

# 2015 Current Fiscal Year Report: Independent Review Panel on Military Medical Construction Standards

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|  |   |                                  |                              |
|--|---|----------------------------------|------------------------------|
| <b>1. Department or Agency</b>   |   | <b>2. Fiscal Year</b>            |                              |
| Department of Defense  |   | 2015                             |                              |
| <b>3. Committee or Subcommittee</b>  |   | <b>3b. GSA Committee No.</b>     |                              |
| Independent Review Panel on Military Medical Construction Standards                            |   | 80490                            |                              |
| <b>4. Is this New Fiscal Year?</b>   | <b>5. Current Charter</b>                                       | <b>6. Expected Renewal Date</b>  | <b>7. Expected Term Date</b> |
| No   | 01/30/2015  | 01/30/2017                       | 09/30/2015                   |
| <b>8a. Was Terminated During Fiscal Year?</b>  | <b>8b. Specific Termination Authority</b>                       | <b>8c. Actual Term Date</b>      |                              |
| Yes  | Public Law 111-383, Section 2853(b)(7)                          | 09/30/2015                       |                              |
| <b>9. Agency Recommendation for Next Fiscal Year</b>   | <b>10a. Legislation Req to Terminate?</b>                       | <b>10b. Legislation Pending?</b> |                              |
| Continue   | No  | Not Applicable                   |                              |
| <b>11. Establishment Authority</b>   | Statutory (Congress Created)                                    |                                  |                              |
| <b>12. Specific Establishment Authority</b>  | <b>13. Effective Date</b>                                       | <b>14. Committee Type</b>        | <b>14c. Presidential?</b>    |
| Section 2852(b), National Defense Authorization Act, for Fiscal Year 2011 (Public Law 111-383) | 01/07/2011  | Continuing                       | No                           |
| <b>15. Description of Committee</b> Other Committee  |   |                                  |                              |
| <b>16a. Total Number of Reports</b> 2  |   |                                  |                              |
| <b>16b. Report Date</b>  | <b>Report Title</b>   |                                  |                              |
| 02/01/2015   | Form Follows Function: Pursuing a World-Class System for Health |                                  |                              |

09/30/2015 Pursuing a World-Class System for  
Health

**Number of Committee Reports Listed: 2**

**17a.** 6 **17b. Closed** 0 **17c. Partially Closed** 0 **Other Activities** 0 **17d. Total** 6  
**Open**

**Meetings and Dates**

| Purpose   | Start      | End        |
|---|------------|------------|
| At this meeting, the Panel addressed the Ike Skelton National Defense Authorization Act (NDAA) for Fiscal Year 2011 (Pub. L. 111-383), Section 2852(b) requirement to provide the Secretary of Defense independent advice and recommendations regarding a construction standard for military medical centers to provide a single standard of care. The Panel met with senior federal officials to discuss the Military Health System (MHS) 90 Day Review and MHS Facilities Innovation. | 11/12/2014 | 11/12/2014 |
| At this meeting, the Panel addressed the Ike Skelton National Defense Authorization Act (NDAA) for Fiscal Year 2011 (Pub. L. 111-383), Section 2852(b) requirement to provide the Secretary of Defense independent advice and recommendations regarding a construction standard for military medical centers to provide a single standard of care. The Panel met for public deliberation of the annual report.  | 01/14/2015 | 01/14/2015 |
| At this meeting, the Panel addressed the Ike Skelton National Defense Authorization Act (NDAA) for Fiscal Year 2011 (Pub. L. 111-383), Section 2852(b) requirement to provide the Secretary of Defense independent advice and recommendations regarding a construction standard for military medical centers to provide a single standard of care. The Panel received briefings on military medical construction, sustainment, restoration, and modernization standards.                | 02/24/2015 | 02/24/2015 |
| At this meeting, the Panel addressed the Ike Skelton National Defense Authorization Act (NDAA) for Fiscal Year 2011 (Pub. L. 111-383), Section 2852(b) requirement to provide the Secretary of Defense independent advice and recommendations regarding a construction standard for military medical centers to provide a single standard of care. The Panel received briefings on the Military Health System plan and Defense Health Agency's Facilities Division flexibility studies. | 04/30/2015 | 04/30/2015 |

At this meeting, the Panel planned to address the Ike Skelton National Defense Authorization Act (NDAA) for Fiscal Year 2011 (Pub. L. 111-383), Section 2852(b) requirement to provide the Secretary of Defense independent advice and recommendations regarding a construction standard for military medical centers to provide a single standard of care. The Panel planned to deliberate the findings and recommendations that will be contained in the Panel's final report to the Secretary of Defense. Due to the Panel's desire to present a more inclusive report for public deliberation, the scheduled Panel meeting was cancelled.

07/14/2015 - 07/14/2015

At this meeting, the Panel addressed the Ike Skelton National Defense Authorization Act (NDAA) for Fiscal Year 2011 (Pub. L. 111-383), Section 2852(b) requirement to provide the Secretary of Defense independent advice and recommendations regarding a construction standard for military medical centers to provide a single standard of care. The Panel deliberated the findings and recommendations contained in the Panel's final report to the Secretary of Defense.

09/11/2015 - 09/11/2015

#### **Number of Committee Meetings Listed: 6**

|  | <b>Current FY</b> | <b>Next FY</b> |
|--|-------------------|----------------|
| <b>18a(1). Personnel Pmts to Non-Federal Members</b>         | \$0.00            | \$0.00         |
| <b>18a(2). Personnel Pmts to Federal Members</b>             | \$0.00            | \$0.00         |
| <b>18a(3). Personnel Pmts to Federal Staff</b>               | \$183,565.00      | \$0.00         |
| <b>18a(4). Personnel Pmts to Non-Member Consultants</b>      | \$0.00            | \$0.00         |
| <b>18b(1). Travel and Per Diem to Non-Federal Members</b>    | \$46,365.00       | \$0.00         |
| <b>18b(2). Travel and Per Diem to Federal Members</b>        | \$0.00            | \$0.00         |
| <b>18b(3). Travel and Per Diem to Federal Staff</b>          | \$1,405.00        | \$0.00         |
| <b>18b(4). Travel and Per Diem to Non-member Consultants</b> | \$0.00            | \$0.00         |

|                                     |              |        |  |
|-------------------------------------|--------------|--------|--|
| <b>18c. Other(rents,user</b>        |              |        |  |
| <b>charges, graphics, printing,</b> | \$461,924.00 | \$0.00 |  |
| <b>mail, etc.)</b>                  |              |        |  |
| <b>18d. Total</b>                   | \$693,259.00 | \$0.00 |  |
| <b>19. Federal Staff Support</b>    |              |        |  |
| <b>Years (FTE)</b>                  | 1.60         | 0.00   |  |

**20a. How does the Committee accomplish its purpose?**

The Panel provides advice and recommendations to the Secretary of Defense regarding a construction standard for military medical centers to provide a single standard of care as outlined in Section 2852(b)(1) of Public Law 111-383.

**20b. How does the Committee balance its membership?**

The Panel is composed of not more than fourteen members, ten of which shall be appointed by the Secretary of Defense. The members shall include medical facility design experts; military healthcare professionals; representatives of premier health care centers in the United States; and former retired senior military officers with joint operational and budgetary experience. Panel Members appointed by the Secretary of Defense, who are not full-time Federal officers or employees, shall serve as Special Government Employees under the authority of 5 U.S.C. § 3109.

**20c. How frequent and relevant are the Committee Meetings?**

Estimated Number of Meetings per Year - 4  
Estimated Total Meetings - 8

**20d. Why can't the advice or information this committee provides be obtained elsewhere?**

The Panel was established to provide the Secretary of Defense a review of the Department's

unified construction standards to determine the standards consistency with industry practices and benchmarks for world class medical construction; a review of ongoing construction programs within the Department to ensure medical construction standards are uniformly applied across applicable military medical centers; an assessment of the Department's approach to planning and programming facility improvements; an assessment of whether the Comprehensive Master Plan for the National Capital Region Medical is adequate to fulfill statutory requirements to ensure that the facilities and organizational structure described in the plan result in world class military medical centers in the National Capital Region; and to make recommendations regarding any adjustments of the Comprehensive Master Plan that are needed to ensure the provision of world class military medical centers and delivery system in the National Capital Region.

**20e. Why is it necessary to close and/or partially closed committee meetings?**

N/A

**21. Remarks**

The members were appointed in November 2013 with the committee becoming operational in February 2014.

**Designated Federal Officer**

Christine Bader DFO

| Committee<br>Members | Start | End | Occupation | Member<br>Designation |
|----------------------|-------|-----|------------|-----------------------|
|----------------------|-------|-----|------------|-----------------------|

|                    |            |            |   |  |
|--------------------|------------|------------|---|--|
| Erath, Mark        | 02/06/2014 | 09/30/2015 | Healthcare Executive;<br>Former Chief Financial<br>Officer of Parkland Health<br>and Hospital System and<br>Geisinger Medical<br>Center; Retired<br>Healthcare Partner,<br>PricewaterhouseCoopers,<br>LLP | Special<br>Government<br>Employee<br>(SGE)<br>Member |
| Joseph, Anjali     | 02/06/2014 | 09/30/2015 | Associate Professor and<br>Endowed Chair of<br>Architecture and Health<br>Design and Research,<br>Clemson University  | Special<br>Government<br>Employee<br>(SGE)<br>Member |
| Kearns, Paul       | 02/06/2014 | 09/30/2015 | Colonel (Retired), US Air<br>Force  | Special<br>Government<br>Employee<br>(SGE)<br>Member |
| Malcolm, Christine | 02/06/2014 | 09/30/2015 | West Coast Leader,<br>Managing Director,<br>Healthcare, Navigant<br>Consulting, Inc   | Special<br>Government<br>Employee<br>(SGE)<br>Member |
| Malone, Eileen     | 02/06/2014 | 09/30/2015 | Colonel (Retired), US<br>Army   | Special<br>Government<br>Employee<br>(SGE)<br>Member |
| Orndoff, Donald    | 02/06/2014 | 09/30/2015 | Captain (Retired), US<br>Navy; Senior Vice<br>President, National<br>Facilities Services, Kaiser<br>Permanente  | Special<br>Government<br>Employee<br>(SGE)<br>Member |
| Pentecost, A. Ray  | 02/06/2014 | 09/30/2015 | Professor, Department of<br>Public Health, Texas<br>Tech University;<br>Professor, College of<br>Architecture, Texas Tech<br>University Health<br>Sciences Center   | Special<br>Government<br>Employee<br>(SGE)<br>Member |
| Rowley, William    | 02/06/2014 | 09/30/2015 | Rear Admiral (Retired),<br>US Navy  | Special<br>Government<br>Employee<br>(SGE)<br>Member |
| Sprague, Joseph    | 02/06/2014 | 09/30/2015 | Principal and Senior Vice<br>President/Director Health<br>Facilities, HKS, Inc.   | Special<br>Government<br>Employee<br>(SGE)<br>Member |
| Tobey, Philip      | 02/06/2014 | 09/30/2015 | Senior Vice President,<br>SmithGroupJJR   | Special<br>Government<br>Employee<br>(SGE)<br>Member |

**Number of Committee Members Listed: 10**

**Narrative Description**

The Panel shall provide independent advice and recommendations regarding a unified constructions standard for military medical centers to provide a single standard of care as required by Section 2852(b) of the Public Law 111-383.

**What are the most significant program outcomes associated with this committee?**

Checked if  
Applies

|   |                                     |
|---|-------------------------------------|
| Improvements to health or safety                  | <input checked="" type="checkbox"/> |
| Trust in government                               | <input checked="" type="checkbox"/> |
| Major policy changes                              | <input type="checkbox"/>            |
| Advance in scientific research                    | <input type="checkbox"/>            |
| Effective grant making                            | <input type="checkbox"/>            |
| Improved service delivery                         | <input checked="" type="checkbox"/> |
| Increased customer satisfaction                   | <input checked="" type="checkbox"/> |
| Implementation of laws or regulatory requirements | <input checked="" type="checkbox"/> |
| Other   | <input type="checkbox"/>            |

**Outcome Comments**

N/A

**What are the cost savings associated with this committee?**

Checked if Applies

|                            |                                     |
|----------------------------|-------------------------------------|
| None                       | <input checked="" type="checkbox"/> |
| Unable to Determine        | <input type="checkbox"/>            |
| Under \$100,000            | <input type="checkbox"/>            |
| \$100,000 - \$500,000      | <input type="checkbox"/>            |
| \$500,001 - \$1,000,000    | <input type="checkbox"/>            |
| \$1,000,001 - \$5,000,000  | <input type="checkbox"/>            |
| \$5,000,001 - \$10,000,000 | <input type="checkbox"/>            |
| Over \$10,000,000          | <input type="checkbox"/>            |
| Cost Savings Other         | <input type="checkbox"/>            |

## **Cost Savings Comments**

N/A

**What is the approximate Number of recommendations produced by this committee for the life of the committee?**

35

## **Number of Recommendations Comments**

The Pursuing a World-Class System for Health report was submitted to the Department of Defense on September 30, 2015. There were 13 recommendations submitted for FY 2015.

**What is the approximate Percentage of these recommendations that have been or will be Fully implemented by the agency?**

0%

## **% of Recommendations Fully Implemented Comments**

The Department is currently reviewing the annual report, evaluating the recommendations for possible implementation.

**What is the approximate Percentage of these recommendations that have been or will be Partially implemented by the agency?**

0%

## **% of Recommendations Partially Implemented Comments**

The Department is currently reviewing the annual report.

**Does the agency provide the committee with feedback regarding actions taken to implement recommendations or advice offered?**

Yes ☒ No ☐ Not Applicable ☐

## **Agency Feedback Comments**

The Department of Defense has established intergovernmental committees to evaluate the implementation of recommendations. When an effort is concluded, appropriate personnel are advised of the outcome.

**What other actions has the agency taken as a result of the committee's advice or recommendation?**



Checked if Applies

- |                                   |                          |
|-----------------------------------|--------------------------|
| Reorganized Priorities            | <input type="checkbox"/> |
| Reallocated resources             | <input type="checkbox"/> |
| Issued new regulation             | <input type="checkbox"/> |
| Proposed legislation              | <input type="checkbox"/> |
| Approved grants or other payments | <input type="checkbox"/> |
| Other                             | <input type="checkbox"/> |

**Action Comments**

N/A

**Is the Committee engaged in the review of applications for grants?**

No

**Grant Review Comments**

N/A

**How is access provided to the information for the Committee's documentation?**

Checked if Applies

- |                           |                                     |
|---------------------------|-------------------------------------|
| Contact DFO               | <input checked="" type="checkbox"/> |
| Online Agency Web Site    | <input type="checkbox"/>            |
| Online Committee Web Site | <input type="checkbox"/>            |
| Online GSA FACA Web Site  | <input checked="" type="checkbox"/> |
| Publications              | <input type="checkbox"/>            |
| Other                     | <input type="checkbox"/>            |

**Access Comments**

N/A