2026 Current Fiscal Year Report: Reserve Forces Policy Board

Report Run Date: 11/29/2026 09:47:36 PM

1. Department or Agency	2. Fiscal Year
Department of Defense	2026

3. Committee or Subcommittee	3b. GSA Committee No.
Reserve Forces Policy Board	31929

4. Is this New During Fiscal Year?	5. Current Charter	6. Expected Renewal Date	7. Expected Term Date
No	08/10/2026	08/10/2028	

8a. Was Terminated During FiscalYear?	8b. Specific Termination Authority	8c. Actual Term Date
No		

9. Agency Recommendation for Next FiscalYear	10a. Legislation Req to Terminate?	10b. Legislation Pending?
Continue	Not Applicable	Not Applicable

11. Establishment Authority Statutory (Congress Created)

12. Specific Establishment Authority	13. Effective Date	14. Commitee Type	14c. Presidential?
10 USC 175 and 10301	07/09/1952	Continuing	No

15. Description of Committee National Policy Issue Advisory Board

16a. Total Number of Reports	No Reports for this FiscalYear

17a. Open 0 **17b. Closed** 0 **17c. Partially Closed** 0 **Other Activities** 0 **17d. Total** 0

Meetings and Dates

No Meetings

	Current FY	Next FY
18a(1). Personnel Pmts to Non-Federal Members	$0.00	$0.00

18a(2). Personnel Pmts to Federal Members	$0.00	$95,000.00
18a(3). Personnel Pmts to Federal Staff	$1,800,000.00	$1,957,248.00
18a(4). Personnel Pmts to Non-Member Consultants	$0.00	$0.00
18b(1). Travel and Per Diem to Non-Federal Members	$0.00	$0.00
18b(2). Travel and Per Diem to Federal Members	$0.00	$14,500.00
18b(3). Travel and Per Diem to Federal Staff	$0.00	$9,500.00
18b(4). Travel and Per Diem to Non-member Consultants	$0.00	$0.00
18c. Administrative Costs (FRNs, contractor support, In-person/hybrid/virtual meetings)	$119,000.00	$130,532.00
18d. Other (all other funds not captured by any other cost category)	$0.00	$5,500.00
18e. Total Costs	$1,919,000.00	$2,212,280.00
19. Federal Staff Support Years (FTE)	9.00	9.00

20a. How does the Committee accomplish its purpose?

Pursuant to 10 U.S.C. § 175 and § 10301, the Reserve Forces Policy Board shall serve as an independent adviser to the Secretary of War to provide advice and recommendations to the Secretary on strategies, policies, and practices designed to improve and enhance the capabilities,

efficiency, and effectiveness of the Reserve Components. In addition, the Reserve Forces Policy Board may act on those matters referred to it by the Chair and on any matter raised by a member of the Reserve Forces Policy Board or the Secretary of War.

20b. How does the Committee balance its membership?

The Reserve Forces Policy Board's membership is directed by 10 U.S.C. § 10301(c). The membership is balanced across the spectrum between Uniformed Military Members from among the seven Reserve Components, seven Regular Government Employees and three Special Government Employees with knowledge of and/or experience with the Reserve Components that assist in crafting relevant recommendations to the Secretary of War in accordance with the governing statute and charter.

20c. How frequent and relevant are the Committee Meetings?

The estimated number of meetings per year, for the full committee, is four (4).

20d. Why can't the advice or information this committee provides be obtained elsewhere?

The advice the RFPB gives comes from collaborative analyses from civilian and military professionals that form a unique common operating picture regarding Reserve Component capabilities. There exists no other entity that performs this function for the entirety of the Reserve Component.

20e. Why is it necessary to close and/or partially closed committee meetings?

Meetings are not closed to the public unless the

Department of War (DoW) determines items on the planned agenda meet the closed meeting provisions as codified in 5 U.S.C. § 552b(c). Pursuant to DoW policy, Department of Defense Instruction 5105.04, 6 Aug 2007, closed meetings can only be authorized by the DoW sponsor, Honorable Anthony Tata, Under Secretary of War for Personnel and Readiness, after direct consultation with the Department of War's Office of General Counsel. In FY 2026, the RFPB held zero closed meetings.

21. Remarks

After the Secretary of War's paused all advisory committee operations on March 7, 2025, and concluded all committee member appointments on April 25, 2025, the RFPB waited until the Secretary authorized the resumption of activities via a phased approach across the Department. The Secretary issued such authorization on September 8, 2025, and the RFPB was aligned to the second of five phases. Despite this positioning, a myriad of external factors and conditions prevented the RFPB from fully reconstituting in FY2026. Subsequently, the RFPB held zero meetings of any type during FY2026. Even without any meetings, the staff conducted operations that supported the efforts of the organization. A noteworthy example included the successful petitioning of funds to collaborate with the RAND organization to conduct a classified study on the Military Services' force mix postures. In 2026, the RFPB executed its reconstitution responsibilities in ways that would advance the Board's ability to add value to the Department by objectively assessing and analyzing complex issues to offer pertinent and actionable recommendations to enhance the most effective uses of the Reserve Component to achieve

National Defense Strategy objectives.

Designated Federal Officer

Eric Paul Flowers DFO

Committee Members	Start	End	Occupation	Member Designation
Danko, Tiffany	07/23/2024	07/22/2026	DoD	Special Government Employee (SGE) Member

Number of Committee Members Listed: 1

Narrative Description

The Reserve Forces Policy Board is a principal policy advisor to the Secretary of War providing advice and recommendations to the Secretary on strategies, policies, and practices designed to improve and enhance the capabilities, efficiency, and effectiveness of, and access to, the US armed forces' reserve components.

What are the most significant program outcomes associated with this committee?

	Checked if Applies
Improvements to health or safety	☐
Trust in government	✓
Major policy changes	✓
Advance in scientific research	☐
Effective grant making	☐
Improved service delivery	✓
Increased customer satisfaction	✓
Implementation of laws or regulatory requirements	✓
Other	☐

Outcome Comments

NA

What are the cost savings associated with this committee?

	Checked if Applies

None	☐
Unable to Determine	☑
Under $100,000	☐
$100,000 - $500,000	☐
$500,001 - $1,000,000	☐
$1,000,001 - $5,000,000	☐
$5,000,001 - $10,000,000	☐
Over $10,000,000	☐
Cost Savings Other	☐

Cost Savings Comments
NA

What is the approximate Number of recommendations produced by this committee for the life of the committee?
1,173

Number of Recommendations Comments
In FY2026, the Board offered no recommendations to the Department. The lack of recommendations was a result of the Secretary of War's March 25, 2025, directive that all Department of War Federal Advisory Committees cease activities and release all Board members from their respective terms of service while the Department conducted a 45-day review. At the review's conclusion, the RFPB received notice of its reinstatement on September 8, 2025, and simultaneous guidance to be prepared to resume operations at a time to be designated in the future. As of this report's submission, the RFPB is recruiting and vetting members for consideration and approval from the Appointing Authority. Simultaneously, the staff has initiated an analysis of retrievable RFPB recommendations that the organization has made since 2000. The intent is to discern which ones are current and pertinent. This information will then be presented to the Board for its decision regarding a feasible way ahead for those recommendations.

What is the approximate Percentage of these recommendations that have been or will be Fully implemented by the agency?
62%

% of Recommendations Fully Implemented Comments
Due to a myriad of reasons, the Board has yet to fully capture relevant details about recommendations that have been fully implemented during the Board's seventy-five-year existence. As implied by its statutory responsibility, the staff is consistently researching

historical documents and current policy pronouncements to determine the nature of those recommendations and whether their respective implementation achieved their objectives.

What is the approximate Percentage of these recommendations that have been or will be Partially implemented by the agency?
35%

% of Recommendations Partially Implemented Comments
Consistent with the Board's statutory mandate to provide advice and recommendations, Board members and staff provide consultant-like support to various Departmental efforts to fully implement the Board's recommendations. Many recommendations characterized as "partially implemented" require multi-year activities to reach desired end states. Noteworthy examples include, but are not limited to, implementation of Total Force Optimization, Duty Status Reform and defense critical electric infrastructure resiliency efforts.

Does the agency provide the committee with feedback regarding actions taken to implement recommendations or advice offered?
Yes ☑ No ☐ Not Applicable ☐

Agency Feedback Comments
Pursuant to DoW policy, written feedback on all advisory committee recommendations and advice shall be provided within a reasonable time. Agency feedback is available by request. Send email request to the Reserve Forces Policy Board Designated Federal Officer, Eric Flowers at eric.p.flowers2.civ@mail.mil or osd.pentagon.ousd-p-r.mbx.rfpb@mail.mil.

What other actions has the agency taken as a result of the committee's advice or recommendation?

	Checked if Applies
Reorganized Priorities	☑
Reallocated resources	☑
Issued new regulation	☑
Proposed legislation	☑
Approved grants or other payments	☐
Other	☐

Action Comments
NA

Is the Committee engaged in the review of applications for grants?

No

Grant Review Comments

NA

How is access provided to the information for the Committee's documentation?

	Checked if Applies
Contact DFO	✓
Online Agency Web Site	✓
Online Committee Web Site	✓
Online GSA FACA Web Site	✓
Publications	✓
Other	

Access Comments