### 2012 Current Fiscal Year Report: Chief of Naval Operations Executive Panel

Report Run Date: 04/27/2024 02:23:44 AM

1. Department or Agency 2. Fiscal Year

Department of Defense 2012

3b. GSA Committee 3. Committee or Subcommittee

No.

Chief of Naval Operations Executive

401 Panel

4. Is this New During 5. Current 6. Expected 7. Expected Fiscal Year? **Term Date** Charter Renewal Date

No 04/26/2010 04/26/2012

8b. Specific 8a. Was Terminated During Termination 8c. Actual FiscalYear? **Term Date** Authority

Yes 09/30/2012

9. Agency 10b. 10a. Legislation

**Recommendation for Next** Legislation Reg to Terminate? **FiscalYear** Pending?

Continue

11. Establishment Authority Agency Authority

12. Specific 14. 13.

14c. Establishment Effective Commitee Presidential?

Authority Date Type

Agency Determination 10/15/1970 Continuing No

**15. Description of Committee** National Policy Issue Advisory

Board

16a. Total

No Reports for Number of this FiscalYear

Reports

1 17b. Closed 0 17c. Partially Closed 0 Other Activities 0 17d. Total 1

Meetings and Dates

**Purpose** Start Fnd

Deliberative Session of the Personnel Policy 02/29/2012 - 02/29/2012

Number of Committee Meetings Listed: 1

	Current FY FY
18a(1). Personnel Pmts to	\$0.00\$0.00
Non-Federal Members	φυ.υυ φυ.υυ
18a(2). Personnel Pmts to	\$0.00\$0.00
Federal Members	φο.σο φο.σο
18a(3). Personnel Pmts to	\$507,000.00\$0.00
Federal Staff	φοστ,σοσ.σο φο.σο
18a(4). Personnel Pmts to	\$0.00\$0.00
Non-Member Consultants	φο.σο φο.σο
18b(1). Travel and Per Diem	\$0.00\$0.00
to Non-Federal Members	φοισσ φοισσ
18b(2). Travel and Per Diem	\$40,728.00\$0.00
to Federal Members	ψ .σ,. Ξοισο ψοισο
18b(3). Travel and Per Diem	\$15,166.00\$0.00
to Federal Staff	Ψ. ο, ι ο ο ι ο ο φοι ο ο
18b(4). Travel and Per Diem	\$5,400.00\$0.00
to Non-member Consultants	ψο, ισοισο ψοισο
18c. Other(rents,user	
charges, graphics, printing,	\$0.00 \$0.00
mail, etc.)	
18d. Total	\$568,294.00\$0.00
19. Federal Staff Support	4.20 0.00
Years (FTE)	20 0.00

# 20a. How does the Committee accomplish its purpose?

The Chief of Naval Operations Executive Panel (CEP) provides independent civilian advice from a diverse group of distinguished Americans to the CNO on a broad range of issues. The panel addresses subjects related to the role of naval power in the international strategic environment; reviews current and proposed Navy policies to provide advice on enhancing the Navy's effectiveness in support of national security policy; and recommends alternative policies in light of evolving political, economic, technological, military

### 20b. How does the Committee balance its membership?

Membership includes representatives from a broad cross-section of the scientific, academic, analytic, business, engineering, and political communities. The Committee management staff considers future membership by evaluating existing and potential panel members' backgrounds, personal experience, and insight on issues important to the CNO.

## 20c. How frequent and relevant are the Committee Meetings?

The Panel divides into subcommittees to provide the CNO advice on select issues. These subcommittees conduct fact-finding trips and receive briefings to remain current on the spectrum of Navy policy issues. These meetings total approximately 80 per year and meetings normally do not exceed two days duration. In addition, the CEP meets approximately twice per year in Plenary Sessions at the convenience of the CNO. The following CEP meetings were held during FY11: 05 Oct 10 - Executive Session, Agile IT, 06 Oct 10 - Fact Finding, Ballistic Missile Defense, 12 Oct 10 - Executive Session, Ballistic Missile Defense, 14 Oct 10 - Executive Session, Resource Sponsorship, 15 Oct 10 - Fact Finding, Ballistic Missile Defense, 18 Oct 10 - Executive Session, Agile IT, 19 Oct 10 - Fact Finding, Latin America and the Caribbean 2010, 02 Nov 10, Executive Session, Navy Expeditionary Orgs and Capabilities, 12 Nov 10 - Deliberative, Ballistic Missile Defense, 20 Nov 10, Fact Finding, Navy Expeditionary Orgs and Capabilities, 06 Dec 10, Fact Finding, Navy Expeditionary Orgs and Capabilities, 08 Dec 10 - Fact Finding, Agile IT, 09 Dec 10 - Outbrief, Ballistic Missile Defense, 13 Dec 10 - Executive Session, Latin America and the Caribbean 2010, 14 Dec 10 - Deliberative, Latin America and the Caribbean 2010,15 Dec 10 - Fact Finding, Resource Sponsorship, 29 Dec 10, Outbrief, Navy Personnel Costs, 13 Jan 11 -Outbrief, Technical Diversity, 18 Jan 11, Fact Finding, Navy Expeditionary Orgs and Capabilities 18 Jan 11 - Fact Finding, Resource Sponsorship, 19 Jan 11 - Executive Session, Latin America and the Caribbean 2010, 24 Jan 11 - Executive Session, Latin America and the Caribbean 2010. 26 Jan 11 - Fact Finding, Agile IT, 02 Feb 11 -Executive Session, Personnel Policy, 04 Feb 11 -Executive Session, Agile IT, 24 Feb 11, Fact Finding, Navy Expeditionary Orgs and Capabilities, 24 Feb 11 - Executive Session, Agile IT, 28 Feb 11 - Fact Finding, Resource Sponsorship, 02 Mar 11 - Fact Finding, Agile IT, 15 Mar 11 - Executive Session, Latin America and the Caribbean 2010, 18 Mar 11 - Fact Finding, Agile IT 23 Mar 11 - Outbrief, Latin America and the Caribbean 2010, 25 Mar 11, Fact Finding, Navy Expeditionary Orgs and Capabilities, 21 Mar 11 - Fact Finding, Personnel Policy, 25 Mar 11, Fact Finding, Navy Expeditionary Orgs and Capabilities, 05 Apr 11 - Outbrief, Latin America and the Caribbean 2010, 13 Apr 11- Fact Finding, Navy Expeditionary Orgs and Capabilities, 22 Apr 11 - Fact Finding, Resource Sponsorship, 26 Apr 11 - Deliberative Session, Agile IT, 26 Apr 11 -Fact Finding, Personnel Policy, 05 May 11 -Outbrief, Agile IT, 10 May 11 - Fact Finding, Personnel Policy, 16 May 11 - Fact Finding, Resource Sponsorship, 31 May 11 - Deliberative, 09 June 11- Deliberative, Navy Expeditionary Orgs and Capabilities, Fact Finding-Resource Sponsorship, 25 Jul 11 - Outbrief, Resource Sponsorship, 20 Jul 11 - Executive Session,

Personnel Policy, 29 Jul 11- Outbrief, Navy Expeditionary Orgs and Capabilities, 03 Aug 11-Fact Finding, USN Capabilities and Force Planning, 02 Sep- Fact Finding, Eastern Mediterranean and the Maghreb, 08 Sep 11- Fact Finding USN Capabilities and Force Planning

### 20d. Why can't the advice or information this committee provides be obtained elsewhere?

The Panel's unique relationship to the CNO ensures direct access and provides for independent, non-parochial advice reflecting the widest possible range of viewpoints. The breadth of experience and expertise resident in the Panel affords the CNO insights and perspectives not available to him from within the Navy staff or any single agency or group. As an additional benefit, the Panel provides its advice on a pro bono basis.

## 20e. Why is it necessary to close and/or partially closed committee meetings?

The advice panel members provide is directly related to matters of national security and is often classified. Classified material cannot be discussed in an open forum.

#### 21. Remarks

The committee's interim reports and meeting minutes are either classified or For Official Use Only and pre-decisional in nature.

Notwithstanding, they are retained and archived in accordance with appropriate security regulations and guidelines issued by the National Archives and Records Administration. The committee generally does not issue any specific report; their recommendations are contained within their meeting minutes, which are provided to the decision maker. Department of Defense (DoD) policy between fiscal year 2007 and 2011 required

that subcommittee members be listed separately in the subcommittee section of GSA's Database, even if they were duly appointed members of the parent committee. This policy, in some instances, caused a duplication of entries. Beginning in fiscal year 2012, DoD will only list in the subcommittee section of GSA's Database those who are appointed to just a subcommittee. If an individual is appointed to the parent committee and to one of the committee's authorized subcommittees then his or her subcommittee affiliation will be reflected in the parent committee membership section of GSA's Database.

#### **Designated Federal Officer**

Jeffrey D Maclay Executive Director, CNO Executive Panel

Committee Members	Start	End	Occupation	Member Designation
Alterman, Jon	09/28/2009	09/27/2013	Director and Senior Fellow, Middle East Program, Center for Strategic and International Studies	Special Government Employee (SGE) Member
Andreassen, Alf	06/06/2008	06/05/2012	Independent Consultant	Special Government Employee (SGE) Member
Bayer, Michael	01/25/2008	01/24/2012	President and CEO, Dumbarton Strategies	Special Government Employee (SGE) Member
Beck, Douglas	07/16/2008	07/15/2012	President, Apple Japan	Special Government Employee (SGE) Member
Blickstein, Irving	10/06/2009	10/05/2013	Senior Researcher, The RAND Coroporation	Special Government Employee (SGE) Member

Bracken, Paul	07/02/2008	07/01/2012	Professor, Yale School of Organization and Management	Employee (SGE)
Byron, Beverly	06/06/2008	06/05/2012	Butcher, Byron. Associates	Special Government Employee (SGE) Member
Carmel, Stephen	10/06/2009	10/05/2013	Sr. Vice President, Maritime Services, Maersk Line Limited	Special Government Employee (SGE) Member
Cavaiola, Lawrence	10/14/2009	10/13/2013	President, Cavaiola & Associates, LLC	Special Government Employee (SGE) Member
Cooper, Richard	06/06/2008	06/05/2012	Maurits C. Boas Professor of International Affairs, Harvard University	Special Government Employee (SGE) Member
Davis, Jacquelyn	06/08/2008	06/07/2012	Executive Vice President, Institute for Foreign Policy Analysis, Inc.	Special Government Employee (SGE) Member
Egan, John	06/06/2008	06/05/2012	Independent Consultant	Special Government Employee (SGE) Member
Ferren, Bran	10/15/2009	10/14/2013	Applied Minds Inc.	Government Employee (SGE) Member
Hillen, John	10/06/2009	10/05/2013	President, Global Strategies Group (USA), LLC	Special Government Employee (SGE) Member
Huberman, Benjamin	06/06/2008	06/05/2012	President, Huberman Consulting Group	Special Government Employee (SGE) Member

Klepper, Kenneth	10/06/2009	10/05/2013	President & Chief Operating Officer, MEDCO Health Solutions, Inc.	Special Government Employee (SGE) Member
Loden, Marilyn	01/15/2009	01/14/2013	Founding Partner, Loden Associates, Inc.	Special Government Employee (SGE) Member
Marshall, Andrew	02/22/2010	02/21/2014	Director of Net Assessment, Office of the Secretary of Defense	Regular Government Employee (RGE) Member
McNeil, Francis	03/09/2010	03/08/2014	Independent Consultant	Special Government Employee (SGE) Member
Morrow, Walter	06/06/2008	06/05/2012	Director Emeritus, MIT Lincoln Lab	Special Government Employee (SGE) Member
Murray, Robert	07/24/2008	07/23/2012	President and CEO, CNA	Special Government Employee (SGE) Member
Odeen, Philip	06/06/2008	06/05/2012	Non-Executive Chairman, Convergys	Special
Skinner, Kiron	10/06/2009	10/05/2013	Professor, Carnegie Mellon University	Special Government Employee (SGE) Member
Solomon, Richard	07/02/2008	07/01/2012	President, United States Institute for Peace	Special Government Employee (SGE) Member
Sullivan, Francis	06/06/2008	06/05/2012	Independent Consultant	Special Government Employee (SGE) Member

Visconti, Lucas	01/15/2009	01/14/2013	Partner & Co-Founder, Diversity, Inc.	Special Government Employee (SGE) Member Special
Woolsey, R.	06/06/2008	06/05/2012	V.P. Booz, Allen, Hamilton	Government Employee (SGE) Member
Zakheim, Dov	10/23/2009	10/22/2013	Senior Advisor, Center for Strategic and International Studies	Special Government Employee (SGE) Member
Bracken, Paul [Blue Water People's Liberation Army-Navy]	07/02/2008	07/02/2012	Profesaor, Yale University	Special Government Employee (SGE) Member
Cooper, Richard [Blue Water People's Liberation Army-Navy]	06/05/2008	06/05/2012	Professor, Harvard University	Special Government Employee (SGE) Member
Davis, Jacquelyn [Blue Water People's Liberation Army-Navy]	06/07/2008	06/07/2012	Executive Vice President, Institute for Foreign Policy Analysis	Special Government Employee (SGE) Member
Huberman, Benjamin [Blue Water People's Liberation Army-Navy]	06/06/2008	06/06/2012	President, Huberman Consulting Group	Special Government Employee (SGE) Member
Marshall, Andrew [Blue Water People's Liberation Army-Navy]	02/22/2010	02/21/2014	Director of Net Assessment, OSD	Regular Government Employee (RGE) Member
McNeil, Francis [Blue Water People's Liberation Army-Navy]	03/09/2010	03/08/2014	Independent Consultant	Special Government Employee (SGE) Member
Odeen, Phillip [Blue Water People's Liberation Army-Navy]	06/06/2008	06/05/2012	Non-Executive Chairman, Convergsys	Special Government Employee (SGE) Member

Skinner, Kiron [Blue Water People's Liberation Army-Navy]	10/06/2009	10/05/2013	Professor, Carnegie Mellon University	Special Government Employee (SGE) Member
Solomon, Richard [Blue Water People's Liberation Army-Navy]	07/02/2008	07/01/2012	President, United States Institute for Peace	Special Government Employee (SGE) Member
Zakheim, Dov [Blue Water People's Liberation Army-Navy]	10/23/2009	10/22/2013	Senior Fellow, CNA	Employee (SGE) Member
Andreassen, Alf [Disruptive Technology]	06/06/2008	06/05/2012	Independent Consultant	Special Government Employee (SGE) Member
Beck, Douglas [Disruptive Technology]	07/16/2008	07/15/2012	President, Apple Japan	Special Government Employee (SGE) Member
Cavaiola, Lawrence [Disruptive Technology]	10/14/2009	10/15/2013	President, Cavaiola and Associates LLC	Special Government Employee (SGE) Member
Egan, John [Disruptive Technology]	06/06/2008	06/05/2012	Independent Consultant	Special Government Employee (SGE) Member
Ferren, Bran [Disruptive Technology]	10/15/2009	10/14/2013	Chairman, Applied Minds Inc	Special Government Employee (SGE) Member
Hillen, John [Disruptive Technology]	10/16/2009	10/15/2013	President, Global Strategies Group	Special Government Employee (SGE) Member
Huberman, Benjamin [Disruptive Technology]	06/06/2008	06/05/2012	President, Huberman Consulting Group	Special Government Employee (SGE) Member
Klepper, Kenneth [Disruptive Technology]	10/06/2009	10/05/2013	President and CEO, MEDCO Health Solutions	Special Government Employee (SGE) Member

Morrow, Walter [Disruptive Technology]	06/06/2008	06/05/2012	Director Emeritus, MIT Lincoln Lab	Special Government Employee (SGE) Member Special
Woolsey, James [Disruptive Technology]	06/06/2008	06/05/2012	President, Woolsey Group	Government Employee (SGE) Member
Alterman, Jon [Eastern Mediterranean and the Maghreb]	09/28/2009	09/27/2013	Director for Near East Studies, CSIS	Special Government Employee (SGE) Member
Bracken, Paul [Eastern Mediterranean and the Maghreb]	07/02/2008	07/01/2012	Professor, Yale University	Special Government Employee (SGE) Member
Carmel, Steven [Eastern Mediterranean and the Maghreb]	10/06/2009	10/05/2013	Sr. Vice President Maritime Services, Maersk Line Limited	Special Government Employee (SGE) Member
Davis, Jacquelyn [Eastern Mediterranean and the Maghreb]	06/08/2008	06/07/2012	Vice President, IFPA	Special Government Employee (SGE) Member
Huberman, Benjamin [Eastern Mediterranean and the Maghreb]	06/06/2008	06/05/2012	President, Huberman Consulting	Special Government Employee (SGE) Member
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Alterman, Jon [Future of Navy Force Structure]	09/28/2009	09/27/2013	Director for Near East Studies, CSIS	Special Government Employee (SGE) Member
Beck, Douglas [Future of Navy Force Structure]	07/16/2008	07/15/2012	Vice President Apple Japan	Special Government Employee (SGE) Member
Blickstein, Irving [Future of Navy Force Structure]	10/06/2009	10/05/2013	Senior Researcher, RAND	Special Government Employee (SGE) Member
Davis, Jacquelyn [Future of Navy Force Structure]	06/08/2008	06/07/2012	Vice President, IFPA	Special Government Employee (SGE) Member
Huberman, Benjamin [Future of Navy Force Structure]	06/06/2008	06/05/2012	President Huberman Consulting	Special Government Employee (SGE) Member
Marshall, Andrew [Future of Navy Force Structure]	02/22/2010	02/21/2014	Director of Net Assessment, OSD	Regular Government Employee (RGE) Member
McNeil, Francis [Future of Navy Force Structure]	03/09/2010	03/08/2014	Ind. Consultant	Special Government Employee (SGE) Member
Morrow, Walter [Future of Navy Force Structure]	06/06/2008	06/05/2012	Director Emeritus, MIT Lincoln Lab	Special Government
Murray, Robert [Future of Navy Force Structure]	07/24/2008	07/23/2012	President, CNA	Special Government Employee (SGE) Member
Woolsey, James [Future of Navy Force Structure]	06/06/2008	06/05/2012	President, Woolsey Group LLC	Special Government Employee (SGE) Member

Zakheim, Dov [Future of Navy Force Structure]	10/23/2009	10/22/2013	Senior Fellow, CNA	Special Government Employee (SGE) Member
Bayer, Michael [Maintaining the Defense Industrial Base]	01/25/2008	01/24/2012	CEO, Dumbarton Strategies	Special Government Employee (SGE) Member
Blickstein, Irving [Maintaining the Defense Industrial Base]	10/06/2009	10/05/2013	Senior Researcher, RAND	Special Government Employee (SGE) Member
Byron, Beverly [Maintaining the Defense Industrial Base]	06/06/2008	06/05/2012	President, Butcher Byron Associates	Special Government Employee (SGE) Member
Carmel, Steven [Maintaining the Defense Industrial Base]	10/06/2009	10/05/2013	Vice President, Maersk Shipping Ilne	Special Government Employee (SGE) Member
Cavaiola, Lawrence [Maintaining the Defense Industrial Base]	10/14/2009	10/13/2013	President, Cavaiola and Associates, LLC	Special Government Employee (SGE) Member
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Sullivan, Francis [Maintaining the Defense Industrial Base]	06/06/2008	06/05/2012	Independent Consultant	Special Government Employee (SGE) Member

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Byron, Beverly [Navy Personnel Policy]	06/06/2008	06/05/2012	President, Butcher Byron Associates	Special Government Employee (SGE) Member
Huberman, Benjamin [Navy Personnel Policy]	06/06/2008	06/05/2012	President, Huberman Consulting Group	Special Government Employee (SGE) Member
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Visconti, Lucas [Navy Personnel Policy]	01/15/2009	01/14/2013	Partner, Diversity Inc	Special Government Employee (SGE) Member
Woolsey, James [Navy Personnel Policy]	06/06/2008	06/05/2012	Chairman, Woolsey Group	Special Government Employee (SGE) Member

**Number of Committee Members Listed: 89** 

The Chief of Naval Operations Executive Panel (CEP) provides independent civilian advice from a diverse group of distinguished Americans to the Chief of Naval Operations (CNO) on a broad range of issues. The panel addresses subjects related to the role of naval power in the international strategic environment; reviews current and proposed Navy policies to provide advice on enhancing the Navy's effectiveness in support of national security policy; and recommends alternative policies in light of evolving political, economic, technological, military and social circumstances.

### What are the most significant program outcomes associated with this committee?

	Checked if	
	Applies	
Improvements to health or safety		✓
Trust in government		
Major policy changes		✓
Advance in scientific research		
Effective grant making		
Improved service delivery		✓
Increased customer satisfaction		
Implementation of laws or regulatory		
requirements		
Other		✓

#### **Outcome Comments**

The Panel provides strategic level advice and recommendations to support the CNO in his responsibility to raise, train and equip forces appropriate to national objectives including the conduct of prompt, sustained combat operations at sea. The Panel provides an independent perspective not otherwise available to the CNO that he may incorporate into strategic level decisions impacting the long-term shape and direction of the Navy.

#### What are the cost savings associated with this committee?

	Checked if Applies
None	
Unable to Determine	₹
Under \$100,000	
\$100,000 - \$500,000	

\$500,001 - \$1,000,000 \$1,000,001 - \$5,000,000 \$5,000,001 - \$10,000,000 Over \$10,000,000 Cost Savings Other		
Cost Savings Comments  The mission of the Panel is not to set or recommend specific programmatic policy. Rather, the Panel provides an independent perspective not otherwise available to the CNO that he may incorporate into strategic level decisions impacting the long-term shape and direction of the Navy.		
What is the approximate Number of recommendation for the life of the committee?	ns produced by this committee	
Number of Recommendations Comments NA		
What is the approximate <u>Percentage</u> of these recom will be <u>Fully</u> implemented by the agency? 30%	mendations that have been or	
% of Recommendations Fully Implemented Commer	nts	
What is the approximate <u>Percentage</u> of these recommendations that have been or will be <u>Partially</u> implemented by the agency? 59%		
% of Recommendations <u>Partially</u> Implemented Comments NA		
Does the agency provide the committee with feedback regarding actions taken to implement recommendations or advice offered?  Yes No Not Applicable		

### **Agency Feedback Comments**

The Panel meets approximately twice per year in Plenary Sessions at which the CNO

provides qualitative feedback regarding the body of work conducted by the Panel. The director generally provides feedback following each outbrief. Specific direction on future study efforts is also provided by the CNO in the form of modified and/or new tasking.

## What other actions has the agency taken as a result of the committee's advice or recommendation?

	Checked if Applies
Reorganized Priorities	<b>∀</b>
Reallocated resources	<b>∀</b>
Issued new regulation	
Proposed legislation	
Approved grants or other payments	
Other	
Action Comments	
NA	
Is the Committee engaged in the reviews	ew of applications for grants?
<b>Grant Review Comments</b> NA	
How is access provided to the inform	nation for the Committee's documentation?
	Checked if Applies
Contact DFO	<b>√</b>
Online Agency Web Site	
Online Committee Web Site	
Online GSA FACA Web Site	<b>~</b>
Publications	
Other	

#### **Access Comments**

To address the spectrum of issues regarding the role of naval power in the international strategic environment, CEP members are authorized access to highly classified information. The advice provided to the CNO is frequently of a classified nature. Consequently, Committee meetings are frequently closed to permit full and open discussion of sensitive topics without creating a risk of compromise to national security;

public access to documentation associated with these closed meetings is similarly restricted. Information regarding the Panel's structure and operations can be found at the GSA FACA website, http://fido.gov/facadatabase. CEP meetings are announced in the Federal Register.