2025	Professor and Director of Neurotrauma, University of Texas Southwestern Medical Center; Chief of Neurosurgery, Parkland Memorial Hospital; DHB Parent Board Member; DHB Neurological/Behavioral Health Subcommittee Member and Chair	Special Government Employee (SGE) Member
Ator, Gregory [Health Care Delivery Subcommittee]	03/16/2022	04/24/2025	Chief Medical Information Officer, University of Kansas Hospital; Associate Professor, Dept of Otolaryngology, University of Kansas Medical Center; DHB Health Care Delivery Subcommittee Member	Special Government Employee (SGE) Member
Barfield, Wanda [Health Care Delivery Subcommittee]	12/15/2021	04/24/2025	Director, Division of Reproductive Health, Centers for Disease Control and Prevention; DHB Health Care Delivery Subcommittee Member	Regular Government Employee (RGE) Member
Gibson, Rosemary [Health Care Delivery Subcommittee]	04/19/2022	04/24/2025	Senior Advisor, The Hastings Center; DHB Health Care Delivery Subcommittee Member	Special Government Employee (SGE) Member
Gupta, Reshma [Health Care Delivery Subcommittee]	04/04/2022	04/24/2025	Interim Chief, Population Health and Accountable Care, University of California; Davis Health, Senior Advisor, Center for Medicare and Medicaid Innovation; DHB Health Care Delivery Subcommittee Member	Special Government Employee (SGE) Member

Norman, Lee [Health Care Delivery Subcommittee]	02/17/2022	04/24/2025	Senior Medical Director, Optum Kansas City; Clinical Assistant Professor, Kansas University School of Medicine; DHB Health Care Delivery Subcommittee Member	Special Government Employee (SGE) Member
Classen, David [Health Systems Subcommittee]	03/15/2022	04/24/2025	Chief Medical Information Officer, Pascal Metrics; DHB Health Systems Subcommittee Member	Special Government Employee (SGE) Member
Kaplan, Robert [Health Systems Subcommittee]	03/14/2022	04/24/2025	Senior Fellow and Professor Emeritus, Harvard Business School; DHB Health Systems Subcommittee Member	Special Government Employee (SGE) Member
McCann, Catherine [Health Systems Subcommittee]	04/06/2022	04/24/2025	Ellipses, LLC, President; Adjunct Faculty, Florida State University; DHB Health Systems Subcommittee Member	Special Government Employee (SGE) Member
Srinivasan, Jayakanth [Health Systems Subcommittee]	03/15/2022	04/24/2025	Chief Engineer, VA Health Innovation and Central Office, MITRE Corporation; DHB Health Systems Subcommittee Member	Special Government Employee (SGE) Member
Alemagno, Sonia [Neurological/Behavioral Health Subcommittee]	02/17/2022	04/24/2025	Dean, College of Public Health, Kent State University; DHB Neurological/Behavioral Health Subcommittee Member	Special Government Employee (SGE) Member
Upender, Raghu [Neurological/Behavioral Health Subcommittee]	04/13/2022	04/24/2025	Associate Professor of Neurology, Vanderbilt University School of Medicine, Sleep Disorders Clinic; DHB Neurological/Behavioral Health Subcommittee Member	Special Government Employee (SGE) Member
Benjamin, Georges [Public Health Subcommittee]	03/16/2022	04/24/2025	Executive Director, American Public Health Association; DHB Public Health Subcommittee Member	Special Government Employee (SGE) Member

Clements, John [Public Health Subcommittee]	03/14/2022	04/24/2025	Professor Emeritus, Department of Microbiology and Immunology, Tulane University School of Medicine; DHB Public Health Subcommittee Member	Special Government Employee (SGE) Member
Ehrich, Marion [Public Health Subcommittee]	04/05/2022	04/24/2025	Professor Emeritus, Department of Biomedical Sciences and Pathobiology, Virginia-Maryland College of Veterinary Medicine; Professor, Pharmacology, Virginia Tech Carilion School of Medicine; DHB Public Health Subcommittee Member	Special Government Employee (SGE) Member
Etzel, Ruth [Public Health Subcommittee]	12/15/2021	04/24/2025	Senior Advisor, Office of Science and Technology, Office of Water, Environmental Protection Agency; DHB Public Health Subcommittee Member	Regular Government Employee (RGE) Member
Johnson, Christopher [Public Health Subcommittee]	03/21/2022	04/24/2025	Director, Institute of Health Administration, J. Robinson College of Business, Georgia State University; DHB Public Health Subcommittee Member	Special Government Employee (SGE) Member
Harris, Odette [Trauma and Injury Subcommittee]	03/17/2022	04/24/2025	Associate Professor of Neurosurgery and Director of Brain Injury, Stanford University School of Medicine; Director and Principal Investigator, Defense Veterans Brain Injury Center; DHB Trauma and Injury Subcommittee Member	Special Government Employee (SGE) Member
Pugh, Carla [Trauma and Injury Subcommittee]	04/19/2022	04/24/2025	Professor, Department of Surgery, Stanford University; DHB Trauma and Injury Subcommittee Member	Special Government Employee (SGE) Member
Timmerman, Gary [Trauma and Injury Subcommittee]	04/01/2022	04/24/2025	Professor and Chair, Department of Surgery, University of South Dakota Sanford School of Medicine; DHB Trauma and Injury Subcommittee Member	Special Government Employee (SGE) Member

Number of Committee Members Listed: 38

Narrative Description

The Defense Health Board provides the Secretary of Defense and Deputy Secretary of Defense, through the Under Secretary of Defense for Personnel and Readiness and the Assistant Secretary of Defense for Health Affairs, independent advice and recommendations to maximize the safety of, as well as access to, health care for Department of Defense health care beneficiaries.

What are the most significant program outcomes associated with this committee?

	Checked if Applies
Improvements to health or safety	<input checked="" type="checkbox"/>
Trust in government	<input checked="" type="checkbox"/>
Major policy changes	<input checked="" type="checkbox"/>
Advance in scientific research	<input checked="" type="checkbox"/>
Effective grant making	<input type="checkbox"/>
Improved service delivery	<input checked="" type="checkbox"/>
Increased customer satisfaction	<input checked="" type="checkbox"/>
Implementation of laws or regulatory requirements	<input type="checkbox"/>
Other	<input type="checkbox"/>

Outcome Comments

NA

What are the cost savings associated with this committee?

	Checked if Applies
None	<input type="checkbox"/>
Unable to Determine	<input checked="" type="checkbox"/>
Under \$100,000	<input type="checkbox"/>
\$100,000 - \$500,000	<input type="checkbox"/>
\$500,001 - \$1,000,000	<input type="checkbox"/>
\$1,000,001 - \$5,000,000	<input type="checkbox"/>
\$5,000,001 - \$10,000,000	<input type="checkbox"/>

Over \$10,000,000
Cost Savings Other

☐
☐

Cost Savings Comments

NA

What is the approximate Number of recommendations produced by this committee for the life of the committee?

977

Number of Recommendations Comments

The DHB submitted 55 recommendations in FY 2024. The DHB has submitted 73 reports, most containing multiple recommendations, to the Department of Defense.

What is the approximate Percentage of these recommendations that have been or will be Fully implemented by the agency?

71%

% of Recommendations Fully Implemented Comments

The Department is currently evaluating 38 recommendations for possible implementation. There are 60 recommendations that implementation status cannot be determined because it was not provided in the Department's feedback.

What is the approximate Percentage of these recommendations that have been or will be Partially implemented by the agency?

17%

% of Recommendations Partially Implemented Comments

The Department is currently evaluating 86 recommendations for possible implementation.

Does the agency provide the committee with feedback regarding actions taken to implement recommendations or advice offered?

Yes ☒ No ☐ Not Applicable ☐

Agency Feedback Comments

Pursuant to DoD policy, written feedback on all advisory committee recommendations and advice shall be provided within a reasonable time. Agency feedback is available by request. Send email request to the Defense Health Board at:
dha.ncr.dhb.mbx.defense-health-board@health.mil.

What other actions has the agency taken as a result of the committee's advice or recommendation?

Checked if Applies

- | | |
|-----------------------------------|-------------------------------------|
| Reorganized Priorities | <input checked="" type="checkbox"/> |
| Reallocated resources | <input checked="" type="checkbox"/> |
| Issued new regulation | <input checked="" type="checkbox"/> |
| Proposed legislation | <input checked="" type="checkbox"/> |
| Approved grants or other payments | <input type="checkbox"/> |
| Other | <input type="checkbox"/> |

Action Comments

N/A

Is the Committee engaged in the review of applications for grants?

No

Grant Review Comments

N/A

How is access provided to the information for the Committee's documentation?

Checked if Applies

- | | |
|---------------------------|-------------------------------------|
| Contact DFO | <input checked="" type="checkbox"/> |
| Online Agency Web Site | <input checked="" type="checkbox"/> |
| Online Committee Web Site | <input checked="" type="checkbox"/> |
| Online GSA FACA Web Site | <input checked="" type="checkbox"/> |
| Publications | <input type="checkbox"/> |
| Other | <input type="checkbox"/> |

Access Comments

N/A