

2014 Current Fiscal Year Report: National Commission on the Structure of the Air Force

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1. Department or Agency		2. Fiscal Year	
Department of Defense		2014	
3. Committee or Subcommittee		3b. GSA Committee No.	
National Commission on the Structure of the Air Force		84562	
4. Is this New Fiscal Year?	5. Current Charter	6. Expected Renewal Date	7. Expected Term Date
No	04/11/2013		05/01/2014
8a. Was Terminated During Fiscal Year?	8b. Specific Termination Authority		8c. Actual Term Date
Yes	Section 366 of Public Law 112-239		05/01/2014
9. Agency Recommendation for Next Fiscal Year	10a. Legislation Req to Terminate?	10b. Legislation Pending?	
Terminate	No	Not Applicable	
11. Establishment Authority	Statutory (Congress Created)		
12. Specific Establishment Authority	13. Effective Date	14. Committee Type	14c. Presidential?
Section 362 of the National Defense Authorization Act for Fiscal Year 2013 (Public Law 112-239)	01/02/2013	Ad hoc	No
15. Description of Committee	Other Committee		
16a. Total Number of Reports	1		
16b. Report Date	Report Title		
01/30/2014	National Commission on the Structure of the Air Force Report to the President and Congress of the U.S.		

Number of Committee Reports Listed: 1

17a. 4 17b. Closed 7 17c. Partially Closed 1 Other Activities 2 17d. Total 14
Open

Meetings and Dates

Purpose	Start	End
October 24, 2013 Closed Meeting Agenda from 8:00 a.m. to 12:00 p.m.: Major General Brian Meenan, Mobilization Assistant to the Commander, Air Mobility Command, Scott Air Force Base, IL; Major General John Posner, Director of Global Power Programs in the Office of the Assistant Secretary of the Air Force, Acquisition, Headquarters U.S. Air Force, Washington DC; and Major General Mark Bartman, Assistant Adjutant General—Air, Ohio National Guard, who are all also members of the Total Force Task Force, will provide their classified briefing on their recommendations for the balance requirements, capabilities, risk, and costs across all defense forces, as previously given to the Acting Secretary of the Air Force and the Chief of Staff of the Air Force, for the Commissioners. The Commissioners will also deliberate on their information gathering exercises with the leadership of the U.S. Northern Command; Joint Base Langley-Eustis, National Air & Space Intelligence Center, and other site visits; and classified information gathered by the staff and/or members. October 24, 2013 Open Meeting Agenda from 1:00 p.m. to 5:00 p.m.: The afternoon agenda has been updated to include testimonies from: Lieutenant General James Jackson, Chief of Air Force Reserve/Commander, Air Force Reserve Command, Headquarters U.S. Air Force, Pentagon, Washington, DC; and Lieutenant General Stanley E. Clarke III, Director, Air National Guard. PLEASE SEE THE PUBLIC MEETING ENTRY FOR OCTOBER 25, 2013 WHICH HAS THE COMBINED MINUTES FOR THE OPEN MEETING OF OCTOBER 24, 2013.	10/24/2013	10/24/2013

To hear testimonies from the following individuals: James A. Cody, Chief Master Sergeant of the Air Force; Mr. Richard O. Wightman, Principal Deputy Assistant Secretary of Defense for Reserve Affairs; Mr. Todd Rosenblum, Acting Assistant Secretary of Defense for Homeland Defense and Americas' Security Affairs;-Chief Master Sergeant Cameron B. Kirksey, Command Chief Master Sergeant, Air Force Reserve; Chief Master Sergeant James W. Hotaling, Command Chief Master Sergeant Air National Guard 10/25/2013 - 10/25/2013

Lunchtime administrative meeting to discuss the Commission's calendar. 10/25/2013 - 10/25/2013

This meeting was held under the provisions of the Federal Advisory Committee Act (FACA) of 1972 (5 U.S.C., Appendix, as amended), the Government in the Sunshine Act of 1976 (5 U.S.C. 552b, as amended), and 41 CFR 102-3.150. The Commissioners considered information and data from a variety of sources that will be presented and aggregated by employing several data, analytic and decision support tools, each of which contain classified information. Show citation box 11/05/2013 - 11/05/2013

This meeting was held under the provisions of the Federal Advisory Committee Act (FACA) of 1972 (5 U.S.C., Appendix, as amended), the Government in the Sunshine Act of 1976 (5 U.S.C. 552b, as amended), and 41 CFR 102-3.150. This meeting was the second in a series of three meetings held for the Commissioners to consider information and data from a variety of sources that will be presented and aggregated by employing several data, analytic and decision support tools that contain classified information. 11/12/2013 - 11/12/2013

This meeting was held under the provisions of the Federal Advisory Committee Act (FACA) of 1972 (5 U.S.C., Appendix, as amended), the Government in the Sunshine Act of 1976 (5 U.S.C. 552b, as amended), and 41 CFR 102-3.150. The previous announcement of the November 19, 2013 closed meeting was published on Friday, November 15, 2013, but is modified by this Federal Register notice to acknowledge the closed meeting was increased to two days whereas it was originally scheduled for only one day, and to update the November 19 agenda to include testimonies from the Secretary of the Air Force and Chief of Staff, as shown in the agenda items in this notice. This meeting was the third in a series of three meetings held for the Commissioners to consider information and data from a variety of sources that will be presented and aggregated by employing several data, analytic and decision support tools that contain classified information.

11/18/2013 - 11/19/2013

This meeting was held under the provisions of the Federal Advisory Committee Act (FACA) of 1972 (5 U.S.C., Appendix, as amended), the Government in the Sunshine Act of 1976 (5 U.S.C. 552b, as amended), and 41 CFR 102-3.150. The 3-day meeting was held to conduct a wargame among staff and Commissioner participants while exploring issues concerning the mix of the Active and Reserve Components and how to better invest in and manage human capital assets.

12/04/2013 - 12/06/2013

Purpose of Meetings: The meetings are being held under the provisions of the Federal Advisory Committee Act (FACA) of 1972 (5 U.S.C., Appendix, as amended), the Government in the Sunshine Act of 1976 (5 U.S.C. 552b, as amended), and 41 CFR 102-3.150. The meeting scheduled for December 10, 2013 is the fourth in a series of five meetings held for the Commissioners to consider information and data from a variety of sources that will be presented and aggregated by employing several data, analytic and decision support tools that contain classified information. Three prior closed meetings, held in November 2013, were approved with similar agendas. Two additional meetings, including this one, are being held to finalize and write recommendations. The fifth meeting will be held on December 17, 2013.

12/10/2013 - 12/10/2013

Purpose of Meetings: The meetings are being held under the provisions of the Federal Advisory Committee Act (FACA) of 1972 (5 U.S.C., Appendix, as amended), the Government in the Sunshine Act of 1976 (5 U.S.C. 552b, as amended), and 41 CFR 102-3.150. A series of five meetings were held for the Commissioners to consider information and data from a variety of sources that will be presented and aggregated by employing several data, analytic and decision support tools that contain classified information. 12/17/2013 - 12/17/2013

The meeting on January 8, 2014 is being held under the provisions of the Federal Advisory Committee Act (FACA) of 1972 (5 U.S.C., Appendix, as amended), the Government in the Sunshine Act of 1976 (5 U.S.C. 552b, as amended), and 41 CFR 102-3.150. The Commission will address, correct, and approve the content of the classified annex to their unclassified report. 01/08/2014 - 01/08/2014

The purpose of the classified annex is to allow individuals access to the classified analyses that contributed to and support the Commission's recommendations, as granted by the Congress and the President of the United States.

The members of the Commission will hear testimony from Deborah Lee James, Secretary of the U.S. Air Force and Dr. Scott Comes, Acting Director of the Office of DoD Cost Assessment and Program Evaluation (CAPE). Though the public was invited to give oral comments, no public commenters appeared before the Commission. 01/09/2014 - 01/09/2014

Preparation for the January 30, 2014 open meetings. Commissioners reviewed the Army and Air Force end strength numbers by component. 01/28/2014 - 01/28/2014

The National Commission on the Structure of the Air Force will release its report to the President of the United States and Congress on January 30, 2014. Two one-hour announcement meetings are being held to distribute the report and offer a brief question and answer period to the report recipients and/or their staffs. 01/30/2014 - 01/30/2014

The National Commission on the Structure of the Air Force will release its report to the President of the United States and Congress on January 30, 2014. Two one-hour announcement meetings were held to distribute the report and offer a brief question and answer period to the report recipients and/or their staffs. 01/30/2014 - 01/30/2014

Number of Committee Meetings Listed: 14

	Current FY	Next FY
18a(1). Personnel Pmts to Non-Federal Members	\$181,000.00	\$0.00
18a(2). Personnel Pmts to Federal Members	\$0.00	\$0.00
18a(3). Personnel Pmts to Federal Staff	\$2,260,000.00	\$0.00
18a(4). Personnel Pmts to Non-Member Consultants	\$0.00	\$0.00
18b(1). Travel and Per Diem to Non-Federal Members	\$94,000.00	\$0.00
18b(2). Travel and Per Diem to Federal Members	\$0.00	\$0.00
18b(3). Travel and Per Diem to Federal Staff	\$933,000.00	\$0.00
18b(4). Travel and Per Diem to Non-member Consultants	\$2,000.00	\$0.00
18c. Administrative Costs (FRNs, contractor support, In-person/hybrid/virtual meetings)	\$0.00	\$0.00
18d. Other (all other funds not captured by any other cost category)	\$2,900,000.00	\$0.00
18e. Total Costs	\$6,370,000.00	\$0.00
19. Federal Staff Support Years (FTE)	20.00	0.00

20a. How does the Committee accomplish its purpose?

The Commission shall undertake a comprehensive study of the structure of the Air Force to determine whether, and how, the structure should be modified to best fulfill current and anticipated mission requirements for the Air

Force in a manner consistent with available resources. In considering the structure of the Air Force, the Commission shall give particular consideration to evaluating a structure that: (a) Meets current and anticipated requirements of the combatant commands; (b) Achieves an appropriate balance between the regular and reserve components of the Air Force, taking advantage of the unique strength and capabilities of each; (c) Ensures that the regular and reserve components of the Air Force have the capacity needed to support current and anticipated homeland defense and disaster assistance missions in the United States; (d) Provided for sufficient numbers of regular members of the Air Force to provide a base of trained personnel from which the personnel of the reserve components of the Air Force could be recruited; (e) Maintains a peacetime rotation force to support operational tempo goals of 1:2 for regular members of the Air Force and 1:5 for members of the reserve components of the Air Force; and (f) Maximizes and appropriately balances affordability, efficiency, effectiveness, capability, and readiness. The Commission may hold such hearings, sit and act at such times and places, take such testimony, and receive such evidence as the Commission considers advisable to carry out its mission. The Commission may secure directly from any Federal department or agency such information as the Commission considers necessary to carry out its duties. Upon request of the Chair of the Commission, the head of such department or agency shall furnish such information to the Commission.

20b. How does the Committee balance its membership?

The Commission shall be composed of eight

members. In making appointments, consideration should be given to individuals with expertise in reserve forces policy. The Commission's membership shall include: (a) Four appointed by the President; (b) One appointed by the Chairman of the Committee on Armed Services of the Senate; (c) One appointed by the Ranking Member of the Committee on Armed Services of the Senate; (d) One appointed by the Chairman of the Committee on Armed Services of the House of representatives; and (e) One appointed by the Ranking Member of the Committee on Armed Services of the House of Representatives.

20c. How frequent and relevant are the Committee Meetings?

Estimated Number of Meetings per Year - 2

20d. Why can't the advice or information this committee provides be obtained elsewhere?

Section 362 of Public Law 112-239 directes the Department of Defense to establish the National Commission on the Structure of the Air Force. Members of the commission are appointed by the President and the Congress. The commission reports its findings and recommendations, consistent with the statutory requirements of Section 363(a)(2)of Public Law 112-239, to the President and the Congress by February 1, 2014.

20e. Why is it necessary to close and/or partially closed committee meetings?

Meetings are not closed to the public unless the Department of Defense determines that items on the planned agenda meet the closed meeting provisions of 5 U.S.C. § 552b(c). Pursuant to DoD policy closed meetings can only be authorized by the DoD Sponsor (i.e., the Director of Administration and Management), and only after

consultation with the Office of the Department of Defense General Counsel.

21. Remarks

Note: Section 366 of the National Defense Authorization Act for Fiscal Year 2013 (Public Law 112-239) provides specific guidance on when the Commission will be terminated. Based on the statutory language the Commission will be terminated no later than May 1, 2014.

Designated Federal Officer

Marcia L. Moore DFO

Committee Members	Start	End	Occupation	Member Designation
Brownlee, R.	04/30/2013	04/29/2014	Special Advisor at Northstar Aerospace, Inc.	Special Government Employee (SGE) Member
Conaton, Erin	04/30/2013	04/29/2014	Former Undersecretary of Defense for Personnel and Readiness	Special Government Employee (SGE) Member
Davidson, Janine	04/30/2013	04/29/2014	Assistant Professor of National Security Policy; George Mason University	Special Government Employee (SGE) Member
Harrell, Margaret	04/30/2013	04/29/2014	Director of the Army Health Program and Senior Scientist; RAND Corporation	Special Government Employee (SGE) Member
Johns, Raymond	04/30/2013	04/29/2014	Retired; former Commander, Air Mobility Command, Scott Air Force Base	Special Government Employee (SGE) Member
McCarthy, Dennis	04/30/2013	04/29/2014	Principal; The Military Experts	Special Government Employee (SGE) Member
Peters, F.	04/30/2013	04/29/2014	Partner; Williams and Connolly, LLP	Special Government Employee (SGE) Member

Wyatt, Harry	04/30/2013 04/29/2014	Retired Director of the Air National Guard	Special Government Employee (SGE) Member
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Number of Committee Members Listed: 8

Narrative Description

The Commission, pursuant to Section 363(a)(1) of Public Law 112-239, shall undertake a comprehensive study of the structure of the Air Force to determine whether, and how, the structure should be modified to best fulfill current and anticipated mission requirements for the Air Force in a manner consistent with available resources. The Commission, no later than February 1, 2014, shall submit to the President and the Congressional Oversight Committees for the DoD congressional defense committees a report containing a detailed statement of the findings and conclusions of the Commission as a result of the Commission's study, together with its recommendations for such legislation and administrative actions it may consider appropriate in light of the results of the study as specifically outlined in Section 363(a)(2) of Public Law 112-239.

What are the most significant program outcomes associated with this committee?

	Checked if Applies
Improvements to health or safety	<input type="checkbox"/>
Trust in government	<input checked="" type="checkbox"/>
Major policy changes	<input checked="" type="checkbox"/>
Advance in scientific research	<input type="checkbox"/>
Effective grant making	<input type="checkbox"/>
Improved service delivery	<input type="checkbox"/>
Increased customer satisfaction	<input type="checkbox"/>
Implementation of laws or regulatory requirements	<input type="checkbox"/>
Other	<input type="checkbox"/>

Outcome Comments

Based on the statutory requirements contained in Section 363(a)(2) of Public Law 112-239 the commission will conduct a thorough comprehensive study of the structure of the Air Force to determine whether, and how, the structure should be modified. The results of this study will be submitted to the President and the Congress. It is difficult to anticipate the full range of recommendations that the commission will submit but it is anticipated that the commission's recommendations will have a significant impact on National policy.

What are the cost savings associated with this committee?

Checked if Applies

- | | |
|----------------------------|-------------------------------------|
| None | <input type="checkbox"/> |
| Unable to Determine | <input checked="" type="checkbox"/> |
| Under \$100,000 | <input type="checkbox"/> |
| \$100,000 - \$500,000 | <input type="checkbox"/> |
| \$500,001 - \$1,000,000 | <input type="checkbox"/> |
| \$1,000,001 - \$5,000,000 | <input type="checkbox"/> |
| \$5,000,001 - \$10,000,000 | <input type="checkbox"/> |
| Over \$10,000,000 | <input type="checkbox"/> |
| Cost Savings Other | <input type="checkbox"/> |

Cost Savings Comments

Unable to determine at this time; the Commission's report will not be submitted to the President and the Congress until February 1, 2014.

What is the approximate Number of recommendations produced by this committee for the life of the committee?

42

Number of Recommendations Comments

What is the approximate Percentage of these recommendations that have been or will be Fully implemented by the agency?

0%

% of Recommendations Fully Implemented Comments

The Commission's report will not be submitted to the President and the Congress until February 1, 2014. Several entities are involved in the acceptance or declination of the recommendations which could not be completed prior to the termination of the committee

on May 1, 2014.

What is the approximate Percentage of these recommendations that have been or will be Partially implemented by the agency?

0%

% of Recommendations Partially Implemented Comments

The Commission's report will not be submitted to the President and the Congress until February 1, 2014. Several entities are involved in the acceptance or declination of the recommendations which could not be completed prior to the termination of the committee on May 1, 2014.

Does the agency provide the committee with feedback regarding actions taken to implement recommendations or advice offered?

Yes ☐ No ☒ Not Applicable ☐

Agency Feedback Comments

The Commission reports its findings and recommendations to the President and the Congress. It is anticipated that the Department of Defense will respond to the commission's recommendations through the normal legislative process; that is, congressional hearings and testimony before the appropriate congressional committees.

What other actions has the agency taken as a result of the committee's advice or recommendation?

Checked if Applies

Reorganized Priorities	<input type="checkbox"/>
Reallocated resources	<input type="checkbox"/>
Issued new regulation	<input type="checkbox"/>
Proposed legislation	<input type="checkbox"/>
Approved grants or other payments	<input type="checkbox"/>
Other	<input type="checkbox"/>

Action Comments

The Commission's report will not be submitted to the President and the Congress until February 1, 2014. Several entities are involved in the acceptance or declination of the recommendations which could not be completed prior to the termination of the committee on May 1, 2014.

Is the Committee engaged in the review of applications for grants?

No

Grant Review Comments

Not applicable.

How is access provided to the information for the Committee's documentation?

Checked if Applies

Contact DFO	<input checked="" type="checkbox"/>
Online Agency Web Site	<input checked="" type="checkbox"/>
Online Committee Web Site	<input checked="" type="checkbox"/>
Online GSA FACA Web Site	<input checked="" type="checkbox"/>
Publications	<input checked="" type="checkbox"/>
Other	<input checked="" type="checkbox"/>

Access Comments

The Commission's staff releases press releases, intergovernmental announcements, and Congressional announcements.