

## 2019 Current Fiscal Year Report: Defense Business Board

Report Run Date: 06/19/2019 08:52:40 PM

### 1. Department or Agency

Department of Defense

### 2. Fiscal Year

2019

### 3. Committee or Subcommittee

Defense Business Board

### 3b. GSA Committee No.

10725

### 4. Is this New During Fiscal Year? 5. Current Charter 6. Expected Renewal Date 7. Expected Term Date

No 07/03/2018 07/03/2020

### 8a. Was Terminated During Fiscal Year? 8b. Specific Termination Authority 8c. Actual Term Date

No

### 9. Agency Recommendation for Next Fiscal Year 10a. Legislation Req to Terminate? 10b. Legislation Pending?

Continue No Not Applicable

### 11. Establishment Authority Agency Authority

### 12. Specific Establishment Authority 13. Effective Date 14. Committee Type 14c. Presidential?

Secretary of Defense Determination 01/02/2002 Continuing No

### 15. Description of Committee Other Committee

### 16a. Total Number of Reports 16b. Total Number of Reports 16c. Total Number of Reports

No Reports for this Fiscal Year

### 17a. Open Meetings 17b. Closed Meetings 17c. Partially Closed Meetings 17d. Total Meetings

1 0 0 1

| Purpose   | Start      | End        |
|---|------------|------------|
| The DBB meets quarterly and met for its 1st meeting in FY2019 on Wednesday, November 7, 2018 in the Pentagon, Room 3E928. The Board held an open meeting to receive a subcommittee update on the NDAA 2019-directed study on Industry-Government. Exchange. | 11/07/2018 | 11/07/2018 |

### Number of Committee Meetings Listed: 1

|  | Current FY | Next FY |
|--|------------|---------|
| 18a(1). Personnel Pmts to Non-Federal Members                  | \$0.00     | \$0.00  |
| 18a(2). Personnel Pmts to Federal Members                      | \$0.00     | \$0.00  |
| 18a(3). Personnel Pmts to Federal Staff                        | \$0.00     | \$0.00  |
| 18a(4). Personnel Pmts to Non-Member Consultants               | \$0.00     | \$0.00  |
| 18b(1). Travel and Per Diem to Non-Federal Members             | \$0.00     | \$0.00  |
| 18b(2). Travel and Per Diem to Federal Members                 | \$0.00     | \$0.00  |
| 18b(3). Travel and Per Diem to Federal Staff                   | \$0.00     | \$0.00  |
| 18b(4). Travel and Per Diem to Non-member Consultants          | \$0.00     | \$0.00  |
| 18c. Other(rents,user charges, graphics, printing, mail, etc.) | \$0.00     | \$0.00  |
| 18d. Total   | \$0.00     | \$0.00  |

**19. Federal Staff Support Years (FTE)**

0.00 0.00

**20a. How does the Committee accomplish its purpose?**

The Board holds quarterly meetings to deliberate on findings and recommendations, discuss ongoing work, and/or consider new areas of work. Sub-committees (i.e., task groups) meet as appropriate to accomplish their work and report only to the full Board. The Board provides findings and advice to the Secretary of Defense regarding the use of current best business practices of interest to the Department of Defense. When endorsed by the Secretary of Defense, the Board's recommendations are referred to senior officials within the Department for implementation.

**20b. How does the Committee balance its membership?**

The Board consists of a diverse set of private sector, senior executives with established expertise and reputations in the areas of executive management, corporate governance, audit & finance, human resources & compensation, economics, technology, and healthcare.

**20c. How frequent and relevant are the Committee Meetings?**

The Board meets on a quarterly basis for the purposes of deliberating findings and recommendations and developing work priorities. The meetings are very relevant since the Department often acts in some manner on the Board's recommendations.

**20d. Why can't the advice or information this committee provides be obtained elsewhere?**

The Board provides the Secretary of Defense with outside private sector perspectives and lessons learned on business management, culture, principles, and practices not otherwise available to the Secretary from within the Department. The Board's diverse, executive-level, global business skills and experience ensure its findings and advice are applicable and appropriate to the challenges faced by the Secretary. These private sector best business practices are highly applicable to large, complex enterprises such as the DoD, and have helped the Department achieve greater efficiency and effectiveness.

**20e. Why is it necessary to close and/or partially closed committee meetings?**

Meetings typically are not closed to the public unless the DoD determines that items on the planned agenda meet the closed meeting provisions of 5 U.S.C. § 552b(c). Pursuant to DoD policy closed meetings can only be authorized by the DoD Sponsor, and only after consultation with the Office of the DoD GC.

**21. Remarks**

## Designated Federal Officer

Roma K Laster Executive Director, Defense Business Board

| Committee Members     | Start      | End        | Occupation  | Member Designation                       |
|-----------------------|------------|------------|---|--|
| Dolan, Paul           | 08/06/2018 | 08/05/2022 | Aviation Technical Services   | Special Government Employee (SGE) Member |
| Dorn, Scott           | 05/02/2018 | 05/01/2022 | President, Dorn Consulting LLC  | Special Government Employee (SGE) Member |
| Fredrickson, Steven   | 05/02/2018 | 05/01/2022 | Executive Chairman, PRA Group   | Special Government Employee (SGE) Member |
| O'Connor, John        | 07/22/2015 | 07/21/2019 | Chairman, J.H. Whitney Investment Management, LLC                       | Special Government Employee (SGE) Member |
| Powell, Dina          | 08/07/2018 | 08/06/2022 | Goldman Sachs   | Special Government Employee (SGE) Member |
| Punaro, Arnold        | 07/22/2015 | 07/21/2019 | Strategic Advisor. CEO, Punaro Group                                    | Special Government Employee (SGE) Member |
| Simon, William "Bill" | 05/02/2018 | 05/01/2022 | Senior Advisor, KKR   | Special Government Employee (SGE) Member |
| Szygenda, Ralph       | 05/02/2018 | 05/01/2022 | Chairman and CEO, RJS Solutions, LLC                                    | Special Government Employee (SGE) Member |
| Trudell, Cynthia      | 04/15/2013 | 04/14/2020 | Executive Vice President, Human Resources and Chief HR Officer, PepsiCo | Special Government Employee (SGE) Member |
| Vashistha, Atul       | 07/22/2015 | 07/21/2019 | CEO, NEO Group  | Special Government Employee (SGE) Member |
| Venlet, David         | 05/02/2018 | 05/01/2022 | Independent Consultant  | Special Government Employee (SGE) Member |

**Number of Committee Members Listed: 11**

## Narrative Description

The Defense Business Board was established by the Secretary of Defense in 2001 to provide both the Secretary and the Deputy Secretary of Defense with independent advice and recommendations on how “best business practices” from the private sector’s corporate management perspective might be applied to the overall management of DoD. The Board consists of not more than 25 private sector executives with a proven track record of sound judgment in managing or governing large complex corporations or entities and a wealth of global business experience. The Board provides the Secretary of Defense independent advice and recommendations on effective strategies for the implementation of best business practices of interest to the Department of Defense. The ultimate objective of this advice is to enhance the overall management and governance of the Department of Defense in order to realize savings through such efficiencies.

**What are the most significant program outcomes associated with this committee?**

Checked if Applies

Improvements to health or safety



- Trust in government
- Major policy changes
- Advance in scientific research
- Effective grant making
- Improved service delivery
- Increased customer satisfaction
- Implementation of laws or regulatory requirements
- Other

**Outcome Comments**

Business Processes Improvement Improved Governance

**What are the cost savings associated with this committee?**

Checked if Applies

- None
- Unable to Determine
- Under \$100,000
- \$100,000 - \$500,000
- \$500,001 - \$1,000,000
- \$1,000,001 - \$5,000,000
- \$5,000,001 - \$10,000,000
- Over \$10,000,000
- Cost Savings Other

**Cost Savings Comments**

The DBB is committed to develop recommendations that will assist the DoD realize significant cost savings through efficiencies realized. Specific cost savings are not calculated in DBB reports; however, its recommendations are based on private-industry best practices employed by leading edge companies which have realized cost savings and other efficiencies through instituting similar improvements.

**What is the approximate Number of recommendations produced by this committee for the life of the committee?**

851

**Number of Recommendations Comments**

6 recommendations in FY2018

**What is the approximate Percentage of these recommendations that have been or**

**will be Fully implemented by the agency?**

0%

**% of Recommendations Fully Implemented Comments**

Full implementation of a Defense Business Board recommendation is estimated on level of acceptance of those contained in a report by the Secretary of Defense or Deputy Secretary of Defense.

**What is the approximate Percentage of these recommendations that have been or will be Partially implemented by the agency?**

0%

**% of Recommendations Partially Implemented Comments**

Partial implementation of Defense Business Board recommendations is estimated by long-term post report analysis as many recommendations are of long range impact which require time to be effected Department wide.

**Does the agency provide the committee with feedback regarding actions taken to implement recommendations or advice offered?**

Yes  No  Not Applicable

**Agency Feedback Comments**

Oversight of implementation of DBB recommendations is continuous. Many recommendations, if adopted, may not be measured for implementation within the same fiscal year as presented to the DoD, as the implementation of such requires more than a year's time to effect.

**What other actions has the agency taken as a result of the committee's advice or recommendation?**

Checked if Applies

- Reorganized Priorities
- Reallocated resources
- Issued new regulation
- Proposed legislation
- Approved grants or other payments
- Other

**Action Comments**

.

**Is the Committee engaged in the review of applications for grants?**

No

**Grant Review Comments**

NA

**How is access provided to the information for the Committee's documentation?**

Checked if Applies

- |                           |                                     |
|---------------------------|-------------------------------------|
| Contact DFO               | <input checked="" type="checkbox"/> |
| Online Agency Web Site    | <input type="checkbox"/>            |
| Online Committee Web Site | <input checked="" type="checkbox"/> |
| Online GSA FACA Web Site  | <input checked="" type="checkbox"/> |
| Publications              | <input checked="" type="checkbox"/> |
| Other                     | <input type="checkbox"/>            |

**Access Comments**

N/A