

2012 Current Fiscal Year Report: Chief of Naval Operations Executive

Panel

Report Run Date: 04/07/2020 07:19:39 AM

1. Department or Agency

Department of Defense

2. Fiscal Year

2012

3. Committee or Subcommittee

Chief of Naval Operations Executive Panel

3b. GSA Committee No.

401

4. Is this New During Fiscal Year?

No

5. Current Charter

04/26/2010

6. Expected Renewal Date

04/26/2012

7. Expected Term Date

8a. Was Terminated During Fiscal Year?

Yes

8b. Specific Termination Authority

8c. Actual Term Date

09/30/2012

9. Agency Recommendation for Next Fiscal Year

Continue

10a. Legislation Req to Terminate?

10b. Legislation Pending?

11. Establishment Authority

Agency Authority

12. Specific Establishment Authority

Agency Determination

13. Effective Date

10/15/1970

14. Committee Type

Continuing

14c. Presidential?

No

15. Description of Committee

National Policy Issue Advisory Board

16a. Total Number of Reports

No Reports for this Fiscal Year

17a. Open Meetings and Dates 1 17b. Closed Meetings and Dates 0 17c. Partially Closed Meetings and Dates 0 17d. Total Meetings and Dates 1

Purpose

Deliberative Session of the Personnel Policy Subcommittee

Start

02/29/2012

End

- 02/29/2012

Number of Committee Meetings Listed: 1

	Current FY	Next FY
18a(1). Personnel Pmts to Non-Federal Members	\$0.00	\$0.00
18a(2). Personnel Pmts to Federal Members	\$0.00	\$0.00
18a(3). Personnel Pmts to Federal Staff	\$507,000.00	\$0.00
18a(4). Personnel Pmts to Non-Member Consultants	\$0.00	\$0.00
18b(1). Travel and Per Diem to Non-Federal Members	\$0.00	\$0.00
18b(2). Travel and Per Diem to Federal Members	\$40,728.00	\$0.00
18b(3). Travel and Per Diem to Federal Staff	\$15,166.00	\$0.00
18b(4). Travel and Per Diem to Non-member Consultants	\$5,400.00	\$0.00
18c. Other(rents,user charges, graphics, printing, mail, etc.)	\$0.00	\$0.00
18d. Total	\$568,294.00	\$0.00

19. Federal Staff Support Years (FTE)

4.20 0.00

20a. How does the Committee accomplish its purpose?

The Chief of Naval Operations Executive Panel (CEP) provides independent civilian advice from a diverse group of distinguished Americans to the CNO on a broad range of issues. The panel addresses subjects related to the role of naval power in the international strategic environment; reviews current and proposed Navy policies to provide advice on enhancing the Navy's effectiveness in support of national security policy; and recommends alternative policies in light of evolving political, economic, technological, military and social circumstances.

20b. How does the Committee balance its membership?

Membership includes representatives from a broad cross-section of the scientific, academic, analytic, business, engineering, and political communities. The Committee management staff considers future membership by evaluating existing and potential panel members' backgrounds, personal experience, and insight on issues important to the CNO.

20c. How frequent and relevant are the Committee Meetings?

The Panel divides into subcommittees to provide the CNO advice on select issues. These subcommittees conduct fact-finding trips and receive briefings to remain current on the spectrum of Navy policy issues. These meetings total approximately 80 per year and meetings normally do not exceed two days duration. In addition, the CEP meets approximately twice per year in Plenary Sessions at the convenience of the CNO. The following CEP meetings were held during FY11: 05 Oct 10 - Executive Session, Agile IT, 06 Oct 10 - Fact Finding, Ballistic Missile Defense, 12 Oct 10 - Executive Session, Ballistic Missile Defense, 14 Oct 10 - Executive Session, Resource Sponsorship, 15 Oct 10 - Fact Finding, Ballistic Missile Defense, 18 Oct 10 - Executive Session, Agile IT, 19 Oct 10 - Fact Finding, Latin America and the Caribbean 2010, 02 Nov 10, Executive Session, Navy Expeditionary Orgs and Capabilities, 12 Nov 10 - Deliberative, Ballistic Missile Defense, 20 Nov 10, Fact Finding, Navy Expeditionary Orgs and Capabilities, 06 Dec 10, Fact Finding, Navy Expeditionary Orgs and Capabilities, 08 Dec 10 - Fact Finding, Agile IT, 09 Dec 10 - Outbrief, Ballistic Missile Defense, 13 Dec 10 - Executive Session, Latin America and the Caribbean 2010, 14 Dec 10 - Deliberative, Latin America and the Caribbean 2010, 15 Dec 10 - Fact Finding, Resource Sponsorship, 29 Dec 10, Outbrief, Navy Personnel Costs, 13 Jan 11 - Outbrief, Technical Diversity, 18 Jan 11, Fact Finding, Navy Expeditionary Orgs and Capabilities 18 Jan 11 - Fact Finding, Resource Sponsorship, 19 Jan 11 - Executive Session, Latin America and the Caribbean 2010, 24 Jan 11 - Executive Session, Latin America and the Caribbean 2010, 26 Jan 11 - Fact Finding, Agile IT, 02 Feb 11 - Executive Session, Personnel Policy, 04 Feb 11 - Executive

Session, Agile IT, 24 Feb 11, Fact Finding, Navy Expeditionary Orgs and Capabilities, 24 Feb 11 - Executive Session, Agile IT, 28 Feb 11 - Fact Finding, Resource Sponsorship, 02 Mar 11 - Fact Finding, Agile IT, 15 Mar 11 - Executive Session, Latin America and the Caribbean 2010, 18 Mar 11 - Fact Finding, Agile IT 23 Mar 11 - Outbrief, Latin America and the Caribbean 2010, 25 Mar 11, Fact Finding, Navy Expeditionary Orgs and Capabilities, 21 Mar 11 - Fact Finding, Personnel Policy, 25 Mar 11, Fact Finding, Navy Expeditionary Orgs and Capabilities, 05 Apr 11 - Outbrief, Latin America and the Caribbean 2010, 13 Apr 11- Fact Finding, Navy Expeditionary Orgs and Capabilities, 22 Apr 11 - Fact Finding, Resource Sponsorship, 26 Apr 11 - Deliberative Session, Agile IT, 26 Apr 11 - Fact Finding, Personnel Policy, 05 May 11 - Outbrief, Agile IT, 10 May 11 - Fact Finding, Personnel Policy, 16 May 11 - Fact Finding, Resource Sponsorship, 31 May 11 - Deliberative, 09 June 11- Deliberative, Navy Expeditionary Orgs and Capabilities, Fact Finding- Resource Sponsorship, 25 Jul 11 - Outbrief, Resource Sponsorship, 20 Jul 11 - Executive Session, Personnel Policy, 29 Jul 11- Outbrief, Navy Expeditionary Orgs and Capabilities, 03 Aug 11- Fact Finding, USN Capabilities and Force Planning, 02 Sep- Fact Finding, Eastern Mediterranean and the Maghreb, 08 Sep 11- Fact Finding USN Capabilities and Force Planning

20d. Why can't the advice or information this committee provides be obtained elsewhere?

The Panel's unique relationship to the CNO ensures direct access and provides for independent, non-parochial advice reflecting the widest possible range of viewpoints. The breadth of experience and expertise resident in the Panel affords the CNO insights and perspectives not available to him from within the Navy staff or any single agency or group. As an additional benefit, the Panel provides its advice on a pro bono basis.

20e. Why is it necessary to close and/or partially closed committee meetings?

The advice panel members provide is directly related to matters of national security and is often classified. Classified material cannot be discussed in an open forum.

21. Remarks

The committee's interim reports and meeting minutes are either classified or For Official Use Only and pre-decisional in nature. Notwithstanding, they are retained and archived in accordance with appropriate security regulations and guidelines issued by the National Archives and Records Administration. The committee generally does not issue any specific report; their recommendations are contained within their meeting minutes, which are provided to the decision maker. Department of Defense (DoD) policy between fiscal year 2007 and 2011 required that subcommittee members be listed separately in the subcommittee section of GSA's Database, even if they were duly appointed members of

the parent committee. This policy, in some instances, caused a duplication of entries. Beginning in fiscal year 2012, DoD will only list in the subcommittee section of GSA's Database those who are appointed to just a subcommittee. If an individual is appointed to the parent committee and to one of the committee's authorized subcommittees then his or her subcommittee affiliation will be reflected in the parent committee membership section of GSA's Database.

Designated Federal Officer

Jeffrey D Maclay Executive Director, CNO Executive Panel

Committee Members	Start	End	Occupation	Member Designation
Alterman, Jon	09/28/2009	09/27/2013	Director and Senior Fellow, Middle East Program, Center for Strategic and International Studies	Special Government Employee (SGE) Member
Andreassen, Alf	06/06/2008	06/05/2012	Independent Consultant	Special Government Employee (SGE) Member
Bayer, Michael	01/25/2008	01/24/2012	President and CEO, Dumbarton Strategies	Special Government Employee (SGE) Member
Beck, Douglas	07/16/2008	07/15/2012	President, Apple Japan	Special Government Employee (SGE) Member
Blickstein, Irving	10/06/2009	10/05/2013	Senior Researcher, The RAND Corporation	Special Government Employee (SGE) Member
Bracken, Paul	07/02/2008	07/01/2012	Professor, Yale School of Organization and Management	Special Government Employee (SGE) Member
Byron, Beverly	06/06/2008	06/05/2012	Butcher, Byron. Associates	Special Government Employee (SGE) Member
Carmel, Stephen	10/06/2009	10/05/2013	Sr. Vice President, Maritime Services, Maersk Line Limited	Special Government Employee (SGE) Member
Cavaiola, Lawrence	10/14/2009	10/13/2013	President, Cavaiola & Associates, LLC	Special Government Employee (SGE) Member
Cooper, Richard	06/06/2008	06/05/2012	Maurits C. Boas Professor of International Affairs, Harvard University	Special Government Employee (SGE) Member
Davis, Jacquelyn	06/08/2008	06/07/2012	Executive Vice President, Institute for Foreign Policy Analysis, Inc.	Special Government Employee (SGE) Member
Egan, John	06/06/2008	06/05/2012	Independent Consultant	Special Government Employee (SGE) Member
Ferren, Bran	10/15/2009	10/14/2013	Chairman and Chief Creative Officer, Applied Minds Inc.	Special Government Employee (SGE) Member
Hillen, John	10/06/2009	10/05/2013	President, Global Strategies Group (USA), LLC	Special Government Employee (SGE) Member

Huberman, Benjamin	06/06/2008	06/05/2012	President, Huberman Consulting Group	Special Government Employee (SGE) Member
Klepper, Kenneth	10/06/2009	10/05/2013	President & Chief Operating Officer, MEDCO Health Solutions, Inc.	Special Government Employee (SGE) Member
Loden, Marilyn	01/15/2009	01/14/2013	Founding Partner, Loden Associates, Inc.	Special Government Employee (SGE) Member
Marshall, Andrew	02/22/2010	02/21/2014	Director of Net Assessment, Office of the Secretary of Defense	Regular Government Employee (RGE) Member
McNeil, Francis	03/09/2010	03/08/2014	Independent Consultant	Special Government Employee (SGE) Member
Morrow, Walter	06/06/2008	06/05/2012	Director Emeritus, MIT Lincoln Lab	Special Government Employee (SGE) Member
Murray, Robert	07/24/2008	07/23/2012	President and CEO, CNA	Special Government Employee (SGE) Member
Odeen, Philip	06/06/2008	06/05/2012	Non-Executive Chairman, Convergys	Special Government Employee (SGE) Member
Skinner, Kiron	10/06/2009	10/05/2013	Professor, Carnegie Mellon University	Special Government Employee (SGE) Member
Solomon, Richard	07/02/2008	07/01/2012	President, United States Institute for Peace	Special Government Employee (SGE) Member
Sullivan, Francis	06/06/2008	06/05/2012	Independent Consultant	Special Government Employee (SGE) Member
Visconti, Lucas	01/15/2009	01/14/2013	Partner & Co-Founder, Diversity, Inc.	Special Government Employee (SGE) Member
Woolsey, R.	06/06/2008	06/05/2012	V.P. Booz, Allen, Hamilton	Special Government Employee (SGE) Member
Zakheim, Dov	10/23/2009	10/22/2013	Senior Advisor, Center for Strategic and International Studies	Special Government Employee (SGE) Member
Bracken, Paul [Blue Water People's Liberation Army-Navy]	07/02/2008	07/02/2012	Profesaor, Yale University	Special Government Employee (SGE) Member
Cooper, Richard [Blue Water People's Liberation Army-Navy]	06/05/2008	06/05/2012	Professor, Harvard University	Special Government Employee (SGE) Member
Davis, Jacquelyn [Blue Water People's Liberation Army-Navy]	06/07/2008	06/07/2012	Executive Vice President, Institute for Foreign Policy Analysis	Special Government Employee (SGE) Member
Huberman, Benjamin [Blue Water People's Liberation Army-Navy]	06/06/2008	06/06/2012	President, Huberman Consulting Group	Special Government Employee (SGE) Member
Marshall, Andrew [Blue Water People's Liberation Army-Navy]	02/22/2010	02/21/2014	Director of Net Assessment, OSD	Regular Government Employee (RGE) Member

McNeil, Francis [Blue Water People's Liberation Army-Navy]	03/09/2010 03/08/2014	Independent Consultant	Special Government Employee (SGE) Member
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Zakheim, Dov [Blue Water People's Liberation Army-Navy]	10/23/2009 10/22/2013	Senior Fellow, CNA	Special Government Employee (SGE) Member
Andreassen, Alf [Disruptive Technology]	06/06/2008 06/05/2012	Independent Consultant	Special Government Employee (SGE) Member
Beck, Douglas [Disruptive Technology]	07/16/2008 07/15/2012	President, Apple Japan	Special Government Employee (SGE) Member
Cavaiola, Lawrence [Disruptive Technology]	10/14/2009 10/15/2013	President, Cavaiola and Associates LLC	Special Government Employee (SGE) Member
Egan, John [Disruptive Technology]	06/06/2008 06/05/2012	Independent Consultant	Special Government Employee (SGE) Member
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Huberman, Benjamin [Disruptive Technology]	06/06/2008 06/05/2012	President, Huberman Consulting Group	Special Government Employee (SGE) Member
Klepper, Kenneth [Disruptive Technology]	10/06/2009 10/05/2013	President and CEO, MEDCO Health Solutions	Special Government Employee (SGE) Member
Morrow, Walter [Disruptive Technology]	06/06/2008 06/05/2012	Director Emeritus, MIT Lincoln Lab	Special Government Employee (SGE) Member
Woolsey, James [Disruptive Technology]	06/06/2008 06/05/2012	President, Woolsey Group	Special Government Employee (SGE) Member
Alterman, Jon [Eastern Mediterranean and the Maghreb]	09/28/2009 09/27/2013	Director for Near East Studies, CSIS	Special Government Employee (SGE) Member
Bracken, Paul [Eastern Mediterranean and the Maghreb]	07/02/2008 07/01/2012	Professor, Yale University	Special Government Employee (SGE) Member
Carmel, Steven [Eastern Mediterranean and the Maghreb]	10/06/2009 10/05/2013	Sr. Vice President Maritime Services, Maersk Line Limited	Special Government Employee (SGE) Member
Davis, Jacquelyn [Eastern Mediterranean and the Maghreb]	06/08/2008 06/07/2012	Vice President, IFPA	Special Government Employee (SGE) Member

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Alterman, Jon [Future of Navy Force Structure]	09/28/2009 09/27/2013	Director for Near East Studies, CSIS	Special Government Employee (SGE) Member
Beck, Douglas [Future of Navy Force Structure]	07/16/2008 07/15/2012	Vice President Apple Japan	Special Government Employee (SGE) Member
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Bayer, Michael [Maintaining the Defense Industrial Base]	01/25/2008 01/24/2012	CEO, Dumbarton Strategies	Special Government Employee (SGE) Member
Blickstein, Irving [Maintaining the Defense Industrial Base]	10/06/2009 10/05/2013	Senior Researcher, RAND	Special Government Employee (SGE) Member

Byron, Beverly [Maintaining the Defense Industrial Base]	06/06/2008 06/05/2012	President, Butcher Byron Associates	Special Government Employee (SGE) Member
Carmel, Steven [Maintaining the Defense Industrial Base]	10/06/2009 10/05/2013	Vice President, Maersk Shipping II ne	Special Government Employee (SGE) Member
Cavaiola, Lawrence [Maintaining the Defense Industrial Base]	10/14/2009 10/13/2013	President, Cavaiola and Associates, LLC	Special Government Employee (SGE) Member
Huberman, Benjamin [Maintaining the Defense Industrial Base]	06/06/2008 06/05/2012	President, Huberman Consulting Group	Special Government Employee (SGE) Member
Klepper, Kenneth [Maintaining the Defense Industrial Base]	10/06/2009 10/05/2013	CEO, MEDCO Health Solutions	Special Government Employee (SGE) Member
Loden, Marilyn [Maintaining the Defense Industrial Base]	01/15/2009 01/14/2013	Founding Partner Loden Associates	Special Government Employee (SGE) Member
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Sullivan, Francis [Maintaining the Defense Industrial Base]	06/06/2008 06/05/2012	Independent Consultant	Special Government Employee (SGE) Member
Bayer, Michael [Navy Personnel Policy]	01/25/2008 01/24/2012	President, Dumbarton Strategies	Special Government Employee (SGE) Member
Byron, Beverly [Navy Personnel Policy]	06/06/2008 06/05/2012	President, Butcher Byron Associates	Special Government Employee (SGE) Member
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Skinner, Kiron [Navy Personnel Policy]	10/06/2009 10/05/2013	Professor, Carnegie Mellon University	Special Government Employee (SGE) Member
Visconti, Lucas [Navy Personnel Policy]	01/15/2009 01/14/2013	Partner, Diversity Inc	Special Government Employee (SGE) Member
Woolsey, James [Navy Personnel Policy]	06/06/2008 06/05/2012	Chairman, Woolsey Group	Special Government Employee (SGE) Member

Number of Committee Members Listed: 89

Narrative Description

The Chief of Naval Operations Executive Panel (CEP) provides independent civilian advice from a diverse group of distinguished Americans to the Chief of Naval Operations (CNO) on a broad range of issues. The panel addresses subjects related to the role of naval power in the international strategic environment; reviews current and proposed Navy policies to provide advice on enhancing the Navy's effectiveness in support of national security policy; and recommends alternative policies in light of evolving political, economic, technological, military and social circumstances.

What are the most significant program outcomes associated with this committee?

Checked if Applies

Improvements to health or safety	<input checked="" type="checkbox"/>
Trust in government	<input type="checkbox"/>
Major policy changes	<input checked="" type="checkbox"/>
Advance in scientific research	<input type="checkbox"/>
Effective grant making	<input type="checkbox"/>
Improved service delivery	<input checked="" type="checkbox"/>
Increased customer satisfaction	<input type="checkbox"/>
Implementation of laws or regulatory requirements	<input type="checkbox"/>
Other	<input checked="" type="checkbox"/>

Outcome Comments

The Panel provides strategic level advice and recommendations to support the CNO in his responsibility to raise, train and equip forces appropriate to national objectives including the conduct of prompt, sustained combat operations at sea. The Panel provides an independent perspective not otherwise available to the CNO that he may incorporate into strategic level decisions impacting the long-term shape and direction of the Navy.

What are the cost savings associated with this committee?

Checked if Applies

None	<input type="checkbox"/>
Unable to Determine	<input checked="" type="checkbox"/>
Under \$100,000	<input type="checkbox"/>
\$100,000 - \$500,000	<input type="checkbox"/>
\$500,001 - \$1,000,000	<input type="checkbox"/>
\$1,000,001 - \$5,000,000	<input type="checkbox"/>
\$5,000,001 - \$10,000,000	<input type="checkbox"/>
Over \$10,000,000	<input type="checkbox"/>

Cost Savings Comments

The mission of the Panel is not to set or recommend specific programmatic policy. Rather, the Panel provides an independent perspective not otherwise available to the CNO that he may incorporate into strategic level decisions impacting the long-term shape and direction of the Navy.

What is the approximate Number of recommendations produced by this committee for the life of the committee?

66

Number of Recommendations Comments

NA

What is the approximate Percentage of these recommendations that have been or will be Fully implemented by the agency?

30%

% of Recommendations Fully Implemented Comments

NA

What is the approximate Percentage of these recommendations that have been or will be Partially implemented by the agency?

59%

% of Recommendations Partially Implemented Comments

NA

Does the agency provide the committee with feedback regarding actions taken to implement recommendations or advice offered?

Yes No Not Applicable

Agency Feedback Comments

The Panel meets approximately twice per year in Plenary Sessions at which the CNO provides qualitative feedback regarding the body of work conducted by the Panel. The director generally provides feedback following each outbrief. Specific direction on future study efforts is also provided by the CNO in the form of modified and/or new tasking.

What other actions has the agency taken as a result of the committee's advice or recommendation?

Checked if Applies

- Reorganized Priorities
- Reallocated resources
- Issued new regulation
- Proposed legislation
- Approved grants or other payments
- Other

Action Comments

NA

Is the Committee engaged in the review of applications for grants?

No

Grant Review Comments

NA

How is access provided to the information for the Committee's documentation?

Checked if Applies

- Contact DFO
- Online Agency Web Site
- Online Committee Web Site
- Online GSA FACA Web Site
- Publications
- Other

Access Comments

To address the spectrum of issues regarding the role of naval power in the international strategic environment, CEP members are authorized access to highly classified information. The advice provided to the CNO is frequently of a classified nature. Consequently, Committee meetings are frequently closed to permit full and open discussion of sensitive topics without creating a risk of compromise to national security; public access to documentation associated with these closed meetings is similarly restricted. Information regarding the Panel's structure and operations can be found at the GSA FACA website, <http://fido.gov/facadatabase>. CEP meetings are announced in the Federal Register.