

2025 Current Fiscal Year Report: Board of Visitors, Marine Corps University

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1. Department or Agency

Department of Defense

2. Fiscal Year

2025

3. Committee or Subcommittee

Board of Visitors, Marine Corps University

3b. GSA Committee No.

5175

4. Is this New During Fiscal Year?

5. Current Charter

6. Expected Renewal Date

7. Expected Term Date

No

05/09/2024 05/09/2026

8a. Was Terminated During Fiscal Year?

No

8b. Specific Termination Authority

Title 10, U.S.C. § 8592(d) rescission

8c. Actual Term Date

9. Agency Recommendation for Next Fiscal Year

Continue

10a. Legislation Req to Terminate?

Not Applicable

10b. Legislation Pending?

Not Applicable

11. Establishment Authority

Statutory (Congress Created)

12. Specific Establishment Authority

Title 10, U.S.C. § 8592(d) 10/05/1995 Continuing

13. Effective Date

14. Committee Type

Continuing

14c. Presidential?

No

15. Description of Committee

Non Scientific Program Advisory Board

16a. Total Number of Reports

No Reports for this Fiscal Year

17a. Open

0

17b. Closed

0

17c. Partially Closed

0

Other Activities

0

17d. Total

0

Meetings and Dates

No Meetings

	Current FY	Next FY
18a(1). Personnel Pmts to Non-Federal Members	\$0.00	\$0.00
18a(2). Personnel Pmts to Federal Members	\$0.00	\$0.00
18a(3). Personnel Pmts to Federal Staff	\$0.00	\$0.00
18a(4). Personnel Pmts to Non-Member Consultants	\$0.00	\$0.00
18b(1). Travel and Per Diem to Non-Federal Members	\$0.00	\$0.00
18b(2). Travel and Per Diem to Federal Members	\$0.00	\$0.00
18b(3). Travel and Per Diem to Federal Staff	\$0.00	\$0.00
18b(4). Travel and Per Diem to Non-member Consultants	\$0.00	\$0.00
18c. Administrative Costs (FRNs, contractor support, In-person/hybrid/virtual meetings)	\$0.00	\$0.00
18d. Other (all other funds not captured by any other cost category)	\$0.00	\$0.00
18e. Total Costs	\$0.00	\$0.00
19. Federal Staff Support Years (FTE)	0.00	0.00

20a. How does the Committee accomplish its purpose?

The BoV MCU shall provide independent advice and recommendations on matters pertaining to the Marine Corps University, as set forth in Section 4 of the BoV MCU charter: Description of Duties:
The BoV MCU, pursuant to 10 U.S.C. § 8592(d), shall provide the Secretary of Defense and/or the Deputy Secretary of Defense, through the

Secretary of the Navy, independent advice and recommendations on matters pertaining to: a. U.S. Marine Corps Professional Military Education; b. all aspects of the academic and administrative policies of the University; c. higher educational standards and cost effective operations of the University

20b. How does the Committee balance its membership?

The BoV MCU members shall be eminent authorities in the fields of defense, academic administration, international affairs and/or leadership.

20c. How frequent and relevant are the Committee Meetings?

The BoV MCU Charter requires one meeting each year; however, the BoV MCU generally meets twice each year with Administrative and Preparatory Meetings being held as deemed necessary by the Designated Federal Officer, in consultation President of Marine Corps University, the Commanding General of Marine Corps Training and Education Command, and the BoV MCU's Chair. The meetings are necessary and relevant to the operation of the University's educational and research programs and to the achievement of regional accreditation, as required by statute.

20d. Why can't the advice or information this committee provides be obtained elsewhere?

10 U.S.C. § 8592(d) mandates the BoV MCU as a requirement for regional accreditation. The Commission on Colleges Southern Association of Colleges and Schools, the University's regional accrediting agency, mandates the existence of such a board. The members of the BoV MCU

provide advice and recommendations based on their diversity as evidenced in their occupations, educational credentials and backgrounds, and career work experiences. Civilian and military members of the University do not possess this diversity and are unable to lend these varied experiences.

20e. Why is it necessary to close and/or partially closed committee meetings?

Meetings are not closed to the public unless the Department of Defense determines that items on the planned agenda meet the closed-meeting provisions of 5 U.S.C. § 552b(c). Pursuant to DoD policy closed meetings can only be authorized by the DoD Sponsor, who is the Secretary of the Navy, and only after consultation with the appropriate General Counsel.

21. Remarks

Designated Federal Officer

Edward Michael Sierra Marine Corps University
Provost and Vice President for Academic Affairs

Committee Members	Start	End	Occupation	Member Designation
Bryant, Susan	11/17/2022	04/25/2025	Executive Director/Strategic Education International	Special Government Employee (SGE) Member
Dana, Michael	06/15/2023	04/25/2025	Logistics and Transportation Expert; Strategic Planner. Senior Director, Pallas Advisors	Special Government Employee (SGE) Member
Henderson, James	11/17/2022	04/25/2025	President University of Louisiana System	Special Government Employee (SGE) Member

Jones, John	11/17/2022	04/25/2025	Former United States Ambassador to the Cooperative Republic of Guyana	Special Government Employee (SGE) Member
Khator, Renu	11/17/2022	04/25/2025	President University of Houston/Chancellor University of Houston System	Special Government Employee (SGE) Member
Linn, Brian	11/17/2022	11/16/2025	History Professor, Texas A&M University	Special Government Employee (SGE) Member
Marquez, Mario	11/17/2022	04/25/2025	Director National Veterans Affairs and Rehabilitation	Special Government Employee (SGE) Member
Reynolds, Loretta	11/17/2022	04/25/2025	CEO Reynolds Group	Special Government Employee (SGE) Member
Stent, Angela	11/17/2022	04/25/2025	Retired Director of the Center for Eurasian, Russian & East European Studies, Georgetown University	Special Government Employee (SGE) Member

Number of Committee Members Listed: 9

Narrative Description

The MCU BOV was established to provide advice and recommendations to the Secretary of Defense and/or the Deputy Secretary of Defense, through the Secretary of the Navy, on matters pertaining to the U.S. Marine Corps Professional Military Education, all aspects of the academic and administrative policies of the University, higher education standards and cost-effective operations of the University, and the operation and accreditation of the National Museum of the Marine Corps. The BoV MCU supports the University's mission and strategic plan by reviewing each and ensuring they are reflective of Marine Corps' goals and offer the appropriate higher-education focus. The BoV MCU provides oversight and advice to facilitate higher educational standards and cost effective operations. The existence of the BoV MCU is mandated by the University's regional accrediting agency, the

Southern Association of Colleges and Schools Commission on Colleges, which requires a governing board for oversight of each of its universities and is established by statute.

What are the most significant program outcomes associated with this committee?

	Checked if Applies
Improvements to health or safety	<input type="checkbox"/>
Trust in government	<input type="checkbox"/>
Major policy changes	<input type="checkbox"/>
Advance in scientific research	<input type="checkbox"/>
Effective grant making	<input type="checkbox"/>
Improved service delivery	<input checked="" type="checkbox"/>
Increased customer satisfaction	<input checked="" type="checkbox"/>
Implementation of laws or regulatory requirements	<input checked="" type="checkbox"/>
Other	<input checked="" type="checkbox"/>

Outcome Comments

Required for academic accreditation.

What are the cost savings associated with this committee?

	Checked if Applies
None	<input type="checkbox"/>
Unable to Determine	<input checked="" type="checkbox"/>
Under \$100,000	<input type="checkbox"/>
\$100,000 - \$500,000	<input type="checkbox"/>
\$500,001 - \$1,000,000	<input type="checkbox"/>
\$1,000,001 - \$5,000,000	<input type="checkbox"/>
\$5,000,001 - \$10,000,000	<input type="checkbox"/>
Over \$10,000,000	<input type="checkbox"/>
Cost Savings Other	<input type="checkbox"/>

Cost Savings Comments

The benefits generated by the BoV MCU are not necessarily associated with cost savings as the BoV MCU focuses on educational elements of Professional Military Education, the benefits accrued relate to student learning.

What is the approximate Number of recommendations produced by this committee for the life of the committee?

366

Number of Recommendations Comments

Spring 2024 The Board Chair, Dr. Henderson, made a motion that resources be allocated for SACSCOC accreditation, specifically for the QEP and Dr. Linn seconded the vote. All Board members agreed. Spring 2023 1. Concerned with the inconsistency between the priority on Professional Military Education contained in Training and Education 2030 and the Secretary of the Navy's (SENAV) Directed Actions Memo and the decision by Marine Corps Programs and resources to cut 36 of 136 civilian full-time equivalents from professional development from FY23 – FY29, the Board recommends the Service reexamine the impact of those cuts to mission requirements. AMB Jones made the recommendation; SGTMAJ Marquez (USMC Ret.) seconded. All of the members concurred. 2. In order to achieve the mission outlined in Training and Education 2030 and the SECNAV directed actions, the Board recommends the Marine Corps fund the modernization of enlisted PME, including the Senior Enlisted Blended Seminar Program and the slated Enlisted Leaders Orientation Course. Dr. Linn made the motion and Dr. Gullickson seconded. All of the BOV members concurred. 3. Enlisted Education and preparing for future competition is greatly enhanced by the presence of sailors in Enlisted PME. The Board recommends the Navy increase enlisted sailor student population in the College of Enlisted Military Education and the Marine Corps Senior Enlisted Academy. LtGen Reynolds (USMC, Ret.) made the motion; Dr. Stent seconded. All of the BOV members concurred. Fall 2023 The Board made one recommendation as follows: The Board of Visitors was incredibly impressed with the caliber of the students and faculty at SNCOA Camp Pendleton, but observed sub-par learning conditions that are detrimental to the school's ability to teach and students' ability to learn. This includes inadequate Wi-Fi to support student access of course materials, hazardous conditions in learning spaces due to carpet tears and upholstery decay, and persistent HVAC failures. Further, there are conditions detrimental to Marines' health and wellbeing, such as mold, a lack of hygiene areas, and water intrusion. The Board recommends MCU develop a prioritized assessment of mission requirements, including facility's needs, across all MCU programs and locations to discuss at the Spring 2024 meeting. Dr. Linn made a Motion to approve this recommendation and Dr. Stent seconded the Motion. The Recommendation was unanimously approved.

What is the approximate Percentage of these recommendations that have been or will be Fully implemented by the agency?

72%

% of Recommendations Fully Implemented Comments

72% = Taken from overall average of recommendations fully implemented since 2003. Some records from 1990s were not available either via electronically nor by hard copies so that this is a percentage based on the information readily available. Recommendations are fully implemented when possible; however, otherwise BoV MCU members make "suggestion" which are tabled for potential recommendations later when implementation is possible.

What is the approximate Percentage of these recommendations that have been or will be Partially implemented by the agency?

22%

% of Recommendations Partially Implemented Comments

Average of all recommendations partially implemented since 2003

Does the agency provide the committee with feedback regarding actions taken to implement recommendations or advice offered?

Yes ☒ No ☐ Not Applicable ☐

Agency Feedback Comments

The BoV MCU is updated at each meeting on the status of all issues/recommendations surfaced/submitted at the previous meeting.

What other actions has the agency taken as a result of the committee's advice or recommendation?

Checked if Applies

Reorganized Priorities	<input checked="" type="checkbox"/>
Reallocated resources	<input checked="" type="checkbox"/>
Issued new regulation	<input type="checkbox"/>
Proposed legislation	<input type="checkbox"/>
Approved grants or other payments	<input type="checkbox"/>
Other	<input type="checkbox"/>

Action Comments

The BoV MCU plays an advisory role only. Their focus is on academic rigor and University processes related to Professional Military Education delivery and content.

Is the Committee engaged in the review of applications for grants?

No

Grant Review Comments

NA

How is access provided to the information for the Committee's documentation?

Checked if Applies

Contact DFO	<input checked="" type="checkbox"/>
Online Agency Web Site	<input checked="" type="checkbox"/>
Online Committee Web Site	<input type="checkbox"/>
Online GSA FACA Web Site	<input checked="" type="checkbox"/>
Publications	<input type="checkbox"/>
Other	<input type="checkbox"/>

Access Comments

N/A