

2018 Current Fiscal Year Report: Secretary of the Navy Advisory Panel

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1. Department or Agency

Department of Defense

2. Fiscal Year

2018

3. Committee or Subcommittee

Secretary of the Navy Advisory Panel

3b. GSA Committee No.

33456

4. Is this New During Fiscal Year?

No

5. Current Charter

01/02/2018

6. Expected Renewal Date

01/02/2020

7. Expected Term Date

8a. Was Terminated During Fiscal Year?

No

8b. Specific Termination Authority

8c. Actual Term Date

04/01/2019

9. Agency Recommendation for Next Fiscal Year

Continue

10a. Legislation Req to Terminate?

No

10b. Legislation Pending?

Not Applicable

11. Establishment Authority Agency Authority

12. Specific Establishment Authority

Director, Administration and Management Memorandum

13. Effective Date

10/03/2007

14. Committee Type

Continuing

14c. Presidential?

No

15. Description of Committee National Policy Issue Advisory Board

16a. Total Number of Reports

No Reports for this Fiscal Year

17a. Open Meetings and Dates 0 17b. Closed Meetings and Dates 0 17c. Partially Closed Meetings and Dates 0 17d. Total Meetings and Dates 0

No Meetings

	Current FY	Next FY
18a(1). Personnel Pmts to Non-Federal Members	\$0.00	\$0.00
18a(2). Personnel Pmts to Federal Members	\$0.00	\$0.00
18a(3). Personnel Pmts to Federal Staff	\$225,000.00	\$135,000.00
18a(4). Personnel Pmts to Non-Member Consultants	\$0.00	\$0.00
18b(1). Travel and Per Diem to Non-Federal Members	\$12,000.00	\$0.00
18b(2). Travel and Per Diem to Federal Members	\$0.00	\$0.00
18b(3). Travel and Per Diem to Federal Staff	\$0.00	\$0.00
18b(4). Travel and Per Diem to Non-member Consultants	\$0.00	\$0.00
18c. Other (rents, user charges, graphics, printing, mail, etc.)	\$0.00	\$0.00
18d. Total	\$262,000.00	\$138,000.00
19. Federal Staff Support Years (FTE)	4.60	3.00

20a. How does the Committee accomplish its purpose?

The Secretary of the Navy Advisory Panel will draw upon renowned authorities from industry and academia to provide independent, external advice and counsel on critical issues facing the Department of the Navy and the Navy Secretariat. Panel members will possess extensive, relevant experience in senior positions related to policy and industry. The structure and composition of the committee will ensure sufficient flexibility to address emerging matters, as well as broad expertise to provide meaningful insight and feedback.

20b. How does the Committee balance its membership?

The Secretary of the Navy Advisory Panel shall be composed of no more than 15 members. The Secretary of the Navy Advisory Panel, in keeping with DoD policy to make every effort to achieve a balanced membership, shall include a cross section of experts that are directly interested and qualified to give advice on U.S. defense and naval issues.

20c. How frequent and relevant are the Committee Meetings?

The Panel schedules four annual meetings by mutual agreement between the Chairman of the Panel and the Designated Federal Officer. These Full Panel Meetings are open to the public as the security level information/briefings allows. The frequency of Full Panel meetings are directly tied to the number of studies the Panel is conducting and the availability of the volunteer members. Frequency will increase or decrease as workload is added and/or completed.

20d. Why can't the advice or information this committee provides be obtained elsewhere?

The Secretary of Defense has determined that no other DoD advisory committee can provide the Secretary of the Navy with independent advice provided by the Advisory Panel on critical issues facing the Department of the Navy and the Navy Secretariat.

20e. Why is it necessary to close and/or partially closed committee meetings?

Meetings are not closed to the public unless the Department of Defense determines that items on the planned agenda meet the closed meeting provisions of 5 U.S.C. §552b(c). Pursuant to DoD Policy, closed meetings can only be authorized by the DoD Sponsor, the Secretary of the Navy or designee, and only after consultation with the Office of the Secretary of the Navy General Counsel.

21. Remarks

In FY-2017, the Secretary of the Navy Advisory Panel conducted 3 preparatory meetings: two in Pentagon and one via phone call. The current topic tasked to the Committee is,

"How do we make governance stronger at the top of the Department of the Navy?" At the end of the fiscal year, Panel members are advancing to the step of delivering and deliberating their research finding. *** Naval Research Advisory sub-Committee conducted 13 preparatory/administrative/investigative/research meetings and a 2-week study/research event. At the end of the fiscal year, NRAC sub-committee members are advancing to the step of delivering and deliberating their research finding. Their travel budget reflects their high levels research. Contractor support (\$861,000) also provides the Advisory Panel members and staff with on-call support and may be expected to do the same for the Subcommittee on History, once it becomes active. *** Secretary of the Navy Advisory Subcommittee on Naval History was inactive. In FY-2016, 3 preparatory meetings and 1 regular meeting were held. The Secretary of the Navy's Advisory Panel (SNAP) completed a study entitled, "Inculcating a Culture of Innovation in the Department of the Navy" and began work on a study entitled "Goldwater Nichols Act Reform in the Department of the Navy." *** The Naval Research Advisory Committee (NRAC) began a study entitled "Use and Acquisition of Unmanned Systems in the Department of the Navy." *** The Secretary of the Navy Advisory Subcommittee on Naval History was assigned to provide historical research and support for the SNAP and NRAC studies.

Designated Federal Officer

James R Custer DFO

Committee Members	Start	End	Occupation	Member Designation
Bovin, Denis	03/17/2016	03/16/2020	Senior Advisor to Evercore Partners	Special Government Employee (SGE) Member Special Government Employee (SGE) Member Special Government Employee (SGE) Member Special Government Employee (SGE) Member
Carson, Brad	12/15/2016	12/15/2020	Attorney	Special Government Employee (SGE) Member Special Government Employee (SGE) Member
Green, Jerrold	02/24/2010	03/16/2020	President and CEO Pacific Council on International Policy in Los Angeles	Special Government Employee (SGE) Member Special Government Employee (SGE) Member
Lerner, Jennifer	06/16/2016	06/15/2020	Thornton F. Bradshaw Professor of Public Policy, Decision Science, and Management at the Harvard Kennedy School and Co-Founder of the Harvard Decision Science Laboratory	Special Government Employee (SGE) Member Special Government Employee (SGE) Member
Minana, Alicia	06/16/2016	06/15/2020	Attorney	Special Government Employee (SGE) Member

Nolfi, George	03/17/2016 03/16/2020	Writer, Director, and Producer of Film and Television	Special Government Employee (SGE) Member
Studeman, William	02/28/2008 03/16/2020	Former Deputy Director of the Central Intelligence Agency	Special Government Employee (SGE) Member
Walsh, Patrick	06/16/2016 06/15/2020	Vice President for Customer Education at FireEye, Inc.	Special Government Employee (SGE) Member
Bellingham, James [Naval Research Advisory Committee]	09/01/2009 08/30/2018	Subcommittee Member	Special Government Employee (SGE) Member
Bowes, William [Naval Research Advisory Committee]	02/10/2010 02/09/2020	Subcommittee Member	Special Government Employee (SGE) Member
Bruno, Michael [Naval Research Advisory Committee]	01/01/2010 12/31/2018	Subcommittee Member	Special Government Employee (SGE) Member
Padilla, Ingrid [Naval Research Advisory Committee]	03/03/2016 03/02/2020	Subcommittee Member	Special Government Employee (SGE) Member
Quiroz Gates, Ann [Naval Research Advisory Committee]	03/03/2016 03/02/2020	Subcommittee Member	Special Government Employee (SGE) Member
Walsh, Joseph [Naval Research Advisory Committee]	03/17/2016 03/16/2020	Subcommittee Member	Special Government Employee (SGE) Member
Young, Charles [Naval Research Advisory Committee]	07/09/2014 07/08/2018	Subcommittee Member	Special Government Employee (SGE) Member
Blackman, Robert [Secretary of the Navy History Advisory Subcommittee]	11/19/2015 11/19/2019	Subcommittee Member	Special Government Employee (SGE) Member

Chadbourn, Charles			Regular Government Employee (RGE) Member Special Government
[Secretary of the Navy History Advisory Subcommittee]	11/19/2015	11/19/2019	Subcommittee Member
Creswell, Michael			Employee (SGE) Member Special Government
[Secretary of the Navy History Advisory Subcommittee]	11/19/2015	11/19/2019	Subcommittee Member
Dunn, Robert			Employee (SGE) Member Regular Government
[Secretary of the Navy History Advisory Subcommittee]	11/19/2015	11/19/2019	Subcommittee Member
Ezell, Lin			Employee (RGE) Member Regular Government
[Secretary of the Navy History Advisory Subcommittee]	11/19/2015	11/19/2019	Subcommittee Member
Felker, Craig			Employee (RGE) Member Special Government
[Secretary of the Navy History Advisory Subcommittee]	11/19/2015	11/19/2019	Subcommittee Member
Gardner, Donald			Employee (SGE) Member Regular Government
[Secretary of the Navy History Advisory Subcommittee]	11/19/2015	11/19/2019	Subcommittee Member
Hawkins, Richard			Employee (RGE) Member Special Government
[Secretary of the Navy History Advisory Subcommittee]	11/19/2015	11/19/2019	Subcommittee Member
Hornfischer, James			Employee (SGE) Member Regular Government
[Secretary of the Navy History Advisory Subcommittee]	11/19/2015	11/19/2019	Subcommittee Member
Kiesling, Eugenia			Employee (RGE) Member Regular Government
[Secretary of the Navy History Advisory Subcommittee]	11/19/2015	11/19/2019	Subcommittee Member
Melson, Charles			Employee (RGE) Member Regular Government
[Secretary of the Navy History Advisory Subcommittee]	11/19/2015	11/19/2019	Subcommittee Member
Nenninger, Timothy			Employee (RGE) Member Regular Government
[Secretary of the Navy History Advisory Subcommittee]	11/19/2015	11/19/2019	Subcommittee Member

Speelman, Jennifer
[Secretary of the Navy History Advisory 11/19/2015 11/19/2019 Subcommittee Member
Subcommittee]

Regular
Government
Employee
(RGE)
Member
Special
Government
Employee
(SGE)
Member
Special
Government
Employee
(SGE)
Member

Williams, Kathleen
[Secretary of the Navy History Advisory 11/19/2015 11/19/2019 Subcommittee Member
Subcommittee]

Zilfi, Madeline
[Secretary of the Navy History Advisory 11/19/2015 11/19/2019 Subcommittee Member
Subcommittee]

Number of Committee Members Listed: 30

Narrative Description

The Secretary of the Navy Advisory Panel provides the Secretary of the Navy and the Department of Defense with independent advice and recommendations on critical issues facing the Department of the Navy and the Navy Secretariat in the conduct of the Department's mission. These issues include, but are not limited to management, organization, acquisition reform, the shipbuilding defense industrial base, and related maritime issues.

What are the most significant program outcomes associated with this committee?

Checked if Applies

- Improvements to health or safety
- Trust in government
- Major policy changes
- Advance in scientific research
- Effective grant making
- Improved service delivery
- Increased customer satisfaction
- Implementation of laws or regulatory requirements
- Other

Outcome Comments

Not Applicable

What are the cost savings associated with this committee?

Checked if Applies

- None

Unable to Determine	<input checked="" type="checkbox"/>
Under \$100,000	<input type="checkbox"/>
\$100,000 - \$500,000	<input type="checkbox"/>
\$500,001 - \$1,000,000	<input type="checkbox"/>
\$1,000,001 - \$5,000,000	<input type="checkbox"/>
\$5,000,001 - \$10,000,000	<input type="checkbox"/>
Over \$10,000,000	<input type="checkbox"/>
Cost Savings Other	<input type="checkbox"/>

Cost Savings Comments

This Advisory Panel provides expert advice to the Secretary of the Navy pertaining to his/her oversight of the Department of the Navy...an organization of over 700,000 personnel and a budget exceeding \$170B per year performing continuous worldwide operations. Recommendations have typically pertained to shifts in policy, organization, resources, or capabilities. Intent is to remain ahead of forecast issues, challenges, threats, and risks. Results of recommendations have more directly resulted in affecting measures of relevance than capturing measurable cost savings.

What is the approximate Number of recommendations produced by this committee for the life of the committee?

141

Number of Recommendations Comments

This number has been updated following a review and accounting of the SecNav Advisory Panel's 11 reports submitted to the Secretary, since 2009.

What is the approximate Percentage of these recommendations that have been or will be Fully implemented by the agency?

33%

% of Recommendations Fully Implemented Comments

47 of 141 SNAP recommendations (33%) have been fully implemented since the forming of the Advisory Panel.

What is the approximate Percentage of these recommendations that have been or will be Partially implemented by the agency?

15%

% of Recommendations Partially Implemented Comments

21 of 141 SNAP recommendations (15%) have been fully implemented since the forming of the Advisory Panel. Combining the fully and partially implemented recommendations (47 + 21 = 68) determines that 48% of the Panel's 141 recommendations (reports spanning 2009 to 2018) have affected the leadership, management, administration, operations, or policy of the Department of the Navy.

Does the agency provide the committee with feedback regarding actions taken to implement recommendations or advice offered?

Yes No Not Applicable

Agency Feedback Comments

Feedback must be managed with awareness to any information it conveys pertaining to national security. Feedback is certainly provided during Chair/Panel interaction with the Secretary. FACA staff recognizes feedback as resulting changes to policy, regulations, actions, resources, reorganizing, or proposed legislation.

What other actions has the agency taken as a result of the committee's advice or recommendation?

	Checked if Applies
Reorganized Priorities	<input checked="" type="checkbox"/>
Reallocated resources	<input checked="" type="checkbox"/>
Issued new regulation	<input checked="" type="checkbox"/>
Proposed legislation	<input type="checkbox"/>
Approved grants or other payments	<input type="checkbox"/>
Other	<input checked="" type="checkbox"/>

Action Comments

Develop improved governance processes, initiate modern workforce and acquisition reforms. Some specific recommendations include improve outreach and crowd-sourcing tools, initiate multiple pilot programs to drive innovative ideas, and build incentives that support the development of a culture of innovation.

Is the Committee engaged in the review of applications for grants?

No

Grant Review Comments

Not Applicable

How is access provided to the information for the Committee's documentation?

Checked if Applies

- Contact DFO
- Online Agency Web Site
- Online Committee Web Site
- Online GSA FACA Web Site
- Publications
- Other

Access Comments

N/A