

2026 Current Fiscal Year Report: Board of Visitors of the U.S. Air Force Academy

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1. Department or Agency	2. Fiscal Year
Department of Defense	2026
3. Committee or Subcommittee	3b. GSA Committee No.
Board of Visitors of the U.S. Air Force Academy	398

4. Is this New During Fiscal Year?	5. Current Charter	6. Expected Renewal Date	7. Expected Term Date
No	11/08/2024	11/08/2026	

8a. Was Terminated During FiscalYear?	8b. Specific Termination Authority	8c. Actual Term Date
No	10 United States Code (U.S.C.) § 9455 rescission	

9. Agency Recommendation for Next FiscalYear	10a. Legislation Req to Terminate?	10b. Legislation Pending?
Continue	Not Applicable	Not Applicable

11. Establishment Authority Statutory (Congress Created)

12. Specific Establishment Authority	13. Effective Date	14. Committee Type	14c. Presidential?
10 U.S.C. § 9455	08/10/1956	Continuing	No

15. Description of Committee Non Scientific Program Advisory Board

16a. Total Number of Reports No Reports for this FiscalYear

17a. Open 1 **17b. Closed** 0 **17c. Partially Closed** 0 **Other Activities** 0 **17d. Total** 1

Meetings and Dates

Purpose	Start	End
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: In accordance with 10 U.S.C. 9455(e)(1), the BoV AFA provides independent advice and recommendations to the Secretary of Defense, through the Secretary of the Air Force, on matters relating to the U.S. Air Force Academy (USAFA), including morale, discipline, and social climate, the curriculum, instruction, physical equipment, fiscal affairs, academic methods, and other matters relating to the USAFA that the BoV AFA decides to consider. This is a 2025 Organizational Meeting of the BoV AFA.

12/08/2025 - 12/08/2025

Number of Committee Meetings Listed: 1

	Current Next	
	FY	FY
18a(1). Personnel Pmts to Non-Federal Members	\$0.00	\$0.00
18a(2). Personnel Pmts to Federal Members	\$0.00	\$0.00
18a(3). Personnel Pmts to Federal Staff	\$0.00	\$0.00
18a(4). Personnel Pmts to Non-Member Consultants	\$0.00	\$0.00
18b(1). Travel and Per Diem to Non-Federal Members	\$0.00	\$0.00
18b(2). Travel and Per Diem to Federal Members	\$0.00	\$0.00
18b(3). Travel and Per Diem to Federal Staff	\$0.00	\$0.00
18b(4). Travel and Per Diem to Non-member Consultants	\$0.00	\$0.00
18c. Administrative Costs (FRNs, contractor support, In-person/hybrid/virtual meetings)	\$0.00	\$0.00
18d. Other (all other funds not captured by any other cost category)	\$0.00	\$0.00
18e. Total Costs	\$0.00	\$0.00
19. Federal Staff Support Years (FTE)	0.00	0.00

20a. How does the Committee accomplish its purpose?

United States Air Force Academy (USAFA) Board of Visitors (BoV) business is primarily accomplished via visits to the Academy to observe training and receive updates on USAFA affairs but also may occur via meetings at other locations or virtually. The USAFA BoV makes recommendations directly to the USAFA Superintendent in order to address complex issues necessary to improve the operation of the Academy. In addition, the semi-annual report of USAFA BoV findings and recommendations is submitted concurrently to the Secretary of Defense, through the Secretary of the Air Force, and to the Committee on Armed Services of the Senate and the Committee on Armed Services of the House of Representatives.

20b. How does the Committee balance its membership?

The USAFA BoV membership is appointed by the President, the Speaker of the House of Representatives, and the Chairmen of the Senate Armed Services Committee and House Armed Services Committee. The USAFA BoV is composed of members of the Senate and House of Representatives and presidentially appointed U.S. citizens. It is bipartisan. Each USAFA BoV member, based upon his or her own individual expertise, exercises his or her own judgment concerning matters before the USAFA BoV, does not represent any particular point of view, and discusses and deliberates in a manner that is free from conflicts of interest. The USAFA BoV function is one of gathering information as to the Academy's programs, discipline, curriculum, morale, and facilities.

20c. How frequent and relevant are the Committee Meetings?

As required by law, the USAFA BoV meets annually at the USAFA, and with the approval of the Secretary of the Air Force, the USAFA BoV may have additional meetings at the USAFA, or other locations deemed appropriate for the mission/scope of the USAFA BoV. USAFA BoV relevance has been demonstrated through numerous program changes effected by USAFA BoV recommendations. Examples include increased emphasis on airmanship and developmental programs, the profession of arms, performance measurement and assessment practices, and increased support for infrastructure/facilities requirements. USAFA BoV members bring varied perspectives and valuable insights to the Academy by virtue of their stature as prominent Americans, and as civilian and military leaders of the nation.

20d. Why can't the advice or information this committee provides be obtained elsewhere?

Federal statute (10 U.S.C. § 9455) required the Secretary of Defense to establish the committee.

20e. Why is it necessary to close and/or partially closed committee meetings?

Meetings are not closed to the public unless the DoD determines that items on the planned agenda meet the closed meeting provisions of 5 U.S.C. § 552b(c). Pursuant to DoD policy, closed meetings can only be authorized by the DoD Sponsor, the Secretary of the Air Force, or designee, and only after consultation with the Office of the Secretary of the Air Force General Counsel.

21. Remarks

The USAFA BoV met twice in FY25. New

members were added as well as re-appointments rendered. The membership reflects current updates to 10 U.S.C. § 9455 and implements presidentially mandated legislative proposal related to presidential appointees to the USAFA BoV.

Designated Federal Officer

Raquel L Rimpola DFO

Committee Members	Start	End	Occupation	Member Designation
Bacon, Don	09/27/2017	09/26/2027	U.S. Congressman (R-NE-2)	Special Government Employee (SGE) Member
Baldwin, Tammy	03/22/2022	03/21/2027	U.S. Senator (D-WI)	Special Government Employee (SGE) Member
Bigelow, Robert	04/23/2025	12/30/2025	Consultant	Special Government Employee (SGE) Member
Clark, Dan	04/23/2025	12/30/2027	Consultant	Special Government Employee (SGE) Member
Crank, Jeff	01/24/2025	01/23/2027	U.S. Congressman (R-CO-05)	Special Government Employee (SGE) Member
Daines, Steve	07/19/2017	07/18/2027	U.S. Senator (R-MT)	Special Government Employee (SGE) Member
Davis, Don	05/22/2023	05/21/2027	U.S. Congressman (D-NC-1)	Special Government Employee (SGE) Member
Hickenlooper, John	03/11/2022	03/10/2027	U.S. Senator (D-CO)	Special Government Employee (SGE) Member
Kirk, Erika	02/26/2026	12/30/2026	Consultant	Special Government Employee (SGE) Member
Nikolai, Doug	04/23/2025	12/30/2027	Consultant	Special Government Employee (SGE) Member

Pfluger, August	03/17/2023	03/16/2027	U.S. Congressman (R-TX-11)	Special Government Employee (SGE) Member
Powell, Dina	04/23/2025	12/30/2025	Consultant	Special Government Employee (SGE) Member
Tuberville, Tommy	04/23/2025	12/30/2026	U.S. Congressman (R-AL)	Special Government Employee (SGE) Member
Vasquez, Gabe	03/13/2025	03/12/2027	Congressman (D-NM-02)	Special Government Employee (SGE) Member
Wicker, Roger	01/03/2025	01/02/2027	Congressman (R-MS)	Special Government Employee (SGE) Member

Number of Committee Members Listed: 15

Narrative Description

The USAFA BoV provides advice through the Secretary of the Air Force to the Secretary of Defense and the Committees on Armed Services for the House of Representatives and the Senate. The USAFA BoV's advisory role includes the morale, discipline, social climate, curriculum, instruction, physical equipment, fiscal affairs, academic methods, and other matters relating to the Academy the USAFA BoV decides to consider.

What are the most significant program outcomes associated with this committee?

Checked if Applies

- Improvements to health or safety
- Trust in government
- Major policy changes
- Advance in scientific research
- Effective grant making
- Improved service delivery
- Increased customer satisfaction
- Implementation of laws or regulatory requirements

Other

Outcome Comments

The USAFA BoV has embraced its role as an advisory structure and serves to ensure that all aspects of the Academy are reinvigorated, to include: Air and Space mindedness, curriculum, resources requirements, the admissions process, and increased cadet 4-class system. The USAFA BoV has been discussing all the areas identified and has been aggressively taking action to address them.

What are the cost savings associated with this committee?

Checked if Applies

- | | |
|----------------------------|-------------------------------------|
| None | <input checked="" type="checkbox"/> |
| Unable to Determine | <input type="checkbox"/> |
| Under \$100,000 | <input type="checkbox"/> |
| \$100,000 - \$500,000 | <input type="checkbox"/> |
| \$500,001 - \$1,000,000 | <input type="checkbox"/> |
| \$1,000,001 - \$5,000,000 | <input type="checkbox"/> |
| \$5,000,001 - \$10,000,000 | <input type="checkbox"/> |
| Over \$10,000,000 | <input type="checkbox"/> |
| Cost Savings Other | <input type="checkbox"/> |

Cost Savings Comments

The USAFA BoV was established to provide advice and recommendations on the academic programs at USAFA to better improve the efficacy of operations at the Academy. Cost savings is not a primary objective for the USAFA BoV; instead, the focus is on enabling improved education for the both the Department of the Air Force and DoD. Cost savings is difficult to identify and quantify in costs; however, more efficient and effective USAFA operations may realize cost avoidance or savings.

What is the approximate Number of recommendations produced by this committee for the life of the committee?

63

Number of Recommendations Comments

17 recommendations were submitted in FY 2025.

What is the approximate Percentage of these recommendations that have been or will be Fully implemented by the agency?

76%

% of Recommendations Fully Implemented Comments

USAFA BoV participation in these issues has been crucial to their subsequent adoption. The ability to fully assess a percentage implementation across the life of the committee remains challenging as some recommendations either crosscut to other areas (i.e., budget or appropriations) or have enduring aspects that may cross annual reporting.

What is the approximate Percentage of these recommendations that have been or will be Partially implemented by the agency?

12%

% of Recommendations Partially Implemented Comments

The USAFA BoV Chairman has refocused the committee's priorities in coordination with the SecAF, USAFA Superintendent, and USAFA BoV members. Recommendations will continue to be fully documented in the minutes and tracked to completion. The USAFA BoV Chairman regularly engages with the Secretary of the Air Force to discuss the USAFA BoV's current priorities: 1) Character, Climate & Culture, 2) Curriculum, and 3) Resources.

Does the agency provide the committee with feedback regarding actions taken to implement recommendations or advice offered?

Yes No Not Applicable

Agency Feedback Comments

The Secretary of the Air Force supplies feedback directly to the USAFA BoV. Additionally, close working relationships between the Assistant Secretary of the Air Force for Manpower and Reserve Affairs, Designated Federal Officer/Executive Secretary, USAFA, and the USAFA BoV Chairman facilitate rapid and regular feedback. Additionally, the Department of the Air Force Directorate of Legislative Liaison works tirelessly with the Congressional members of the USAFA BoV to ensure feedback is continual.

What other actions has the agency taken as a result of the committee's advice or recommendation?

Checked if Applies

- Reorganized Priorities
- Reallocated resources
- Issued new regulation
- Proposed legislation

Approved grants or other payments

Other

Action Comments

In all the areas identified, the USAFA BoV remains in constant contact, is provided access for information gathering and sensing sessions, and works with various experts across the spectrum to discuss and review viable courses of action and provide independent advice and recommendations on matters relating, but not limited to, morale, discipline, social climate, curriculum, instruction, fiscal affairs, academic methods, and strategic communication to enhance USAFA programs. USAFA BoV action has influenced the inclusion of USAFA instructor copyright legislation into the draft FY25 National Defense Authorization Act. Moreover, the USAFA BoV is advising the Academy on character, culture, and climate; curriculum; and resources, which have positively influenced Academy strategic priorities and measures of effectiveness.

Is the Committee engaged in the review of applications for grants?

No

Grant Review Comments

NA

How is access provided to the information for the Committee's documentation?

Checked if Applies

Contact DFO

Online Agency Web Site

Online Committee Web Site

Online GSA FACA Web Site

Publications

Other

Access Comments

N/A