

## 2011 Current Fiscal Year Report: The Future of Aviation Advisory Committee

Report Run Date: 04/24/2024 01:42:51 AM

### 1. Department or Agency

Department of Transportation

### 2. Fiscal Year

2011

### 3. Committee or Subcommittee

The Future of Aviation Advisory  
Committee

### 3b. GSA Committee No.

73523

### 4. Is this New Fiscal Year?

No

### 5. Current Charter

04/16/2010

### 6. Expected Renewal Date

### 7. Expected Term Date

04/16/2011

### 8a. Was Terminated During Fiscal Year?

Yes

### 8b. Specific Termination Authority

### 8c. Actual Term Date

05/12/2011

### 9. Agency

### Recommendation for Next Fiscal Year

Terminate

### 10a. Legislation Req to Terminate?

No

### 10b.

### Legislation Pending?

Enacted

### 11. Establishment Authority

Agency Authority

### 12. Specific Establishment Authority

The Federal Advisory  
Committee Act (FACA), as  
amended, 5 U.S.C. App.2

### 13. Effective Date

05/11/2010

### 14. Committee Type

Ad hoc

### 14c. Presidential?

No

### 15. Description of Committee

Other Committee

### 16a. Total Number of Reports

1

### 16b. Report Date

04/04/2011

### Report Title

Final Report

### Number of Committee Reports Listed: 1

### 17a.

Open

11 17b. Closed 0 17c. Partially Closed 0 Other Activities 0 17d. Total 11

### Meetings and Dates

Purpose

Start

End

	<p>the final meeting of the Future of Aviation Advisory Committee (FAAC) will be held at the Department of Transportation Headquarters (1200 New Jersey Ave., SE) from 9:30 a.m. to 3:00 p.m. During the morning session the Subcommittee Chairs will present and discuss their subcommittees' recommendations. During the afternoon session, the FAAC Chairman will present the final FAAC recommendations to Secretary Ray LaHood. The purpose of the FAAC is to offer recommendations to the Secretary that would help ensure the competitiveness of the aviation industry for the future. There are five FAAC subcommittees: safety, environment, labor/workforce, finance, and competition.</p> <p>1. Discussion of topics offered by subcommittee teams for referral to the FAAC on the subject of competitiveness and viability of the aviation industry,</p>	12/15/2010 - 12/15/2010
[Competition]	<p>2. Establishment of a plan and timeline for further work, and 3. Identification of priority issues for the next subcommittee meeting</p> <p>further consideration and finalization of recommendations for referral to the full FAAC concerning global competitiveness, the aviation tax burden, jet fuel price volatility, and air passenger and community access challenges.</p> <p>1. Discussion of operational and technology improvements, sustainable alternative fuels, and harmonized domestic and global efforts that can contribute to reducing aviation carbon emissions. 2. Consideration of public comments. 3. Identification of environmental options for presentation at the next meeting of the full committee.</p>	10/15/2010 - 10/15/2010
[Competition]	<p>concerning global competitiveness, the aviation tax burden, jet fuel price volatility, and air passenger and community access challenges.</p> <p>1. Discussion of operational and technology improvements, sustainable alternative fuels, and harmonized domestic and global efforts that can contribute to reducing aviation carbon emissions. 2. Consideration of public comments. 3. Identification of environmental options for presentation at the next meeting of the full committee.</p>	11/18/2010 - 11/18/2010
[Environment]	<p>contribute to reducing aviation carbon emissions. 2. Consideration of public comments. 3. Identification of environmental options for presentation at the next meeting of the full committee.</p>	10/05/2010 - 10/05/2010

[Environment]	<p>The Environment Subcommittee is charged with examining steps and strategies that can be taken by aviation-sector stakeholders and the Federal Government to reduce aviation's environmental footprint and foster sustainability gains in costeffective ways. The agenda includes completing and prioritizing the Environment Subcommittee's recommendations to the FAAC.</p>	11/16/2010 - 11/16/2010
[Finance]	<p>Address the need for a stable, secure, and sufficient level of funding for our aviation system and make recommendations to the Secretary for action. This is the fourth meeting of this subcommittee.</p>	10/14/2010 - 10/14/2010
[Finance]	<p>1. Ratification of minutes from previous meeting. 2. Finalization of the subcommittee's recommendations for presentation at the final meeting of the FAAC on December 15, 2010.</p>	11/17/2010 - 11/17/2010
[Safety]	<p>1. Review the status of issue items and possible solutions. 2. Develop a work plan for the next meeting.</p>	10/19/2010 - 10/19/2010
[Safety]	<p>agenda includes— 1. Ratification of minutes from previous meeting. 2. Finalization of the subcommittee's recommendations for presentation at the final meeting of the FAAC on December 15, 2010.</p>	11/17/2010 - 11/17/2010

1. Discussion of topics selected by subcommittee members on the subject of labor and improving the workforce of the aviation industry. 2. Establishment of a plan and timeline for further work. 3. Discussion to refine the subcommittee's topic proposals and possible actionable items for presentation at the full FAAC meeting to be held October 20, 2010, in Los Angeles, California. 4. Identification of priority issues for the fifth subcommittee meeting.

[Workforce - Labor] 10/01/2010 - 10/01/2010

1. Ratification of minutes from previous meeting. 2. Finalization of the subcommittee's recommendations for presentation at the final meeting of the FAAC on December 15, 2010.

[Workforce - Labor] 11/15/2010 - 11/15/2010

**Number of Committee Meetings Listed: 11**

	Current FY	Next FY
<b>18a(1). Personnel Pmts to Non-Federal Members</b>	\$0.00	\$0.00
<b>18a(2). Personnel Pmts to Federal Members</b>	\$4,481.00	\$0.00
<b>18a(3). Personnel Pmts to Federal Staff</b>	\$145,817.00	\$0.00
<b>18a(4). Personnel Pmts to Non-Member Consultants</b>	\$88,032.00	\$0.00
<b>18b(1). Travel and Per Diem to Non-Federal Members</b>	\$0.00	\$0.00
<b>18b(2). Travel and Per Diem to Federal Members</b>	\$0.00	\$0.00
<b>18b(3). Travel and Per Diem to Federal Staff</b>	\$0.00	\$0.00
<b>18b(4). Travel and Per Diem to Non-member Consultants</b>	\$0.00	\$0.00

<b>18c. Other(rents,user charges, graphics, printing, mail, etc.)</b>	\$17,716.00	\$0.00
<b>18d. Total</b>	\$256,046.00	\$0.00
<b>19. Federal Staff Support Years (FTE)</b>	1.40	0.00

**20a. How does the Committee accomplish its purpose?**

The purpose of the (FAAC) is to provide information, advice, and recommendations to the Secretary of Transportation on ensuring the competitiveness of the U.S. aviation industry and its capability to address the evolving transportation needs, challenges, and opportunities of the U.S. and global economies. The FAAC will accomplish by:

- 1) Balancing the industry's competitiveness and viability—A competitive airline industry is critical to our national economy. Therefore, the committee should:
  - examine changes in the operating and competitive structures of the U.S. airline industry;
  - consider innovative strategies to open up new international markets and expand commercial opportunities in existing markets;
  - investigate strategies to encourage the development of cost-effective, cutting-edge technologies and equipment that are critical for a competitive industry coping with increasing economic and environmental challenges; and
  - examine the adequacy of current Federal programs to address the availability of intermodal transportation options and alternatives, small and rural community access to the aviation transportation system, the role of State and local governments in contributing to such access, and how the changing competitive structure of the U.S. airline industry is likely to transform travel habits of small and rural communities.
2. Ensuring a world-class workforce necessary for a robust

aviation industry—In light of the changing socio-economic dynamics of the aviation industry, the committee should examine avenues for recruiting the best and brightest of our future workforce for careers in the aviation industry. 3. Securing stable and sufficient funding for our aviation systems—The importance of the aviation system for the Nation's economy requires state-of-the-art infrastructure. The committee should explore ways of augmenting funding systems to ensure the development, implementation, and maintenance of long term aviation investments. 4. Addressing environmental challenges and finding solutions—The aviation industry faces increasing environmental and energy challenges that require integrated solutions and strategies, which allow continued growth and economic vitality of the aviation sector. The committee should examine short-, medium-, and long-term steps and strategies that can be taken by aviation sector stakeholders and the Federal Government to reduce aviation's environmental footprint and foster efficiency gains and sustainable energy in cost-beneficial ways. It should also consider potential approaches to promote effective international action on these issues through the International Civil Aviation Organization (ICAO). 5. Ensuring safety in aviation—Future expected growth and increased complexity in the air transportation system creates new opportunities and challenges in the way the air transportation system manages safety. The committee should examine policies and practices that take a proactive approach in ensuring the aviation system continues to achieve a high level of safety.

**20b. How does the Committee balance its membership?**

Members of the committee will be representatives of the aviation community. The committee will consist of approximately 19 voting members. Members will be selected to provide a balanced cross section of viewpoints in the aviation industry or related disciplines. The members will represent a variety of interests relating to the industry, including air carriers, airports, labor, manufacturers, finance and academia, consumer interests, and general aviation stakeholders. All members will be appointed by the Secretary of Transportation for the duration of the term. Replacement members may be appointed to serve out the remainder of a term. Members who are not Federal employees shall serve as representatives of their interests. The Chairperson will be the Assistant Secretary for Aviation and International Affairs of the Department of Transportation. The Chairperson shall ensure adherence to the agenda and maintain order. If the Chairperson is absent, then the Designated Federal Officer shall perform the duties of the Chairperson.

#### **20c. How frequent and relevant are the Committee Meetings?**

The committee will meet five times over the year. Special meetings may be called as necessary. A notice of each meeting shall be published in the Federal Register at least 15 calendar days prior to the meeting. All meetings are open to the public, unless the Assistant Secretary for Aviation and International Affairs or the Designated Federal Officer closes the meeting in accordance with a secretarial determination under 41 CFR 102-3.155. Members of the public are invited to appear before or file statements with the committee. The committee will meet approximately every other month and every meeting is essential to ensure a robust, accurate,

and timely report. The meetings will be held on the following dates: May 25 July 14August 25October 20December 15

**20d. Why can't the advice or information this committee provides be obtained elsewhere?**

The Aviation Advisory Committee will provide information, advice, and recommendations to the Secretary of Transportation on ensuring the competitiveness of the U.S. aviation industry and its capability to address the evolving transportation needs, challenges, and opportunities of the global economy. The committee will assess fundamental changes, including balancing the industry's competitiveness and viability; Securing stable and sufficient funding for our aviation systems; Addressing environmental challenges and finding solutions; and Ensuring safety in aviation, as well as identify the drivers of such change and the challenges and opportunities presented by industry developments.

**20e. Why is it necessary to close and/or partially closed committee meetings?**

n/a

**21. Remarks**

This committee finished its work. Its charter was for a 1-year term, which expired April 2011.

**Designated Federal Officer**

Pam Hamilton Director, Office of Rulemaking

Committee Members	Start	End	Occupation	Member Designation
Alonso, Juan	05/11/2010	05/11/2011	Associate Professor in the Department of Aeronautics & Astronautics, Stanford University	Representative Member



Baer, Susan	05/11/2010	05/11/2011	Director, Port Authority of New York and New Jersey	Representative Member
Barger, David	05/11/2010	05/11/2011	President and CEO, JetBlue Airways Corporation	Representative Member
Bedford, Bryan	05/11/2010	05/11/2011	Chairman, President, & CEO, Republic Airways	Representative Member
Borenstein, Severin	05/11/2010	05/11/2011	Professor	Representative Member
Bowens, Thella	05/11/2010	05/11/2011	President & CEO, San Diego County Regional Airport	Representative Member
Conley, John	05/11/2010	05/11/2011	International Administrative VP and Air Transport Division Director, Transport Workers Union of America	Representative Member
Egnotovitch, Cynthia	05/11/2010	05/11/2011	Segment President, Nacelles and Interior Systems, Goodrich Corporation	Representative Member
Friend, Patricia	05/11/2010	05/11/2011	International President, Association of Flight Attendants	Representative Member
Kurland, Susan	05/11/2010	05/11/2011	Assistant Secretary for Aviation and International Affairs	Special Government Employee (SGE) Member
Lekites, Robert	05/11/2010	05/11/2011	President, UPS Airlines	Representative Member
McAhron-Schulz, Ann	05/11/2010	05/11/2011	Director of Economic and Financial Analysis, Air Line Pilots Association	Representative Member
McGee, William	05/11/2010	05/11/2011	Travel and Aviation Consultant for Consumers Union	Representative Member
McKenzie, Daniel	05/11/2010	05/11/2011	CFA, Hudson Securities	Representative Member

Pelton, Jack	05/11/2010	05/11/2011	Chairman, President, and CEO, Cessna Aircraft Company	Representative Member
Piasecki, Nicole	05/11/2010	05/11/2011	Vice President of Business Development, Boeing Commercial Airplanes	Representative Member
Regalado, Raul	05/11/2010	05/11/2011	President and CEO, Metropolitan Nashville Airport	Representative Member
Tilton, Glenn	05/11/2010	05/11/2011	Chairman, President & CEO, UAL Corporation	Representative Member
Williams, Christopher	05/11/2010	05/11/2011	Chairman, CEO and Founder of the Williams Capital Group, L.P.	Representative Member
Baer, Susan [Competition]	06/01/2010	06/01/2011	Director, Aviation Department, Port Authority of New York and New Jersey	Representative Member
Baer, Susan [Competition]	06/01/2010	06/01/2011	Director, Aviation Department, Port Authority of New York and New Jersey	Representative Member
Bedford, Bryan [Competition]	06/01/2010	06/01/2011	Chairman, President, & CEO, Republic Airways	Representative Member
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Borenstein, Severin [Competition]	06/01/2010	06/01/2011	E.T. Grether Professor of Business Administration and Public Policy at the Haas School of Business	Representative Member

Borenstein, Severin [Competition]	06/01/2010	06/01/2011	E.T. Grether Professor of Business Administration and Public Policy at the Haas School of Business International President,	Representative Member
Friend, Patricia [Competition]	06/01/2010	06/01/2011	Association of FLight Attendants- CWA, AFL-CIO International President,	Representative Member
Friend, Patricia [Competition]	06/01/2010	06/01/2011	Association of FLight Attendants- CWA, AFL-CIO International President,	Representative Member
McAhron-Schulz, Ana [Competition]	06/01/2010	06/01/2011	Director of Economic and Financial Analysis	Representative Member
McAhron-Schulz, Ana [Competition]	06/01/2010	06/01/2011	Director of Economic and Financial Analysis	Representative Member
McGee, William [Competition]	06/01/2010	06/01/2011	Travel and Aviation Consultant for Consumers Union	Representative Member
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Alonso, Juan [Environment]	06/01/2010	06/01/2011	Associate Professor in the Department of Aeronautics & Astronautics, Stanford University	Representative Member
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Bedford, Bryan [Environment]	06/01/2010	06/01/2011	Chairman, President, and CEO, Republic Airways	Representative Member
Egnotovitch, Cynthia [Environment]	06/01/2010	06/01/2011	Segment Presidentm Nacelles and Interior Systems, Goodrich Corporation	Representative Member
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Pisaecki, Nicole [Environment]	06/01/2010	06/01/2011	Vice President of Business Development, Boeing Commercial Airplanes	Representative Member

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Regalado, Raul [Environment]	06/01/2010	06/01/2011	President & CEO, Metropolitan Nashville Airport	Representative Member
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Bowens, Thella [Finance]	06/01/2010	06/01/2011	President and CEO, San Diego County Regional Airport	Representative Member
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Tilton, Glenn [Finance]	06/01/2010	06/01/2011	Chairman, President, & CEO, United Airlines Representative Member
Williams, Christopher [Finance]	06/01/2010	06/01/2011	Chairman, CEO and founder of The Williams Capital Group, L.P. and Williams Capital Management, LLC Representative Member
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Barger, David [Safety]	06/01/2010	06/01/2011	Chief Executive Officer, President, and Director, JetBlue Airways Corporation Representative Member

Barger, David [Safety]	06/01/2010	06/01/2011	Chief Executive Officer, President, and Director, JetBlue Airways Corporation International Administrative Vice President and Air Transport Division Director, Transport Workers Union of America, AFL-CIO International Administrative Vice President and Air Transport Division Director, Transport Workers Union of America, AFL-CIO	Representative Member
Conley, John [Safety]	06/01/2010	06/01/2011	Transport Division Director, Transport Workers Union of America, AFL-CIO International Administrative Vice President and Air Transport Division Director, Transport Workers Union of America, AFL-CIO	Representative Member
Conley, John [Safety]	06/01/2010	06/01/2011	Transport Division Director, Transport Workers Union of America, AFL-CIO	Representative Member
Lekites, Robert [Safety]	06/01/2010	06/01/2011	President, UPS Airlines	Representative Member
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PisaECKi, Nicole [Safety]	06/01/2010	06/01/2011	Segment President, Nacelles and Interior Systems, Goodrich Corp.	Representative Member
PisaECKi, Nicole [Safety]	06/01/2010	06/01/2011	Chief Executive Officer, President, and Director, JetBlue Airways Corporation	Representative Member
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McAhron-Schulz, Ana [Workforce - Labor]	06/01/2010	06/01/2011	Director, Economic & Financial Analysis, ALPA	Representative Member
McAhron-Schulz, Ana [Workforce - Labor]	06/01/2010	06/01/2011	Director, Economic & Financial Analysis, ALPA	Representative Member

**Number of Committee Members Listed: 91**

### Narrative Description

The purpose of the Future of Aviation Advisory Committee (FAAC) was to provide information, advice, and recommendations to the Secretary of Transportation on ensuring the competitiveness of the U.S. aviation industry and its capability to address the evolving transportation needs, challenges, and opportunities of the United States and global economies.

### What are the most significant program outcomes associated with this committee?

	Checked if Applies
Improvements to health or safety	<input checked="" type="checkbox"/>
Trust in government	<input checked="" type="checkbox"/>
Major policy changes	<input checked="" type="checkbox"/>
Advance in scientific research	<input type="checkbox"/>
Effective grant making	<input type="checkbox"/>
Improved service delivery	<input checked="" type="checkbox"/>
Increased customer satisfaction	<input checked="" type="checkbox"/>
Implementation of laws or regulatory requirements	<input type="checkbox"/>
Other	<input type="checkbox"/>

### Outcome Comments

### What are the cost savings associated with this committee?

Checked if Applies

None	<input type="checkbox"/>
Unable to Determine	<input checked="" type="checkbox"/>
Under \$100,000	<input type="checkbox"/>
\$100,000 - \$500,000	<input type="checkbox"/>
\$500,001 - \$1,000,000	<input type="checkbox"/>
\$1,000,001 - \$5,000,000	<input type="checkbox"/>
\$5,000,001 - \$10,000,000	<input type="checkbox"/>
Over \$10,000,000	<input type="checkbox"/>
Cost Savings Other	<input type="checkbox"/>

### **Cost Savings Comments**

Policy that affect the aviation industry and related cost savings is unable to be determined.

**What is the approximate Number of recommendations produced by this committee for the life of the committee?**

5

### **Number of Recommendations Comments**

One recommendation per focus area: - Competitiveness- Workforce/Labor- Safety- Finance- Environment

**What is the approximate Percentage of these recommendations that have been or will be Fully implemented by the agency?**

85%

### **% of Recommendations Fully Implemented Comments**

15 percent of the recommendations can only be implented through an act of Congress

**What is the approximate Percentage of these recommendations that have been or will be Partially implemented by the agency?**

15%

### **% of Recommendations Partially Implemented Comments**

**Does the agency provide the committee with feedback regarding actions taken to implement recommendations or advice offered?**

Yes ☐ No ☒ Not Applicable ☐

### Agency Feedback Comments

There is no plan to provide feedback at this time.

### What other actions has the agency taken as a result of the committee's advice or recommendation?

Checked if Applies

Reorganized Priorities	<input type="checkbox"/>
Reallocated resources	<input type="checkbox"/>
Issued new regulation	<input type="checkbox"/>
Proposed legislation	<input type="checkbox"/>
Approved grants or other payments	<input type="checkbox"/>
Other	<input type="checkbox"/>

### Action Comments

### Is the Committee engaged in the review of applications for grants?

No

### Grant Review Comments

### How is access provided to the information for the Committee's documentation?

Checked if Applies

Contact DFO	<input type="checkbox"/>
Online Agency Web Site	<input checked="" type="checkbox"/>
Online Committee Web Site	<input checked="" type="checkbox"/>
Online GSA FACA Web Site	<input checked="" type="checkbox"/>
Publications	<input type="checkbox"/>
Other	<input type="checkbox"/>

### Access Comments

<http://www.dot.gov/faac/>