

2019 Current Fiscal Year Report: Board of Visitors, National Defense University

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1. Department or Agency		2. Fiscal Year	
Department of Defense		2019	
3. Committee or Subcommittee		3b. GSA Committee No.	
Board of Visitors, National Defense University		241	
4. Is this New During Fiscal Year?	5. Current Charter	6. Expected Renewal Date	7. Expected Term Date
No	08/30/2018	08/30/2020	
8a. Was Terminated During FiscalYear?	8b. Specific Termination Authority	8c. Actual Term Date	
No			
9. Agency Recommendation for Next FiscalYear	10a. Legislation Req to Terminate?	10b. Legislation Pending?	
Continue	No	Not Applicable	
11. Establishment Authority	Agency Authority		
12. Specific Establishment Authority	13. Effective Date	14. Committee Type	14c. Presidential?
DoD Committee Management Officer Memo	11/10/1976	Continuing	No
15. Description of Committee	Non Scientific Program Advisory Board		
16a. Total Number of Reports	No Reports for this FiscalYear		
17a. Open Meetings and Dates	17b. Closed	17c. Partially Closed	17d. Total
No Meetings	0	0	0

	Current FY	Next FY
18a(1). Personnel Pmts to Non-Federal Members	\$0.00	\$0.00
18a(2). Personnel Pmts to Federal Members	\$0.00	\$0.00
18a(3). Personnel Pmts to Federal Staff	\$0.00	\$0.00
18a(4). Personnel Pmts to Non-Member Consultants	\$0.00	\$0.00
18b(1). Travel and Per Diem to Non-Federal Members	\$0.00	\$0.00
18b(2). Travel and Per Diem to Federal Members	\$0.00	\$0.00
18b(3). Travel and Per Diem to Federal Staff	\$0.00	\$0.00
18b(4). Travel and Per Diem to Non-member Consultants	\$0.00	\$0.00
18c. Other(rents,user charges, graphics, printing, mail, etc.)	\$0.00	\$0.00

18d. Total	\$0.00	\$0.00
19. Federal Staff Support Years (FTE)	0.00	0.00

20a. How does the Committee accomplish its purpose?

The National Defense University (NDU) Board of Visitors (BOV) is comprised of experts in the fields of defense, management, leadership, academia, national military strategy or joint planning at all levels of war, joint doctrine, joint command and control, or joint requirements and development. The Board meets twice a year and at the conclusion of each meeting, the co chairs prepare a memo of observations and recommendations to the Secretary of Defense through the Chairman of the Joint Chiefs of Staff (CJCS), addressing pressing areas of concern from which NDU may require DOD and/or CJCS assistance.

20b. How does the Committee balance its membership?

The Board members include distinguished professionals from academia, federal government, business, foreign affairs and the military and uniformed services (retired flag officers from the Ground, Air, and Sea Services). Their areas of expertise are balanced in accordance with defined fields contained in the Board charter.

20c. How frequent and relevant are the Committee Meetings?

The Board normally meets twice each calendar year or at the request of the NDU President. All meetings are highly relevant to what the University is doing both strategically and operationally, and positively impacts how we do business. Its observations and guidance strengthen and sustain the overall mission, integrity and commitment of the University in achieving its stride for excellence, and makes significant contributions in evaluating and measuring the quality of education offered at this institution.

20d. Why can't the advice or information this committee provides be obtained elsewhere?

The Secretary of Defense has determined that no other DoD advisory committee can provide the independent advice provided by the Board on University matters such as curricula, methods of instruction, facilities, education/training standards, organizational management, and academic accreditation, as defined by the Middle States Commission on Higher Education.

20e. Why is it necessary to close and/or partially closed committee meetings?

Meetings are not closed to the public unless the DoD determines that items on the planned agenda meet the closed meeting provisions of 5 U.S.C. § 552b(c). Pursuant to

DoD policy closed meetings can only be authorized by the DoD Sponsor, the Chairman of the Joint Chiefs of Staff, and only after consultation with the Chairman's Legal Advisor.

21. Remarks

The Board only met once during FY 2018 due to scheduling constraints. Cost estimates for next year include 2 meetings as well current vacancies being filled in time for attendance at the Spring board meeting. The Board of Visitors does not issue separate reports. The Board provides its advice and recommendations during meetings and in its meeting minutes and letters to the Chairman of the Joint Chiefs of Staff (CJCS). The Board's most important role is to give the NDU President and the CJCS independent advice on accreditation compliance, organizational management, strategic planning, resource management and other matters of interest to the National Defense University.

Designated Federal Officer

Brian R. Shaw DFO

Committee Members	Start	End	Occupation	Member Designation
Breckenridge, Jody	07/11/2017	07/10/2021	Independent Contractor with Unisys; Vice Admiral, USCG Retired	Special Government Employee (SGE) Member
Fulton, Brenda	07/11/2017	07/10/2021	Chair and Chief Administrator, New Jersey Motor Vehicle Commission	Special Government Employee (SGE) Member
Logan, Suzanne	02/28/2017	02/27/2021	Director, Federal Executive Institute, US Office of Personnel Management (OPM)	Regular Government Employee (RGE) Member
Myrick, Bismarck	09/29/2016	09/28/2020	Ambassador-in-Residence and Lecturer, Old Dominion University	Special Government Employee (SGE) Member
Solomon, Ian	07/11/2017	07/10/2021	Founder and CEO, SolomonGlobal LLC	Special Government Employee (SGE) Member
Walsh, Patrick	07/11/2017	07/10/2021	Vice President, The Boeing Company – Boeing Global Services; Admiral U.S. Navy (Ret.)	Special Government Employee (SGE) Member

Number of Committee Members Listed: 6

Narrative Description

The Board provides independent advice and recommendations on the overall management and governance of the National Defense University in achieving its mission to support the joint warfighter by providing rigorous Joint Professional Military Education to members of the U.S. Armed Forces and select others in order to develop leaders who have the ability to operate and creatively think in an unpredictable and complex world. The Board advises the Secretary of Defense and the Deputy Secretary of Defense, through the Chairman of the Joint Chiefs of Staff and the President of the National Defense University, on accreditation compliance, organizational management, strategic planning, resource management, and other matters of interest to the National Defense

University in support of its mission.

What are the most significant program outcomes associated with this committee?

Checked if Applies

- Improvements to health or safety
- Trust in government
- Major policy changes
- Advance in scientific research
- Effective grant making
- Improved service delivery
- Increased customer satisfaction
- Implementation of laws or regulatory requirements
- Other

Outcome Comments

Assists in the process of accreditation and reaffirmation as required under the Middle States Commission on Higher Education (MSCHE) standards for accreditation; approves award of Honorary Degrees; supports legislative initiatives; supports fiscal initiatives; and advocates on behalf of the university with key constituents.

What are the cost savings associated with this committee?

Checked if Applies

- None
- Unable to Determine
- Under \$100,000
- \$100,000 - \$500,000
- \$500,001 - \$1,000,000
- \$1,000,001 - \$5,000,000
- \$5,000,001 - \$10,000,000
- Over \$10,000,000
- Cost Savings Other

Cost Savings Comments

While we are unable to determine the actual cost savings, the advice provided by the Board to the NDU President and the Chairman of the Joint Chiefs of Staff have led to institutional improvements. The support of the Board provides necessary external governance to the University that is expected of an accredited institution of higher education. In this regard, the independent advice is immeasurable.

What is the approximate Number of recommendations produced by this committee for the life of the committee?

60

Number of Recommendations Comments

At the conclusion of each Board meeting: the BOV co chairs direct a letter to the Chairman of the Joint Chiefs of Staff addressing salient meeting concerns and recommendations. Typically the board renders 2–3 recommendations at the conclusion of each biannual meeting to the CJCS for consideration and action as deemed appropriate.

What is the approximate Percentage of these recommendations that have been or will be Fully implemented by the agency?

80%

% of Recommendations Fully Implemented Comments

The NDU President and the Chairman of the Joint Chiefs of Staff have been very responsive and supportive of the Board's recommendations.

What is the approximate Percentage of these recommendations that have been or will be Partially implemented by the agency?

20%

% of Recommendations Partially Implemented Comments

Some recommendations are not actionable and provided to the Chairman and NDU President for consideration purposes only. All recommendations are highly regarded and are usually addressed in the CJCS response to the Board.

Does the agency provide the committee with feedback regarding actions taken to implement recommendations or advice offered?

Yes No Not Applicable

Agency Feedback Comments

The Chairman of the Joint Chiefs of Staff will provide a written response to the letter sent to him by the Board if he deems a response is necessary. Additionally, the NDU-President gives a state of the University Address at the beginning of each Board meeting; this provides feedback to the BOV members on everything the Board may have previously addressed to the CJCS and university leadership. Any written feedback to the Board's recommendations is provided to board members.

What other actions has the agency taken as a result of the committee's advice or recommendation?

Checked if Applies

- Reorganized Priorities
- Reallocated resources
- Issued new regulation
- Proposed legislation
- Approved grants or other payments
- Other

Action Comments

The NDU Board of Visitors does not give advice on regulations or legislation and NDU does not provide any grant funding.

Is the Committee engaged in the review of applications for grants?

No

Grant Review Comments

NA

How is access provided to the information for the Committee's documentation?

Checked if Applies

- Contact DFO
- Online Agency Web Site
- Online Committee Web Site
- Online GSA FACA Web Site
- Publications
- Other

Access Comments

Agenda, meeting minutes, handouts and presentation slides are uploaded on the NDU BOV web page for public viewing. These documents are also maintained in hard copy and archived.