

## 2011 Current Fiscal Year Report: Transformation Advisory Group

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### 1. Department or Agency

Department of Defense

### 2. Fiscal Year

2011

### 3. Committee or Subcommittee

Transformation Advisory Group

### 3b. GSA Committee No.

16581

### 4. Is this New During Fiscal Year?

5. Current Charter	6. Expected Renewal Date	7. Expected Term Date
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No	06/12/2009	06/12/2011	06/11/2011
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### 8a. Was Terminated During Fiscal Year?

Yes

### 8b. Specific Termination Authority

OSD

### 8c. Actual Term Date

06/11/2011

### 9. Agency Recommendation for Next Fiscal Year

Terminate

### 10a. Legislation Req to Terminate?

No

### 10b. Legislation Pending?

### 11. Establishment Authority

Agency Authority

### 12. Specific Establishment Authority

Secretary of Defense Determination

### 13. Effective Date

08/06/2003

### 14. Committee Type

Continuing

### 14c. Presidential?

No

### 15. Description of Committee

National Policy Issue Advisory Board

### 16a. Total Number of Reports

No Reports for this Fiscal Year

### 17a. Open

17b. Closed	17c. Partially Closed	Other Activities	17d. Total
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### Meetings and Dates

No Meetings

Current FY	Next FY
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### 18a(1). Personnel Pmts to Non-Federal Members

\$0.00	\$0.00
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<b>18a(2). Personnel Pmts to Federal Members</b>	\$0.00	\$0.00
<b>18a(3). Personnel Pmts to Federal Staff</b>	\$7,914.00	\$0.00
<b>18a(4). Personnel Pmts to Non-Member Consultants</b>	\$0.00	\$0.00
<b>18b(1). Travel and Per Diem to Non-Federal Members</b>	\$0.00	\$0.00
<b>18b(2). Travel and Per Diem to Federal Members</b>	\$0.00	\$0.00
<b>18b(3). Travel and Per Diem to Federal Staff</b>	\$0.00	\$0.00
<b>18b(4). Travel and Per Diem to Non-member Consultants</b>	\$0.00	\$0.00
<b>18c. Other(rents,user charges, graphics, printing, mail, etc.)</b>	\$0.00	\$0.00
<b>18d. Total</b>	\$7,914.00	\$0.00
<b>19. Federal Staff Support Years (FTE)</b>	0.10	0.00

**20a. How does the Committee accomplish its purpose?**

U.S. Joint Forces Command's role to lead the joint transformation of our military requires that they seek the recommendations and advice of top leaders in industry, academia, and government sectors. USJFCOM TAG will provide timely advice on scientific, technical, intelligence, and policy-related issues to the Commander, USJFCOM. Additionally, information may be provided by establishing sub-committees, if required, in the areas of broadening intellectual capital and shaping the Special Access Programs Agenda. Future topics may include providing strategic guidance improving response to catastrophic events; removing roadblocks to USJFCOM transformation progress and the improving the process for getting innovation to the War Fighter; moving from coordination to Unified

Action, and how to effectively represent the activities of US Joint Forces Command to its customers.

**20b. How does the Committee balance its membership?**

The USJFCOM Transformation Advisory Group is composed of a broad cross-section of personnel from industry, government, academia, and major journals encompassing a broad spectrum of divergent points of view. Candidates have been carefully selected to represent those segments of the community they represent.

**20c. How frequent and relevant are the Committee Meetings?**

The committee meets up to twice a year and discusses issues of current interest to the Commander and also conducts additional work in assigned standing committees in accordance with its charter.

**20d. Why can't the advice or information this committee provides be obtained elsewhere?**

The Joint Forces Command does not have the staff or expertise to provide the level of advice and assistance with the depth and breadth of knowledge furnished by this distinguished group of Americans from across the professional spectrum. There are no existing DoD staffs or committees performing an equivalent function for US Joint forces Command.

**20e. Why is it necessary to close and/or partially closed committee meetings?**

Meetings are not closed to the public unless the Department of Defense determines that items on the planned agenda meet the closed meeting provisions of 5 U.S.C. § 552b(c). Pursuant to DoD

policy closed meetings can only be authorized by the DoD Sponsor (i.e., the Chairman of the Joint Chiefs of Staff), and only after consultation with the sponsor's General Counsel.

## 21. Remarks

Some associated documents are classified. The committee keeps these documents as required by the statute, and are retained and archived in accordance with DoD and National Archives and Records Administration guidelines. The Group held no meetings in FY11. The Group was terminated based upon the Secretary of Defense's decision to disestablish USFCOM. Group terminated 6/11/2011 Department of Defense (DoD) policy between fiscal year 2007 and 2011 required that subcommittee members be listed separately in the subcommittee section of GSA's Database, even if they were duly appointed members of the parent committee. This policy, in some instances, caused a duplication of entries. Beginning in fiscal year 2012, DoD will only list in the subcommittee section of GSA's Database those who are appointed to just a subcommittee. If an individual is appointed to the parent committee and to one of the committee's authorized subcommittees then his or her subcommittee affiliation will be reflected in the parent committee membership section of GSA's Database.

## Designated Federal Officer

Timothy P. Keating Designated Federal Officer (DFO)

Committee Members	Start	End	Occupation	Member Designation
			Senior Fellow,	Special Government
Boot, Max	11/30/2004	11/29/2010	Council on Foreign Relations	Employee (SGE) Member

Colwell, Rita	11/30/2004	11/29/2010	Professor, Univ of Maryland	Special Government Employee (SGE) Member
Connelly, Thomas	11/30/2004	11/29/2010	DuPont Corporation	Special Government Employee (SGE) Member
Dugan, Regina	03/01/2010	02/28/2011	Director, DARPA	Regular Government Employee (RGE) Member
Ford, Harold	11/30/2004	11/29/2010	Chairman, Democratic Leadership Council (DLC)	Special Government Employee (SGE) Member
Gingrich, Newt	11/30/2004	11/29/2010	Consultant	Special Government Employee (SGE) Member
Haver, Richard	11/30/2004	11/29/2010	Vice President For Intelligence Programs, Northrop Grumman Corp	Special Government Employee (SGE) Member
Kao, John	11/30/2004	11/29/2010	Writer/Consultant	Special Government Employee (SGE) Member
Krepinevich, Andrew	11/30/2004	11/29/2010	Writer/Consultant	Special Government Employee (SGE) Member
Swartout, William	11/30/2004	11/29/2010	Dir of Technology, University of Southern California	Special Government Employee (SGE) Member
Thornberry, William	01/30/2004	01/29/2011	U.S. House of Representatives	Regular Government Employee (RGE) Member
Welch, Larry	11/30/2004	11/29/2010	Senior Fellow, Institute for Defense Analyses	Special Government Employee (SGE) Member

**Number of Committee Members Listed:** 12

**Narrative Description**

Expert outside advice to the Commander

**What are the most significant program outcomes associated with this committee?**

Checked if  
Applies

Improvements to health or safety	<input type="checkbox"/>
Trust in government	<input type="checkbox"/>
Major policy changes	<input type="checkbox"/>
Advance in scientific research	<input type="checkbox"/>
Effective grant making	<input type="checkbox"/>
Improved service delivery	<input type="checkbox"/>
Increased customer satisfaction	<input type="checkbox"/>
Implementation of laws or regulatory requirements	<input type="checkbox"/>
Other	<input checked="" type="checkbox"/>

**Outcome Comments**

The committee's advice was critical shaping an understanding of the potential role DoD may have in Strategic Communication.

**What are the cost savings associated with this committee?**

Checked if Applies

None	<input type="checkbox"/>
Unable to Determine	<input checked="" type="checkbox"/>
Under \$100,000	<input type="checkbox"/>
\$100,000 - \$500,000	<input type="checkbox"/>
\$500,001 - \$1,000,000	<input type="checkbox"/>
\$1,000,001 - \$5,000,000	<input type="checkbox"/>
\$5,000,001 - \$10,000,000	<input type="checkbox"/>
Over \$10,000,000	<input type="checkbox"/>
Cost Savings Other	<input type="checkbox"/>

**Cost Savings Comments**

**What is the approximate Number of recommendations produced by this committee for the life of the committee?**

75

**Number of Recommendations Comments**

The TAG provided advice on how to improve DoD futures documents (JOE/CCJO). The TAG provided 25 recommendations for consideration at the 14 Aug 09 plenary session. These are currently under study.

**What is the approximate Percentage of these recommendations that have been or will be Fully implemented by the agency?**

50%

**% of Recommendations Fully Implemented Comments**

A majority of the TAG's recommendations to improve the CCJO/JOE were fully implemented.

**What is the approximate Percentage of these recommendations that have been or will be Partially implemented by the agency?**

20%

**% of Recommendations Partially Implemented Comments**

Some advice, such as on how to innovate in our mission areas, is continually addressed across TAGs.

**Does the agency provide the committee with feedback regarding actions taken to implement recommendations or advice offered?**

Yes ☒ No ☐ Not Applicable ☐

**Agency Feedback Comments**

The TAG received updated documents reflecting changes that were made to the CCJO and JOE based upon their advice.

**What other actions has the agency taken as a result of the committee's advice or recommendation?**

Checked if Applies

Reorganized Priorities

☐

- |                                   |                                     |
|-----------------------------------|-------------------------------------|
| Reallocated resources             | <input type="checkbox"/>            |
| Issued new regulation             | <input type="checkbox"/>            |
| Proposed legislation              | <input type="checkbox"/>            |
| Approved grants or other payments | <input type="checkbox"/>            |
| Other                             | <input checked="" type="checkbox"/> |

**Action Comments**

Improved our documents.

**Is the Committee engaged in the review of applications for grants?**

No

**Grant Review Comments**

NA

**How is access provided to the information for the Committee's documentation?**

Checked if Applies

- |                           |                                     |
|---------------------------|-------------------------------------|
| Contact DFO               | <input checked="" type="checkbox"/> |
| Online Agency Web Site    | <input type="checkbox"/>            |
| Online Committee Web Site | <input type="checkbox"/>            |
| Online GSA FACA Web Site  | <input type="checkbox"/>            |
| Publications              | <input type="checkbox"/>            |
| Other                     | <input type="checkbox"/>            |

**Access Comments**

N/A