

# 2026 Current Fiscal Year Report: Defense Innovation Board

Report Run Date: 06/13/2026 07:22:33 AM

<b>1. Department or Agency</b>	<b>2. Fiscal Year</b>
Department of Defense	2026
<b>3. Committee or Subcommittee</b>	<b>3b. GSA Committee No.</b>
Defense Innovation Board	2566

<b>4. Is this New During Fiscal Year?</b>	<b>5. Current Charter</b>	<b>6. Expected Renewal Date</b>	<b>7. Expected Term Date</b>
No	04/15/2024	04/15/2026	03/03/2026

<b>8a. Was Terminated During FiscalYear?</b>	<b>8b. Specific Termination Authority</b>	<b>8c. Actual Term Date</b>
Yes		03/03/2026

<b>9. Agency Recommendation for Next FiscalYear</b>	<b>10a. Legislation Req to Terminate?</b>	<b>10b. Legislation Pending?</b>
Terminate	Not Applicable	Not Applicable

**11. Establishment Authority** Agency Authority

<b>12. Specific Establishment Authority</b>	<b>13. Effective Date</b>	<b>14. Committee Type</b>	<b>14c. Presidential?</b>
Secretary of Defense Determination	03/02/2016	Continuing	No

**15. Description of Committee** National Policy Issue Advisory Board

**16a. Total Number of Reports** No Reports for this FiscalYear

**17a.** 0 **17b. Closed** 0 **17c. Partially Closed** 0 **Other Activities** 0 **17d. Total** 0

**Meetings and Dates**

No Meetings

<b>Current</b>	<b>Next</b>
<b>FY</b>	<b>FY</b>

<b>18a(1). Personnel Pmts to Non-Federal Members</b>	\$0.00	\$0.00
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<b>18a(2). Personnel Pmts to Federal Members</b>	\$0.00	\$0.00
<b>18a(3). Personnel Pmts to Federal Staff</b>	\$0.00	\$0.00
<b>18a(4). Personnel Pmts to Non-Member Consultants</b>	\$0.00	\$0.00
<b>18b(1). Travel and Per Diem to Non-Federal Members</b>	\$0.00	\$0.00
<b>18b(2). Travel and Per Diem to Federal Members</b>	\$0.00	\$0.00
<b>18b(3). Travel and Per Diem to Federal Staff</b>	\$0.00	\$0.00
<b>18b(4). Travel and Per Diem to Non-member Consultants</b>	\$0.00	\$0.00
<b>18c. Administrative Costs (FRNs, contractor support, In-person/hybrid/virtual meetings)</b>	\$0.00	\$0.00
<b>18d. Other (all other funds not captured by any other cost category)</b>	\$0.00	\$0.00
<b>18e. Total Costs</b>	\$0.00	\$0.00
<b>19. Federal Staff Support Years (FTE)</b>	0.00	0.00

**20a. How does the Committee accomplish its purpose?**

The Defense Innovation Board (DIB) provides the Secretary of Defense and the Deputy Secretary of Defense, through the Undersecretary of Defense for Research and Engineering, independent advice and recommendations on innovative means to address future challenges in terms of integrated change to organizational structure and process, business and functional concepts, and technology applications.

**20b. How does the Committee balance its membership?**

Per its charter, DIB members possess some or all of the following: (a) a proven track record of sound judgment in leading or governing large, complex private sector corporations or organizations; (b) demonstrated performance in identifying and adopting new technology innovations into the operations of large organizations in either the public or private sector; (c) demonstrated performance in developing new technology concepts; and (d) a proven track record as a distinguished academic or researcher at an accredited college or institute of higher education.

**20c. How frequent and relevant are the Committee Meetings?**

Estimated Number of Meetings per Year - 4.  
Quarterly public meetings are held for the purpose of discussing ongoing research efforts conducted, and/or finalizing and voting on new recommendations presented by the full DIB membership.

**20d. Why can't the advice or information this committee provides be obtained elsewhere?**

The Secretary of Defense established the Defense Innovation Board (originally called the Defense Innovation Advisory Board) to provide independent advice to the DoD on the best and latest practices in innovation that the department can emulate. In the judgment of the DoD this independent advice could not be provided by any other DoD advisory committee.

**20e. Why is it necessary to close and/or partially closed committee meetings?**

All DIB meetings are noticed and open to the public unless the DoD determines that items on the planned agenda meet the closed meeting provisions of 5 U.S.C. § 552b(c). Pursuant to DoD

policy closed meetings can only be authorized by the DoD Sponsor, the Under Secretary of Defense for Research and Engineering, and only after consultation with the Office of the DoD GC.

## 21. Remarks

This committee is merging into the Science, Technology, and Innovation Board effective FY 2026. In FY25, the DIB hosted one partially closed meeting on 13 Jan 2025. As a result of the DoD advisory committee review directed on March 7, 2025, the committee only met once in FY 2025. Additionally, all members' terms of service were concluded on April 25, 2025.

## Designated Federal Officer

Carrie Shideler Designated Federal Officer

## Narrative Description

The DIB shall provide the Secretary of Defense and the Deputy Secretary of Defense independent advice and recommendations on innovative means to address future challenges in terms of integrated change to organizational structure and process, business and functional concepts, and technology applications.

## What are the most significant program outcomes associated with this committee?

Checked if  
Applies

Improvements to health or safety	<input checked="" type="checkbox"/>
Trust in government	<input checked="" type="checkbox"/>
Major policy changes	<input checked="" type="checkbox"/>
Advance in scientific research	<input checked="" type="checkbox"/>
Effective grant making	<input type="checkbox"/>
Improved service delivery	<input checked="" type="checkbox"/>
Increased customer satisfaction	<input checked="" type="checkbox"/>

- Implementation of laws or regulatory requirements
- Other

**Outcome Comments**

Not Applicable

**What are the cost savings associated with this committee?**

Checked if Applies

- None
- Unable to Determine
- Under \$100,000
- \$100,000 - \$500,000
- \$500,001 - \$1,000,000
- \$1,000,001 - \$5,000,000
- \$5,000,001 - \$10,000,000
- Over \$10,000,000
- Cost Savings Other

**Cost Savings Comments**

DIB members serve in an unpaid capacity, and provide value in services which cannot be quantified. In addition, cost savings are not the ultimate goal of DoD FACA committees, as advice and recommendations can also allow the government to consider more effectively and efficiently direct resources and investments, thereby yielding better return and/or stewardship of tax-payer dollars.

**What is the approximate Number of recommendations produced by this committee for the life of the committee?**

251

**Number of Recommendations Comments**

Since the DIB's establishment in 2016 to present, the Board has provided the Department 251 recommendations. In FY25 3 recommendations were made for the study: A Pathway to Scaling Unmanned Weapon Systems & 7 were made for Scaling Nontraditional Defense Innovation.

**What is the approximate Percentage of these recommendations that have been or will be Fully implemented by the agency?**

45%

**% of Recommendations Fully Implemented Comments**

The DIB has been making recommendations since 2016.

**What is the approximate Percentage of these recommendations that have been or will be Partially implemented by the agency?**

30%

**% of Recommendations Partially Implemented Comments**

The DIB has been making recommendations since 2016.

**Does the agency provide the committee with feedback regarding actions taken to implement recommendations or advice offered?**

Yes  No  Not Applicable

**Agency Feedback Comments**

The Executive Director provides implementation updates to the DIB at their quarterly meeting to inform them of the Department of Defense activity occurring in response to their recommendations.

**What other actions has the agency taken as a result of the committee's advice or recommendation?**

Checked if Applies

- Reorganized Priorities
- Reallocated resources
- Issued new regulation
- Proposed legislation
- Approved grants or other payments
- Other

**Action Comments**

Not Applicable

**Is the Committee engaged in the review of applications for grants?**

No

**Grant Review Comments**

Not Applicable

**How is access provided to the information for the Committee's documentation?**

Checked if Applies

- Contact DFO
- Online Agency Web Site
- Online Committee Web Site
- Online GSA FACA Web Site
- Publications
- Other

**Access Comments**

Not Applicable